



Metro Finance Committee
(Finance Advisory Committee to Metro JPA)

TO: Finance Committee Members and Metro Commissioners
DATE: Wednesday, February 23, 2011
TIME: 8:30 a.m.
LOCATION: PBS&J, 9275 Sky Park Court, Suite 200, San Diego, CA 92123*

* The location and time of future meetings is subject to change

THIS NOTICE HAS BEEN DISTRIBUTED TO THE METRO COMMISSIONERS AND FINANCE COMMITTEE MEMBERS

-
1. Roll Call
 2. Public Comments
Persons speaking during Public Comment may address the Metro Finance Committee on any subject matter within the jurisdiction of the Metro Finance Committee that is not listed as an agenda item. Comments are limited to three (3) minutes. Please complete a Speaker Slip and submit it prior to the meeting.
 3. Approval of Minutes from the July 28, 2010 Finance Committee Meeting (**Attachment**)
 4. 2009 Exhibit E Final Reconciliation (**Attachment**)
 5. Calculation of 2011 Operations Reserve (**Attachment**)
 6. Consideration and Possible Approval of Administrative Support Services Contract and Amendment to the Agreement with the City of San Diego Therefore (**Handout to be provided at meeting**)
 7. Future Financial Initiatives for Strategic Planning Session
 8. Review of Items to be Brought Forward to the Metro Commission/Metro JPA
 9. Other Business of the Finance Committee
 10. Adjournment

The Metro Finance Committee may take action on any item listed on the Agenda whether or not it is listed "for action".

Materials provided to the Metro Finance Committee related to any open-session item on this agenda are available for public review by contacting Karyn Keese (858) 514.1008 during normal business hours.

<u>Finance Committee 2011 Meeting Schedule</u>		
January 26	May 25	September 28
February 23	June 29	October 26
March 30	July 27	November 23
April 27	August 24	December 28

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***In compliance with the
AMERICANS WITH DISABILITIES ACT***

The Metro Finance Committee requests individuals who require alternative agenda format or special accommodations to access, attend, and/or participate in the Metro Finance Committee meetings, contact Karyn Keese at (858)514.1008, at least forty-eight hours in advance of the meetings.

Agenda Item 3



Metro Wastewater JPA Finance Committee
July 28, 2010
Draft Minutes

Meeting called to order: 8:34 a.m. at PBS&J Offices, 9275 Sky Park Court, San Diego, CA 92101 by Committee Chairman Ovrom.

1. Roll Call

Attendees:

Al Ovrom, Committee Chairman, Metro Wastewater JPA Finance Committee
Merrilee Boyack, Vice- Chair, Metro Wastewater JPA Finance Committee
Alejandra Sotelo-Solis, Committee Member
Augie Caires, Committee Member
Bill Wells, Committee Member

Support Staff:

Karyn Keese, PBS&J
Paula de Sousa, BBK
Scott Huth, Metro TAC Chair

City of San Diego Staff:

Edgar Patino, Public Utilities Department (PUD)

General Public:

There were no general public.

2. Public Comment

There was no public comment.

3. Approval of Minutes from the May 26, 2010 Finance Committee Meeting

Upon motion by Committee Member Boyack, seconded by Committee Member Sotelo-Solis, the May 26, 2010 Regular Meeting Minutes were unanimously approved.

4. Election of Finance Committee Vice-Chair

Merrilee Boyack was unanimously elected as Vice-Chair of the Committee.

5. FY2010 Period 11 Budget Update

Ms. Keese reviewed the May budget report that was presented to the IROC. The overall wastewater operating budget is showing \$5.8 million in savings, contract savings are at \$17 million, and the IT budget is \$2.9 million under budget as of May 2010. As the financial report that is presented to IROC covers water, and both Muni and Metro budgets, the Committee requested that City staff prepare a smaller version to be presented to the Committee and the Metro JPA/Commission that just covers Metro each month.

6. Review of JPA External Auditor Proposal

At the last Committee Meeting the Committee requested Treasurer Wilson solicit a proposed fee from the Padre Dam MWD external auditors to audit the JPA's financial statements for 2010. The auditor submitted a fee ranging from \$5,000 to \$7,500. If the audit is wanted, it should proceed soon as the 2010 fiscal year ended June 30th. Audit results should be presented to the Metro JPA/Commission by the September/October time frame. Also the Metro JPA/Commission should try to have the timing coincide with Padre's on-sight auditor work for better efficiency. Historical financial results become stale when provided late.

The consensus of the Committee was that the audit would be very simple due to the small amount of transactions and that the Treasurer should negotiate with the auditors to lower the fee to \$3,500 if possible.

ACTION: Upon motion by Committee Member Boyack, seconded by Committee Member Caires, the Committee unanimously approved that the audit proposal should be brought forward to the Metro JPA/Commission and that the audit fee should not exceed \$5,000.

7. Exhibit E Audit Status

Ms. Keese reviewed the status of the 2009 audit. The audit is essentially complete with only a couple issues remaining. These should be resolved in the next two weeks. She also reviewed the audit planning for the 2010 audit and the agreed upon cost allocations presented by PUD internal audit staff. She expressed her thanks to PUD internal audit staff for including the PA audit team in upfront planning and establishing written protocols for cost allocation purposes.

8. 2010 Performance Audit of Public Utilities Department

Committee Member Caires reviewed the IROC's request to conduct an external audit of the PUD in 2010 which focuses on departmental performance. The audit is to be led by IROC who will advise the Mayor and Chief Financial Officer about the scope. The City has budgeted \$100,000 for this review. IROC and the Office of the City Auditor will finalize the scope of work at their September meeting, so any input from the Metro JPA/Commission/TAC wishes to provide needs to be formulated by early September. It was the unanimous decision of the Committee to move this forward to Metro TAC in August and the Metro JPA/Commission for discussion in September.

9. Review of Items to be Brought Forward to the Metro JPA/Commission

The Finance Committee recommended that items 3, 4, 5, and 6, should be moved forward to the July 2010 Metro JPA/Commission meeting.

10. Other Business of the Finance Committee

Ms. Keese discussed that since the established meeting date for the Finance Committee is the last Wednesday in the month there are two upcoming instances in 2011 (August and November) where the Finance Committee falls one day before the Metro JPA/Commission meeting. This does not allow enough time to move items forward to the Metro JPA/Commission in a timely manner. It was agreed that the Finance Committee 2010 Meeting Schedule should be expanded to include 2011 so that the August and November meetings could be moved to the week prior to the Metro JPA/Commission meeting. This change in the schedule would be agendized for a future Finance Committee meeting.

11. Adjournment

The meeting was adjourned at 9:23 a.m. The next regularly scheduled meeting of the Finance Committee will be July 28, 2010 at the PBS&J San Diego Office.

Agenda Item 4

TABLE A

CITY OF SAN DIEGO - METROPOLITAN WASTEWATER DEPARTMENT
FISCAL YEAR 2009 UNIT COSTS
FUNCTIONAL-DESIGN COST ALLOCATION METHOD

TREATMENT PARAMETER	FY 2009 AUDITED ACTUALS		UNITS	COST PER UNIT
	AMOUNT	%		
WASTEWATER FLOW	\$84,518,076	49.68%	68,405 (a)	\$1,235.56 /per Million Gallons
Budget	\$83,440,534	49.40%	73,730	\$ 1,131.70
SUSPENDED SOLIDS	\$45,206,843	26.57%	157,164 (b)	\$287.64 /per Thousand Pounds
Budget	\$ 44,924,034	26.60%	157,315	\$285.57
CHEMICAL OXYGEN DEMAND	\$40,413,396	23.75%	304,543 (c)	\$132.70 /per Thousand Pounds
Budget	\$40,700,433	24.10%	258,785	\$157.28
TOTAL AUDIT	\$170,138,315	100.00%		
TOTAL BUDGET	\$169,065,001	100.10%		

(a) Units of Flow - Million Gallons Per Year

(b) Units of SS - Thousands of Pounds per Year

(c) Units of COD - Thousands of Pounds per Year

TABLE C Budget Versus Actual

CITY OF SAN DIEGO - METROPOLITAN WASTEWATER DEPARTMENT
SYSTEM WASTEWATER CHARACTERISTICS - FISCAL YEAR 2009
SYSTEM STRENGTH LOADINGS INCLUDED

AGENCY	WASTEWATER CHARACTERISTICS						UNADJUSTED ANNUAL USE					
	AUDIT AVERAGE FLOW - mgd (a)	BUDGET	AUDIT SS mg/l (b)	BUDGET	AUDIT COD mg/l (b)	BUDGET	AUDIT 2009 FLOWS million gallons	BUDGET 2009 FLOWS million gallons	AUDIT SS thousand pounds	BUDGET SS thousand pounds	AUDIT COD thousand pounds	BUDGET COD thousand pounds
CHULA VISTA	16.543	17.894	207	205	623	616	6,038.093	6,531.263	10,409	11,189	31,389	33,583
CORONADO	1.863	2.400	146	150	484	481	679.902	876.000	829	1,097	2,745	3,513
DEL MAR	0.566	0.681	262	243	589	583	206.555	248.565	451	505	1,014	1,208
EAST OTAY MESA	0.008	0.006	5	199	23	541	2.927	2.225	0.118	4	0.558	10.000
EL CAJON	7.653	8.850	163	167	488	506	2,793.241	3,230.250	3,789	4,515	11,380	13,652
IMPERIAL BEACH	2.246	2.250	203	184	526	529	819.864	821.250	1,387	1,261	3,600	3,627
LA MESA	5.035	5.369	169	170	474	475	1,837.782	1,959.685	2,591	2,776	7,266	7,760
LAKESIDE/ALPINE	3.067	3.350	175	179	468	460	1,119.325	1,222.750	1,634	1,825	4,367	4,692
LEMON GROVE	2.137	2.296	175	175	533	519	779.842	838.040	1,136	1,221	3,465	3,630
NATIONAL CITY	4.094	5.238	186	189	597	608	1,494.490	1,911.870	2,314	3,011	7,443	9,705
OTAY	0.571	0.360	996	1,478	1,302	2,080	208.350	131.400	1,732	1,621	2,264	2,281
PADRE DAM	2.499	3.500	548	560	885	1,236	912.055	1,277.500	4,169	5,965	6,733	13,180
POWAY	3.435	3.324	187	164	475	443	1,253.606	1,213.260	1,959	1,663	4,969	4,487
SPRING VALLEY	6.574	6.700	204	156	516	464	2,399.419	2,445.500	4,079	3,182	10,340	9,470
WINTERGARDENS	0.924	0.940	149	143	455	396	337.377	343.100	419	409	1,282	1,133
SUBTOTAL PARTICIPATING AGENCIES	57.213	63.158	212	209	564	582	20,882.829	23,052.658	36,897	40,244	98,258	111,931
SAN DIEGO	108.496	118.000	218	222	641	642	39,601.153	43,070.000	72,007	79,725	211,890	230,869
REGIONAL RETURNS & CENTRATE	18.630	20.842	157	588	111	(1,323)	6,799.950	7,607.342	8,882	37,346	6,287	(84,015)
FLOW DIFFERENCE	3.070						1,120.719		39,378		(11,892)	
TOTAL	187.410	202.000	275	256	534	421	68,404.650	73,730.000	157,164	157,315	304,543	258,785

(a) Flows based on metered, housecounts and inter-agency flow, adjustment to City of San Diego flow for centrate from MBC to Point Loma reduction of 1.204 * 365 days

(b) SS and COD characteristics based on samples taken by MWWDD's Environmental Monitoring and Technical Services Division through June 30, 2009 - proportionate share of return flow loadings calculated in the "ADJUSTED ANNUAL USE" BOX

(c) Flow difference between metered/housecount and facility totals. What are these?

TABLE C Budget Versus Actual

CITY OF SAN DIEGO - METROPOLITAN WASTEWATER DEPARTMENT
SYSTEM WASTEWATER CHARACTERISTICS - FISCAL YEAR 2009
SYSTEM STRENGTH LOADINGS INCLUDED

AGENCY	AUDIT		ADJUSTED ANNUAL USE		AUDIT		AUDIT		% OF FLOW AUDIT	% OF FLOW BUDGET
	2009 FLOWS million gallons	Audit Flow Difference (c)	FY 2009 Billing Flows	BUDGET FY 2009 Billing Flows	SS thousand pounds	BUDGET SS thousand pounds	COD thousand pounds	BUDGET COD thousand pounds		
CHULA VISTA	6,716.930	111.881	6,828.811	7,282.678	15,021	14,672	30,822	25,352	0.100	0.099
CORONADO	756.340	12.598	768.938	976.783	1,197	1,439	2,695	2,652	0.011	0.013
DEL MAR	229.777	3.827	233.604	277.162	651	662	996	912	0.003	0.004
EAST OTAY MESA	3.256	0.054	3.311	2.481	0.170	5	0.548	8	0.000	0.000
EL CAJON	3,107.273	51.756	3,159.029	3,601.887	5,468	5,920	11,174	10,306	0.046	0.049
IMPERIAL BEACH	912.038	15.191	927.229	915.734	2,002	1,654	3,535	2,738	0.014	0.012
LA MESA	2,044.396	34.053	2,078.448	2,185.145	3,738	3,640	7,134	5,858	0.030	0.030
LAKESIDE/ALPINE	1,245.166	20.740	1,265.906	1,363.426	2,358	2,394	4,288	3,542	0.019	0.018
LEMON GROVE	867.517	14.450	881.966	934.456	1,639	1,600	3,403	2,741	0.013	0.013
NATIONAL CITY	1,662.509	27.692	1,690.200	2,131.829	3,339	3,948	7,309	7,326	0.025	0.029
OTAY	231.774	3.861	235.634	146.517	2,499	2,125	2,223	1,722	0.003	0.002
PADRE DAM	1,014.594	16.900	1,031.493	1,424.475	6,017	7,822	6,611	9,950	0.015	0.019
POWAY	1,394.543	23.228	1,417.772	1,352.844	2,828	2,181	4,879	3,387	0.021	0.018
SPRING VALLEY	2,669.175	44.459	2,713.634	2,726.852	5,887	4,173	10,153	7,149	0.040	0.037
WINTERGARDENS	375.307	6.251	381.558	382.573	604	536	1,259	855	0.006	0.005
SUBTOTAL PARTICIPATING AGENCIES	23,230.594	386.942	23,617.536	25,704.842	53,248	52,771	96,482	84,498	0.345	0.349
SAN DIEGO	44,053.338	733.777	44,787.115	48,025.158	103,916	104,543	208,061	174,287	0.655	0.651
REGIONAL RETURNS & CENTRATE										
FLOW DIFFERENCE										
TOTAL	67,283.932	1,120.719	68,404.650	73,730.000	157,164	157,314	304,543	258,785	1.000	1.000

(a) Flows based on metered, housecounts and inter-agency flow, adjustment to City of San Diego flow for centrate from MBC to Point Loma reduction of 1.204 * 365 days Need correct data

(b) SS and COD characteristics based on samples taken by MWWd's Environmental Monitoring and Technical Services Division through June 30, 2009 - proportionate share of return flow loadings calculated in the "ADJU

(c) Flow difference between metered/housecount and facility totals. What are these?

expressed in percents:						
AGENCY	FLOW		SUSPENDED AUDIT	SOLIDS BUDGET	OXYGEN AUDIT	DEMAND BUDGET
	AUDIT	BUDGET				
CHULA VISTA/MONTGOMERY	9.98%	9.88%	9.56%	9.33%	10.12%	9.80%
CORONADO	1.12%	1.32%	0.76%	0.91%	0.88%	1.02%
DEL MAR	0.34%	0.38%	0.41%	0.42%	0.33%	0.35%
EAST OTAY MESA	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
EL CAJON	4.62%	4.89%	3.48%	3.76%	3.67%	3.98%
IMPERIAL BEACH	1.36%	1.24%	1.27%	1.05%	1.16%	1.06%
LA MESA	3.04%	2.96%	2.38%	2.31%	2.34%	2.26%
LAKESIDE/ALPINE	1.85%	1.85%	1.50%	1.52%	1.41%	1.37%
LEMON GROVE	1.29%	1.27%	1.04%	1.02%	1.12%	1.06%
NATIONAL CITY	2.47%	2.89%	2.12%	2.51%	2.40%	2.83%
OTAY	0.34%	0.20%	1.59%	1.35%	0.73%	0.67%
PADRE DAM	1.51%	1.93%	3.83%	4.97%	2.17%	3.84%
POWAY	2.07%	1.83%	1.80%	1.39%	1.60%	1.31%
SPRING VALLEY	3.97%	3.70%	3.75%	2.65%	3.33%	2.76%
WINTERGARDENS	0.56%	0.52%	0.38%	0.34%	0.41%	0.33%
SUBTOTAL PARTICIPATING AGENCIES	34.53%	34.86%	33.88%	33.55%	31.68%	32.65%
SAN DIEGO	65.47%	65.14%	66.12%	66.45%	68.32%	67.35%
TOTAL	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
	33.70%					

STED ANNUAL USE" BOX

Agenda Item 5

Keese, Karyn

From: Patino, Edgar [EPatino@sandiego.gov]
Sent: Tuesday, February 15, 2011 5:27 PM
To: Keese, Karyn
Cc: Merino, Peggy
Subject: RE: I am working on the Operations Reserve

Hello Karyn,

I have revised the numbers based on our meeting. The calculation for the operating reserve for FY 2010 used in the protocol to calculate the 45 day operating reserve was \$34.7 Million. This estimated number is the average Operating Expense of FY07 \$32.3 Million and FY08 \$37.1 Million. The FY11 Operating expenses are estimated to be \$37.2 Million. The Operating Expenses excludes capital and Debt Service.

Overall summary: PA Operating Reserve

- 1) FY10 Estimated Operating Expense \$34,727,170 (Operating Expense, at the time the protocol was signed)/365 days X 45 days equals \$4,281,432)
- 2) Revised FY10 Estimated Operating Expense \$37,607,538 (Operating Expense, based on current information)/365 days X 45 days equals \$4,636,545)
- 3) Currently the FY10 OPERATING RESERVES balance of \$ 4,281,432 is equal to 41.55 Days in operating reserve.
- 4) FY11 Estimated Operating Expense is 37,216,400 FY11 45 day OPERATING RESERVE will require \$ 4,588,323
- 5) Amount required to get FY11 Operating Reserve to 45 days is \$306,891
 - a. The adjustment in the operating reserve is due to the following
 - i. FY10 Operating Reserve does not meet 45 day requirement
 - ii. Slight adjustment in Operating Expenses from FY10 to FY11.

Operating Reserve (OR) Ledger

FY 10 Initial Balance \$4,281,432

FY 10 Interest Allocation \$306,891

Total OR \$4,588,323

FY 11 Requirement \$4,588,323

Amount Owed by PA is \$0

Let me know if you have any further questions.

Thanks,
Edgar

From: Keese, Karyn [mailto:KKeese@pbsj.com]
Sent: Thursday, February 10, 2011 1:35 PM
To: Patino, Edgar; Merino, Peggy
Subject: I am working on the Operations Reserve

And embarrassing as it might sound I cannot find the original file that included the calculation for the operating reserve in 2008 used in the protocol. Can you tell me what budget (amount and year it was based on) and the same for the new amount. I presume (because you are so good at details) that you remember that the operations reserve is only calculated on the O&M budget (no capital or debt service). Can you send me a copy of the budgets you are using just so I have a complete file? Thanks for your help.

Karyn

**Participating Agencies Reserve Contribution
By Agencies for Fiscal Year 2010**

Agency	FY 2008 Flow & Loads Percentage	FY 2010 Reserve Contribution	FY 2010 Interest Calc
CHULA VISTA	28.083%	\$1,202,374	\$94,915
CORONADO	3.356%	\$143,693	\$11,343
DEL MAR	1.029%	\$44,061	\$3,478
EAST OTAY MESA	0.000%	\$0	\$0
EL CAJON	15.270%	\$653,789	\$51,610
IMPERIAL BEACH	3.652%	\$156,373	\$12,344
LA MESA	8.842%	\$378,561	\$29,884
LAKESIDE/ALPINE	5.357%	\$229,368	\$18,106
LEMON GROVE	3.611%	\$154,615	\$12,205
NATIONAL CITY	7.572%	\$324,211	\$25,593
OTAY	0.459%	\$19,668	\$1,553
PADRE DAM	5.198%	\$222,537	\$17,567
POWAY	5.770%	\$247,021	\$19,500
SPRING VALLEY	10.316%	\$441,691	\$34,867
WINTERGARDENS	1.482%	\$63,470	\$5,010
TOTAL	100%	\$4,281,432	\$337,976
		\$4,281,432	\$ 337,976

NOTES

- 1) Actual Flows and Loads percentage utilized is in arrears
- 2) Interest Calc is not reflected in PA balance, interest earned is reflected in undesignated fund balance
- 3) Total equals individual PA contributions into the 45 day Operating Reserve for FY10
- 4) East Otay Mesa had no actual flow percentage until FY 2009

Fiscal Year 2011 Operating Reserve Contribution

Based on 2009 Flows and Loads

Final

AGENCY	TOTAL % Flow and Loads	FY 11 Operating Reserve Contribution	FY 10 Operating Reserve Interest Earned Allocation	FY 11 Operating Reserve Contribution DUE
CHULA VISTA	29.403%	(\$90,237)	\$94,915	\$4,679
CORONADO	2.883%	(\$8,847)	\$11,343	\$2,496
DEL MAR	1.061%	(\$3,256)	\$3,478	\$222
EAST OTAY MESA	0.007%	(\$23)	\$0	(\$23)
EL CAJON	12.145%	(\$37,271)	\$51,610	\$14,339
IMPERIAL BEACH	3.823%	(\$11,732)	\$12,344	\$612
LA MESA	8.011%	(\$24,584)	\$29,884	\$5,300
LAKESIDE/ALPINE	4.906%	(\$15,057)	\$18,106	\$3,049
LEMON GROVE	3.512%	(\$10,779)	\$12,205	\$1,426
NATIONAL CITY	7.014%	(\$21,524)	\$25,593	\$4,069
OTAY	2.278%	(\$6,989)	\$1,553	(\$5,437)
PADRE DAM	6.776%	(\$20,794)	\$17,567	(\$3,227)
POWAY	5.606%	(\$17,206)	\$19,500	\$2,294
SPRING VALLEY	11.158%	(\$34,243)	\$34,867	\$624
WINTERGARDENS	1.417%	(\$4,350)	\$5,010	\$660
SUBTOTAL PARTICIPATING AGENCIES	100%	(\$306,891)	\$337,976	\$31,085
(1) Negative=Invoice				

Fiscal Year 2009 Flows and Loads with Operating Reserve

Based on 2008 Flows

Final

ALLOCATION OF COSTS BY FLOW, SUSPENDED										
SOLIDS (SS) AND CHEMICAL OXYGEN DEMAND (COD)										
AGENCY	Flow	SS	COD	Total Cost	Amount Paid	TOTAL %	DIFFERENCE Amount Paid - Total Flow	FY 11 Operating Reserve Contribution	NET (1)	
CHULA VISTA	\$8,437,408	\$4,320,788	\$4,090,109	\$16,848,305	\$16,418,852	29.40%	(\$429,453)	(\$109,983)	(\$539,436)	
CORONADO	\$950,070	\$344,191	\$357,654	\$1,651,915	\$1,933,484	2.88%	\$281,569	(\$10,783)	\$270,786	
DEL MAR	\$288,632	\$187,189	\$132,190	\$608,011	\$646,076	1.06%	\$38,065	(\$3,969)	\$34,096	
EAST OTAY MESA	\$4,091	\$49	\$73	\$4,213	\$5,380	0.01%	\$1,167	(\$28)	\$1,139	
EL CAJON	\$3,903,172	\$1,572,912	\$1,482,874	\$6,958,958	\$7,387,872	12.14%	\$428,914	(\$45,427)	\$383,487	
IMPERIAL BEACH	\$1,145,648	\$575,726	\$469,078	\$2,190,452	\$1,939,344	3.82%	(\$251,108)	(\$14,299)	(\$265,407)	
LA MESA	\$2,568,048	\$1,075,332	\$946,736	\$4,590,116	\$4,433,748	8.01%	(\$156,368)	(\$29,963)	(\$186,331)	
LAKESIDE/ALPINE	\$1,564,104	\$678,165	\$569,041	\$2,811,310	\$2,783,612	4.91%	(\$27,698)	(\$18,352)	(\$46,050)	
LEMON GROVE	\$1,089,723	\$471,387	\$451,545	\$2,012,655	\$1,945,616	3.51%	(\$67,039)	(\$13,138)	(\$80,177)	
NATIONAL CITY	\$2,088,345	\$960,562	\$969,907	\$4,018,814	\$4,492,652	7.01%	\$473,838	(\$26,234)	\$447,604	
OTAY	\$291,141	\$718,940	\$294,945	\$1,305,026	\$1,043,540	2.28%	(\$261,486)	(\$8,519)	(\$270,005)	
PADRE DAM	\$1,274,472	\$1,730,616	\$877,338	\$3,882,426	\$5,410,652	6.78%	\$1,528,226	(\$25,344)	\$1,502,882	
POWAY	\$1,751,742	\$813,318	\$647,462	\$3,212,522	\$2,686,544	5.61%	(\$525,978)	(\$20,971)	(\$546,949)	
SPRING VALLEY	\$3,352,859	\$1,693,344	\$1,347,348	\$6,393,551	\$5,402,040	11.16%	(\$991,511)	(\$41,736)	(\$1,033,247)	
WINTERGARDENS	\$471,438	\$173,731	\$167,040	\$812,209	\$720,548	1.42%	(\$91,661)	(\$5,302)	(\$96,963)	
SUBTOTAL PARTICIPATING AGENCIES	\$29,180,893	\$15,316,250	\$12,803,340	\$57,300,483	\$57,249,960	100%	(\$50,523)	(\$374,047)	(\$424,570)	

(1) Positive = Check/Negative = Invoice

TAC AGENDA 1/19/11
ITEM #6

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