

Construction Package	Contractor Intermediate Substantial Completion	Contractor Substantial Completion <sup>(3)</sup>	Percent Complete (G = F / E)	Bid Award <sup>(1)</sup> (A)	Change Orders <sup>(2)</sup> (B)	% Change Orders	Quarterly Water Change Orders	Quarterly WW Change Orders	Total Contract (Including Change Orders)			Paid to Date <sup>(2)</sup> (F)	Construction Company
									Water (C)	Wastewater (D)	Total Contract (E = A + B)		
Early Sitework	July 27, 2021	July 27, 2021	100%	\$16,403,300	\$1,184,211	7%	\$0	\$0	\$4,546,855	\$13,040,656	\$17,587,511	\$17,587,511	Shimmick
NC Pure Water Facility & NC Pure Water Pump Station	October 31, 2025	June 3, 2026	89%	\$356,681,930	\$45,906,475	13%	\$3,894,631	\$0	\$402,588,405	\$0	\$402,588,405	\$358,273,377	Shimmick
Morena Wastewater Pump Station	January 8, 2026	August 6, 2026	90%	\$110,386,350	\$38,449,697	35%	\$0	\$5,167,966	\$58,674	\$148,777,373	\$148,836,047	\$133,840,400	Flat Iron West
Morena Northern Alignment & Tunnels	April 30, 2026	August 31, 2026	79%	\$95,243,645	\$33,517,890	35%	\$1,182,942	\$5,775,538	\$23,139,205	\$97,101,820	\$128,761,535	\$101,210,701	OHL USA, Inc
NC Pure Water Pipeline and Dechlorination Facility & Subaqueous Pipeline <sup>(4)</sup>	October 14, 2024	March 6, 2026	79%	\$123,456,027	\$18,882,602	15%	\$6,796,491	\$0	\$142,338,629	\$0	\$142,338,629	\$111,835,553	W.A. Rasic Construction Company, Inc.
NCWRP Expansion & PWF Influent Conveyance	February 2, 2026	October 1, 2026	78%	\$255,138,000	\$32,282,335	13%	\$1,211,620	\$3,680,704	\$147,605,623	\$139,814,712	\$287,420,335	\$224,009,263	Kiewit Infrastructure West Co.
NC MBC Improvements	August 19, 2025	June 30, 2026	88%	\$40,086,690	\$7,348,975	18%	\$0	\$1,250,000	\$0	\$47,435,665	\$47,435,665	\$41,899,054	PCL Construction, Inc.
NCWRP EQ Basins	May 15, 2025	June 26, 2025	82%	\$11,886,000	\$441,637	4%	\$0	\$0	\$0	\$12,327,637	\$12,327,637	\$10,082,461	Kiewit Infrastructure West Co.
Morena Conveyance Southern & Middle	June 5, 2025	October 3, 2025	90%	\$129,753,895	\$9,503,853	7%	\$176,545	\$861,955	\$30,269,596	\$108,988,152	\$139,257,748	\$125,957,439	Sukut Construction, LLC
Miramar Reservoir Pump Station Improvements	June 30, 2026	July 29, 2026	77%	\$12,692,000	\$2,024,444	16%	\$0	\$0	\$13,399,144	\$0	\$14,716,444	\$11,366,092	Shimmick
Miramar Reservoir Automated In-Water Quality Monitoring System (AIWQMS)	October 15, 2026	October 15, 2026	72%	\$1,000,000	\$0	0%	\$0	\$0	\$1,000,000	\$0	\$1,000,000	\$723,965	Soundnine Inc.
Penasquitos Pump Station Oxygenation System	January 3, 2024	May 22, 2026	41%	\$4,391,767	\$0	0%	\$0	\$0	\$0	\$4,391,767	\$4,391,767	\$1,806,123	Blue Pacific Engineering & Construction
			<b>85%</b>	<b>\$1,157,119,604</b>	<b>\$189,542,119</b>		<b>\$13,262,228</b>	<b>\$16,736,163</b>	<b>\$764,946,131</b>	<b>\$571,877,783</b>	<b>\$1,346,661,723</b>	<b>\$1,138,591,940</b>	

**Total Approved Change Orders Excluding Scope Removal Change Orders<sup>4</sup>: \$210,280,059**

- Bid Award values are entered when Notice-of-Intent to Award has been issued.
- Change order amounts through December 31, 2025. Paid to date through December 31, 2025 invoicing as of February 28, 2025.
- Projected Substantial Completion is based on the current construction contract date, inclusive of any time-related change orders.
- Deductive Change Order amounts cannot "refund" Pooled Contingency. North City Pure Water Pipeline had a deductive change order of \$20,737,940 resulting from de-scoping an asbestos-cement replacement group job.

Highlighted projects are necessary for partial flow commissioning.