# METRO JPA/TAC Staff Report Subject Title: Atkins 2012 Proposal to Provide As-Needed Engineering and Financial Services **Requested Action:** Approve 2012 Work Plan and Contract Recommendations: Metro TAC: **IROC:** N/A **Prior Actions:** (Committee/Commission, Date, Result) Fiscal Impact: Is this projected budgeted? Yes \_\_\_ No \_\_\_ Note: 2012 JPA Budget has not been prepared. Cost breakdown between \$105,595 Metro JPA Metro & Muni: \$105,595 Metro JPA Financial impact of this issue on the Metro JPA: Capital Improvement Program: (N/A) Yes \_\_\_ No \_\_\_ New Project? Existing Project? Yes \_\_\_ No \_\_\_ upgrade/addition \_\_\_ change \_\_\_ Comments/Analysis: The intention of this contract is to provide continued review and oversight of the Metro System Program with a minimum of duplication of effort by the Participating Agencies. The proposed Scope of Services is attached to this staff report. Atkins is proposing the same level of effort as in prior years but is requesting an increase in their hourly rate from \$175 to \$180 per hour. Atkins has not increased their hourly rate since 2007. **Previous TAC/JPA Action:** Additional/Future Action:

# **SCOPE OF SERVICES**

### METRO TAC/JPA/COMMISSION

### AS-NEEDED ENGINEERING AND FINANCIAL SERVICES

# MAY 12, 2011

The purpose of the As-Needed Consulting Contract for the Metro Wastewater JPA/Commission is to provide technical and financial support to the PAs in meeting their objectives of fair rates, equitable cost sharing, and program validation. The intention of the As-Needed Contract is to provide review and oversight of the San Diego Metropolitan Sewer System (Metro System) Program with a minimum of duplication by the PAs. By combining the efforts of the PAs into a central focal point, our goal is to assist in increasing the responsiveness of the group to key issues of concern, ensure coverage at key meetings, centralize the data collection, minimize duplication of efforts by the PAs, and reduce the costs of both Metro TAC/ JPA/Commission efforts, as well as the overall costs of the Metro Program.

# I. Scope of Services

The effort by ATKINS will be divided into five major categories, one for routine services, two for specific financial tasks, one for anticipated technical tasks, and one for general Metro TAC support.

# A. Routine Meetings

The routine meetings will include the following tasks:

- 1. Attendance at the Metro TAC meetings, preparation of minutes and agendas.
- 2. As-needed attendance and preparation for the Metro Commission/JPA meetings
- 3. Support of Metro Finance Committee
- B. Routine Audit Review Public Utilities Department, Wastewater Operations Branch Exhibit E Audit Review FYEs 2010 and 2011
  - 1. Review and negotiate the auditors Scope of Work
  - 2. Attend Entrance and Exit Conferences with the Auditors
  - 3. Select audit sample
  - 4. Attend Interim Bi-Weekly work meetings with the Auditors (maximum of 5 per audit)
  - 5. Review the Draft and Final Audit numbers and test results
  - 6. Review all audit samples for contract compliance and accounting accuracy



- 7. Review the annual general services cost allocation
- 8. Review output for any special projects (In the past this has included the reconciliation of the Shames and other municipal lawsuits, and the Clean Water Program management contract to insure that only Metro costs have/had been charged to the PAs)
- 9. Prepare work-meeting reports
- 10. Present the results to the AdHoc Finance Committee, Metro TAC, and Metro Wastewater JPA / Commission
- 11. Monitor closeout process to insure timely payment of refunds (if any) and the accuracy of any additional billings' (if any) to PAs

# C. Routine Review of MWWD Budget - FYE 2012

- 1. Line item review of the proposed CIP projects to verify that they are a part of the Wastewater Agreement. Provide a preliminary review of the O&M costs to identify areas of concern for the PAs
- 2. Identify budget items that show major deviation from previous years, and discuss these deviations with the City
- 3. Attend meetings with the City of San Diego Public Utilities staff to identify the nature and magnitude of the budget items
- 4. Provide updates on budget issues to the Metro TAC, the Finance Committee, and the Metro Wastewater JPA/Commission meetings

# D. 2012 Special Projects

- 1. Reclaimed Water Support There are four main issues to be addressed that surround the production and sale of reclaimed water.
  - a) Review of Recycled Water Pricing Study In December 2009 the City asked its consultant to address the difference between wholesale and retail customers' and their recycled water rates. The City's original proposed unitary rate structure is of major concern to the PAs. A second draft of the pricing study is due out for review in July 2011. The PAs goal for this study is to insure that the rates are fair and equitable to all parties, and set at appropriate levels that balance the facilitation of increased use of reclaimed water per the City's agreement with the environmental community, while providing additional monies to operate the system. ATKINS will review the July draft in-depth to insure that the PAs goals are reached. (Note: This is a carry-over from 2011)
  - b) Continued Support and Resolution of Reclaimed Water Contractual Issues During 2011 the City's Public Utilities Director recognized the participating agencies right to the revenues from the sales of reclaimed water at the South Bay plant. The sales of reclaimed water will be

included starting with the 2009 audit as an income credit. However several housekeeping issues remain to be resolved such as the completion of the repayment schedule for the North City Optimized System Debt and continued discussions over allocation of the capacity reservation leases paid by Otay Water District and Olivenhain Municipal Water District.

- c) Continued Support for Reclaimed Water Master Plan The Metro TAC has formed a subcommittee to provide proactive input to the City during the development of their Reclaimed Water Master Plan. The final Technical Memorandum has been released and the draft report is due in June 2011. ATKINS will continue to provide technical support to the subcommittee by attending the final project meeting, and review and commenting on the final report provided by the City's consultant.
- d) Reclaimed Water Capital Project Cost Allocations With the completion of the Reclaimed Water Master Plan, the next phase will be the implementation of selected capital projects. Atkins will provide a white paper to the Metro TAC and the Metro JPA/Commission on cost allocations used by other regional agencies such as West Basin Municipal Water District, the City of Los Angles, and Los Angeles Water & Power for funding reclaimed water projects (i.e. what is a wastewater versus water expense for a capital project). In addition, Atkins will provide financial guidance regarding the value of secondary treated wastewater.
- E. Metro TAC Staff Support This task includes 6 hours per month for unforeseen financial analysis or technical engineering support. Atkins will support, asneeded, the items contained in the Metro TAC 2011 Work plan. One key issue that will surface during 2012 is the reallocation of Metro costs due to the overbilling of Padre Dam Municipal Water District for their sewage strengths.

## II. ADDITIONAL SERVICES AS REQUESTED

- A. Participate in the MWWD Strategic Business Plan
- B. Independent cost review of CIP
- C. Review of ongoing background material not envisioned
- D. Prepare for and attend additional meetings beyond what is included in Section I
- E. Provide additional follow-up on the additional items identified
- F. Participate in the MWWD Annual Master Plan Update
- G. Provide additional technical support on specific projects as directed by the Metro TAC, Finance Committee, and Metro JPA/Commission Chairmen
- H. Provide technical support, as requested, to fulfill Metro JPA objectives



Project Name: As-Neede Financial & Engineering Services

**FYE2012** 

Client/Owner: Metro Wastewater JPA

Project Manager: Karyn Keese Prepared By: Karyn Keese

Proj/Prop No.:

Date: May 12, 2011

# **ATKINS**

# **FEE SUMMARY**

ITEM TOTAL

Labor \$104,880

Outside Services \$0
Direct Costs \$712

TOTAL \$105,592

# BILLING RATES

		BILLING RATE	-3
ENGINEERING SERVICES		ENVIRONMENTAL SCIENCE	
Engineering Aide - EA	\$70	Research Assistant - RA	\$60
Engineer I - El	\$105	Assistant Scientist - AS	\$85
Engineer II - EII	\$115	Scientist I - SI	\$100
Engineer III - EIII	\$120	Scientist II - SII	\$120
Senior Engineer I - SEI	\$130	Scientist III - SIII	\$130
Senior Engineer II - SEII	\$140	Senior Scientist I - SSI	\$140
Senior Engineer III - SEIII	\$145	Senior Scientist II - SSII	\$165
Supervising Engineer I - SPEI	\$155	Senior Scientist III - SSIII	\$185
Supervising Engineer II - SPEII	\$170	Senior Scientist IV - SSIV	\$220
Principal Engineer I - PRI	\$180		
Principal Engineer II - PRII	\$196	CONSTRUCTION RELATED SERVICES	
Principal Engineer III - PRIII	\$175	Contract Administrator - CA	\$85
Principal Engineer IV - PRIV	\$219	Sr. Contract Administrator - CAS	\$110
		Construction Mgmt Rep. I* - CMI	\$90
ADMINISTRATIVE SERVICES		Construction Mgmt Rep. II* - CMII	\$100
Admin Assistant I/Clerk - Al	\$60	Senior Field Representative* - SFR	\$115
Admin Assistant II (N6) - All	\$65	Prevailing Wage Field Rep PWFR	\$125
Admin Assistant III (N7) - AIII	\$75	Senior Project Engineer - SPEC	\$135
Sr. Admin Assistant I (N8) - SAI	\$80	Construction Manager - CM	\$130
Sr. Admin Assistant II (N9) - SAII	\$85	Senior Construction Manager - SCM	\$143
Sr. Admin Assistant III - SAIII	\$100	(* non-prevailing wage)	
Senior Administrator - SA	\$110		
		<b>DESIGN &amp; GRAPHIC SERVICES</b>	
OTHER PROFESSIONAL SERVICES		CADD Technician I (N7) - CTI	\$70
Professional I/GIS Analyst - PI	\$88	CADD Technician II (N8) - CTII	\$85
Professional II/GIS Analyst II - PII	\$101	CADD Technician III (N9) - CTIII	\$95
Sr. Prof. I/Sr. GIS Analyst I - SPI	\$122	Graphics Designer I (N10) - GDI	\$95
Sr. Prof II/Sr. GIS Analyst II - SPII	\$135	Graphics Designer II (N11) - GDII	\$100
Sr. Prof III/Sr. GIS Analyst III - SPIII	\$150	Designer I - DI	\$100
Supervising Professional - SP	\$170	Designer II - DII	\$110
Principal Professional - PP	\$180	Senior Designer I - SDI	\$120
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PUBLIC AFFAIRS SERVICES		Senior Designer III - SDIII	\$140
Project Manager - PM	\$170	-	
Comm Relations Specialist - CRS	\$140		
Assistant Project Manager - APM	\$125		
Account Coordinator - AC	\$80		

CA Offices: Carlsbad, Los Angeles, Orange, Sacramento, San Bernardino, San Diego, San Francisco

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\$104,880 \$104,880 \$8,640 \$7,200 \$9,000 \$5,400 \$26,340 \$7,200 \$8,640 \$2,880 \$3,600 \$3,600 \$1,440 \$13,380 \$6,480 \$13,740 \$1,440 \$1,440 \$25,200 \$7,200 \$2,160 \$1,440 \$8,640 \$44,700 PAGE TOTALS FEE TOTALS HOURS 598 598 42 **4** 36 40 48 36 **256** 50 40 48 8 8 4 4 8 8 8 8 20 8 **8 6 8 8** LABOR CODE/STAFF HOURS 24 7 24 2 All ₹∘ 574 574 2 **2** ∞ 38 8 4 8 ᇫ 8 <del>8</del> 2 6 48 16 2 8 ω Present Metro TAC/Metro Com. Reclaimed Water Pricing Study Review Draft & Final Numbers Reclaimed Water Master Plan Prepare Report/Presentation General Metro TAC Support Reclaimed Cost Allocations Resolve Reclaimed Issues Attend Metro Commission Entrance/Exit Conference 1000 Routine Engineering Services Support Metro Finance Interim Work Meetings Special Audit Projects Review Audit Scope 2000 2010 & 11 Exhibit E Audit Variance Analysis Support MetroTAC Line item Review Presentation 4000 Special Projects 3000 Budget Review Subtotal Subtotal Subtotal Subtotal TOTAL - ALL PAGES TASK DESCRIPTION TOTAL - THIS PAGE Task Task/Sub 4002 4003 4004 4001 4005 **PBS&**J ă