

#### METRO TAC AGENDA (Technical Advisory Committee to Metro JPA)

TO: Metro TAC Representatives and Metro Commissioners

DATE: Wednesday, June 20, 2012

**TIME:** 11:00 p.m. to 1:30 p.m.

LOCATION: MWWD, 9192 Topaz Way, (MOC II Auditorium) – Lunch will be provided

#### \*PLEASE DISTRIBUTE THIS NOTICE TO METRO COMMISSIONERS AND METRO TAC REPRESENTATIVES\*

- 1. Review and Approve MetroTAC Action Minutes for the Meetings of May 16, 2012 (Attachment)
- 2. Metro Commission/JPA Board Meeting Recap (Standing Item)
- 3. Financial Update (Karyn Keese)
- 4. **ACTION:** Consideration and possible action to approve 2012 Metropolitan Wastewater Plan Update (**Attachment**) (Pete Wong)
- 5. **ACTION:** Consideration and possible action to approve MBC Dewatering Centrifuges Replacement (**Attachments**) (Manny da Rosa)
- 6. **ACTION:** Consideration and possible action to approve MBC Chemical System Improvements, Phase II (**Attachments**) (Manny da Rosa)
- 7. Information: Point Loma Outfall Pipeline Renewal of Lease with California State Lands Commission (Attachment) (Guann Hwang)
- 8. Information: Fiscal Year 2013 Proposed Metro Budget (Lee Ann Jones-Santos)
- 9. Metro Wastewater Update
- 10. MetroTAC Work Plan (Standing Item) (Attachment)
- 11. Padre Dam Mass Balance Correction (Standing Item)
- 12. Municipal Transportation Agreements (Standing Item) (Edgar Patino)
- 13. Review of Items to be Brought Forward to the next Metro Commission/Metro JPA Meeting **September 6, 2012.**
- 14. Other Business of Metro TAC
- 15. Adjournment (To the next Regular Meeting, July 18, 2012)

#### Metro TAC 2012 Meeting Schedule

# AGENDA ITEM 1 Attachment



Metro TAC (Technical Advisory Committee to Metro JPA)

#### **ACTION MINUTES**

| DATE OF MEETING: | May 16, | 2012 |
|------------------|---------|------|
|------------------|---------|------|

**TIME:** 11:00 AM

LOCATION:

MWWD, MOC II, Auditorium

#### **MEETING ATTENDANCE:**

Greg Humora, La Mesa Al Lau, Padre Dam MWD Dennis Davies, El Cajon Tom Howard, Poway Kristen Crane, Poway Bob Kennedy, Otay WD Rita Bell, Otay WD Eric Minicilli, Del Mar Chris Helmer, Imperial Beach Dan Brogadir, County of San Diego Ed Walton, Coronado Scott Tulloch, Chula Vista Iracsema Quilantan, Chula Vista Roberto Yano, Chula Vista

Edgar Patino, City of San Diego Peggy Merino, City of San Diego Ann Sasaki, City of San Diego Lee Ann Jones-Santos, City of San Diego Hana Hanigan, City of San Diego Agnes Generosa, City of San Diego Marsi Steirer, City of San Diego Amy Dorman, City of San Diego Amer Barhoumi, City of San Diego Tom Zeleny, City of San Diego Richard Snow, City of San Diego Katelyn Hailey, San Diego Coastkeeper Karyn Keese, Atkins Jennifer Duffy, Atkins

#### 1. Review and Approve Metro TAC Action Minutes for the Meeting of April 18, 2012

• On a motion by Vice Chair Davies, Seconded by Kristen Crane the minutes were approved unanimously.

#### 2. Metro Commission/JPA Board Meeting Recap

 Chairman Humora reviewed the Metro Commission/JPA discussion regarding the Recycled Water Study presentation given by Marsi Steirer. It was well received by the Commission. The Commission had asked for a change in two of the slides. San Diego has supplied those and they are attached to these minutes (Attachment A). The Commission referred the Recycled Water Study back to Metro TAC for a recommendation.

#### 3. Financial Update

• Karyn Keese of Atkins reported that the sample review has been completed for 2010 and that out of the 400 O&M samples there was \$800,000 in findings from 32 samples or an 8% error rate. The two largest were \$526,000 for SAP support that was charged 100% to Metro and \$138,000 for MOC 2 electricity. Rita Bell expressed concern at the error rate. Ms. Keese discussed that this is the year where the City converted from their old accounting system to SAP and that this was about the normal annual error rate. Kristen Crane asked that the Finance Committee discuss formally requesting that the Exhibit E audit be performed at the same time as the CAFR as had been the practice in the past.

- Ms. Keese reminded PUD staff of the presentation scheduled for the June Metro TAC meeting on both the 2013 Metro O&M and CIP budget.
- The Finance Committee will be meeting on May 23, 2012 to review the Metro Commission/JPA budget and proposed contracts for fiscal year ending 2013 as there was not a quorum at their April meeting.

#### 4. Final Review of City of San Diego Recycled Water Study

- Marsi Steirer discussed the time line for the acceptance of the Study and its submission to the Coastal Commission. The next steps will include prioritization by staff of the Implementation Checklist included in the final report and putting costs associated with them. The technical data from the IPR Plant should be available late this year or early next year. It was discussed that the Recycled Water Study provides foundational data but is just the beginning of beginning of the implementation of IPR. Chairman Humora thanked PUD staff for including the Metro TAC and Metro JPA/Commission as stakeholders and verified that this relationship will continue during the implementation process. Rita Bell and Kristen Crane expressed some concerns over how the costs were developed. PUD staff referred them to TM#8.
- Katelyn Hailey, San Diego Coastkeeper, discussed that San Diego Councilwoman Sherri Lightner is forming a task force to discuss all issues related to water and that IPR will be included among the alternatives for water sources. Scott Tulloch will contact Councilwoman Lightner to determine if the Metro Commission/JPA can become a stakeholder in this process.
- Karyn Keese will draft acceptance language for the Metro Commission/JPA and then send it out for Metro TAC members to edit.
- On a motion by Chairman Humora, seconded by Roberto Yano Metro TAC accepted the Recycled Water Study and expressed appreciation to the PUD staff.

### 5. Various Requests Related to As-Needed Contract for Technical Services and Parts for Caterpillar Generators & Switch Gears

- Agnes Generoso, PUD staff, reviewed their request to ratify expenditures spent during FY2011, additional funding needed for FY2012, and the approval of the remaining three optional years for this Contract. In FY2011 needed repairs at Point Loma (PTWTP) went over the Council approved contract limit by \$296,122. In addition, staff will need an additional \$200,000 for FY2012 above the Council approved limit of \$1.2 million for an overhaul of engine 1 at PTWTP and Pump Station 2, along with any unforeseen repairs or parts for on-going maintenance for these engines. Chairman Humora asked if measures were being put in place to ensure that expenses do not exceed Council approved amounts in the future. PUD staff reviewed new procedures for tracking contracts of \$1 million or more effective May 2012 which had just been put in place
- On a motion by Chairman Humora, seconded by Robert Yano, Metro TAC unanimously approved moving this forward to the Metro Commission/JPA for their review and potential approval.

#### 6. Purchase of Mannich Polymer

 Agnes Generoso reviewed staff's request for approval of a one year contract with four additional one year options for the price of \$2.328 per pound with Polydyne. Staff had earlier in May requested bids on the Mannich Polymer for the Metro Biosolids Center (MBC) and only received one bid. While there are numerous vendors and manufacturers of Mannich Polymer nationwide, Polydyne, Inc. is the only vendor with production facilities in Southern California. MBC uses an equivalent of one truck load of polymer a day. The contract includes an annual escalator of a not-to-exceed 10% increase. The total projected expenses under this contract are not-to-exceed \$10.9 million for the next five years. Chairman Humora requested that the staff report be revised to break-out the Metro Commission/JPA expense separately prior to going to the Commission.

• On a motion by Dan Brogadir, seconded by Kristen Crane, Metro TAC unanimously approved moving this forward to the Metro Commission/JPA for their review and potential approval.

#### 7. JPA 2012 Year-End Projections

• Karyn Keese reviewed the year end projections prepared by Treasurer Karen Jassoy. The year-end projection at March 2012 expects the budget will not be exceeded and that there will be a surplus of approximately\$23,000.

#### 8. Atkins 2013 Contract

- Karyn Keese reviewed the hours and dollars proposed for the Atkins 2013 contract. The hours have increased to include engineering as-needed services this next year in support of Metro TAC activities, especially implementation steps for the Recycled Water Study. Major projects anticipated this next year are establishment of cost allocations for the capital facilities recommended by the Recycled Water Study, City of San Diego's wastewater and recycled water rate cases, review of updated transportations rates prepared by PUD staff, and resolution of recycled water revenue issues.
- On a motion by Kristen Crane, seconded by Roberto Yano, Metro TAC unanimously approved moving this forward to the Finance Committee and Metro Commission/JPA for their review and potential approval.

#### 9. Treasurers 2013 Contract

- Karyn Keese reviewed the Treasurer's contract. There are no changes to the dollar amounts or scope of services. Kristen Crane asked how many amendments were allowed by the Contract. Karyn Keese will find out from Paula de Sousa how many are allowed and report back to Metro TAC.
- On a motion by Vice Chair Davies, seconded by Chairman Humora, Metro TAC unanimously approved moving this forward to the Finance Committee and Metro Commission/JPA for their review and potential approval.

#### 10. Webmaster 2013 Contract

- Karyn Keese reviewed the Webmaster's contract. The Webmaster is requesting an increase of \$5 per month. This increase would not cover any additional work should the Metro TAC wish to start storing more information on the site after the records retention project is completed.
- On a motion by Eric Minicilli, seconded by Roberto Yano, Metro TAC unanimously approved moving this forward to the Finance Committee and Metro Commission/JPA for their review and potential approval.

#### 11. JPA 2012 Draft Budget

• Karyn Keese reviewed the draft budget prepared by Treasurer Jassoy. The budget is \$6,655 higher than last year's budget. The budget is shown with and without a

\$10,000 contingency. Treasurer Jassoy is recommending the \$10,000 contingency as legal counsel has recommended that an annual audit should be performed and although the bid last year was \$5,000 the actual cost is unknown at this time. Kristen Crane asked what the terms of legal counsel's contract where and why it did not require an annual amendment. Karyn Keese will find out the answer to this and report back to Metro TAC.

• On a motion by Chairman Humora, seconded by Eric Minicilli, Metro TAC unanimously approved moving this forward to the Finance Committee and Metro Commission/JPA for their review and potential approval.

#### 12. Metro Wastewater Update

- Staff had no additional items to discuss except those on the agenda
- Rita Bell requested a tour of the South Bay plant. Other Metro TAC members requested that this be expanded to include the other facilities. Ann Sasaki will coordinate.

#### 13. Metro TAC Work Plan

- Vice Chair Lau and Roberto Yano agreed to serve on the IRWMP work task.
- Kristen Crane and Rita Bell requested to be on the Recycled Water Study Cost Allocation subcommittee.

#### 14. Padre Dam Mass Balance Correction

- Chairman Humora discussed that the attorneys for the PAs had met except for those representing Del Mar, Otay, and Lemon Grove. On the four items under discussion the following had been reviewed:
  - The Regional Wastewater Disposal Agreement is a closed book contract.
  - The Agreement does not contain any provision that governs the applicable statute of limitations.
  - The JPA agreement does not establish guidelines for billing issues or the statute of limitations.
- Vice Chair Lau reviewed a memo prepared by Best, Best, & Krieger for Padre Dam (Attachment B to these minutes).
- Dan Brogadir asked how the Padre Dam billing formula was determined and applied to the revised billings. PUD staff explained this.
- The consensus of the Metro TAC members was that after discussion with their attorney's that attended the meeting that the applicable statute of limitations is still under legal review and that the attorneys would be meeting over the next month to continue discussion.
- Tom Zeleny requested that the PAs attorneys not only discuss what the applicable statute of limitations is but when it started.

#### 15. Municipal Transportation Agreements

• PUD staff is still meeting with PA representatives.

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#### 16. Discussion of Sampling Meter Locations

• Peggy Merino, PUD staff, reviewed the meeting with Brown & Caldwell, the City and the Metro TAC subcommittee to review how the metering and monitoring system works. She requested that Metro TAC members email her any changes in meter locations or meter and monitoring concerns that they have within the next week.

### 17. Review of Items to be brought forward to the Metro Commission/JPA Meeting of May 3, 2012.

• Items 4 through 11 were moved forward to the June 2012 Metro Commission/JPA Meeting.

#### 18. Other Business of Metro TAC

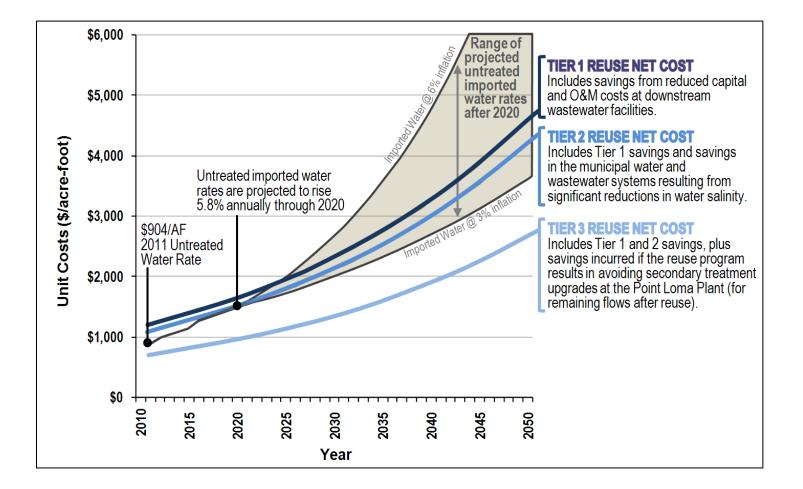
• There was no other business.

#### 19. Adjournment (To the Next Regular Meeting, June 20, 2012)

## Estimated Costs to Produce the Water

|                                                                                                            | \$ per Acre-Foot |
|------------------------------------------------------------------------------------------------------------|------------------|
| Gross Cost                                                                                                 | \$1700 - \$1900  |
| Tier 1: Less Savings due to<br>Planned Wastewater CIP<br>Projects and lower secondary<br>capacity at PLWTP | \$1100 - \$1300  |
| Tier 2: Less Savings due to<br>Reduced Salinity                                                            | \$1000 - \$1200  |
| Tier 3: Less Savings for<br>Completely Foregoing Point<br>Loma Upgrades                                    | \$600 - \$800    |

# Comparing the Cost of Water



## BBST BEST & KRIEGER S ATTORNEYS AT LAW

#### Memorandum

| То:   | Al Lau, Padre Dam Municipal Water District                 | File No.:      | 60025.00057       |
|-------|------------------------------------------------------------|----------------|-------------------|
| From: | Paula C.P. de Sousa<br>Hannah Schartiger                   |                |                   |
| Date: | May 4, 2012                                                |                |                   |
| Re:   | Regional Wastewater Disposal Agreement - Resp<br>Questions | oonse to Statu | te of Limitations |

#### **QUESTIONS PRESENTED**

- 1. Is the Regional Wastewater Disposal Agreement an open book contract?
- 2. Does the Regional Wastewater Disposal Agreement dictate the statute of limitations?
- 3. Does the JPA Agreement establish guidelines for billing issues and therefore establish a statute of limitations?
- 4. Is the statute of limitation 3 years or 4 years based on California code??

#### SHORT ANSWERS

- 1. No, the Regional Wastewater Disposal Agreement is not an open book contract.
- 2. No, the Regional Wastewater Disposal Agreement does not contain any provision that governs the applicable statute of limitations.
- 3. No, the JPA Agreement does not establish guidelines for billing issues.
- 4. The applicable statute of limitation is four years.

#### ANALYSIS

#### I. The Regional Wastewater Disposal Agreement Is Not An Open Book Account.

A book account is a permanent written record that shows the name of the debtor, the transaction date, and the debit or credit amount. (Code Civi Proc. § 337a.) It has also been defined generally as "a detailed statement, kept in a book, in the nature of debit and credit, arising out of contract or some fiduciary relation." (*County of Los Angeles v. Continental Corp.* (1952) 113 Cal. App. 2d 207, 211) A book account may be created by agreement or by the conduct of the parties. (*Warda v. Schmidt* (1956) 146 Cal. App. 2d 234, 237.) Generally a book account describes the amount owed by or due to a customer at any given time, typically with 60025.0005707402051.1

### BBST BEST & KRIEGER B ATTORNEYS AT LAW

regard to "a record of goods sold or services rendered; a statement in the detail of the transactions between parties." (*Black's Law Dictionary* (6th ed., West 1990).)

The account must show:

- 1) the debits and credits in connection with the transaction between the creditor and debtor; and
- 2) against whom and in favor of whom the entries are made.

(Code Civ. Proc. § 337a.) Generally, the book account should contain enough information to ascertain what amount is due and it must reveal more than merely a crediting of the debtor with certain payments. (*Robin v. Smith* (1955) 132 Cal. App. 2d 288, 291.) The entries in the book ordinarily should be made at or near the time of the transactions and there should not be long delay without satisfactory explanation. (*Warda, supra*, 146 Cal. App. 2d at 237.) The law does not prescribe any standard of bookkeeping practice which must be followed, regardless of the nature of the business of which the record is kept, and it makes no difference whether the account is kept in one book or several so long as they are permanent records, and constitute a system of bookkeeping as distinguished from mere private memoranda. (*Costerisan v. De Long* (1967) 251 Cal. App. 2d 768; *Egan v. Bishop* (1935) 8 Cal. App. 2d 119.) However, the existence of a book account is not established by extrinsic reference to "working papers" of an auditor prepared semiannually which are not a part of the creditor's bookkeeping system. The record of the transaction creating the account between the parties must appear from the account books of the owner of the demand in such form as will show an account was actually being kept. (*Robin v. Smith, supra*, 132 Cal. App. 2d at 292.)

Whether a book account is open or closed depends on the status of transactions. "While an open book account has been defined as '[a]n account with one or more items unsettled,' it also includes 'an account with dealings still continuing.' [Citation.] By contrast, a closed account is, according to Black's Law Dictionary, one 'to which no further additions can be made on either side. . . .' Thus, it is clear that the open or closed nature of a book account turns not on the account balance per se, but on the parties' expectations of possible future transactions between them." (*Gross v. Recabaren* (1988) 206 Cal. App. 3d 771, 778.)

An express contract, which defines the duties and liabilities of the parties, whether it be oral or written, is not, as a rule, an open book account. (*Tillson v. Peters* (1940) 41 Cal. App. 2d 671, 677.) To permit a contract which contemplates periodic payments and fixes the time for payment of the obligations to be transformed into an open book account would be to make for the parties a contract different from that upon which they had agreed. (*Joslin v. Gertz* (1957) 155 Cal. App. 2d 62, 66.) Therefore, the mere recording a transaction in a book or incidentally keeping accounts under an express contract does not automatically create a book account. (*Warda, supra*, 146 Cal. App. 2d at 237.)



The payment provisions set forth in Article V of the Regional Wastewater Disposal Agreement provide for the quarterly billing of a yearly estimate of the Sewer System Charge for each Participating Agency. At the end of each year, a year-end adjustment is calculated based on the actual flow and cumulative strength data. As determined by the year-end adjustment, the City of San Diego will then credit any future charges or bill any additional amount due.

Based on the legal interpretation of what constitutes a book account, we do not believe that the Regional Wastewater Disposal Agreement is a book account. Instead, the Regional Wastewater Disposal Agreement is an express contract which dictates the terms of payment. Any memoranda which has been kept to record payments and calculate amounts due to, or from, the City of San Diego has not been done in a manner to create a book account and otherwise alter the terms of the Regional Wastewater Disposal Agreement.

### II. The Regional Wastewater Disposal Agreement Does Not Dictate The Applicable Statute Of Limitations.

Claims procedures established by a public agency contract exclusively govern claims arising under the contract and any such contractual claim procedures cannot require a shorter time for presentation of any claim than the time provided for a statutory claim. (*Arntz v. City of Berkley* (2008) 166 Cal. App. 4th 276.) However, parties may waive the running of the statute of limitations by contract. (*Antioch College of Yellow Springs v. Barnhart* (1942) 49 Cal. App. 2d 171.) It does not appear that the Regional Wastewater Disposal Agreement contains any provision that would specify a certain timeframe for which any action upon the Agreement must be commenced, or otherwise waive the running of the statute of limitations.

#### III. The JPA Agreement Does Not Establish Guidelines For Billing Disputes.

Metro JPA was formed in 2001 to provide the Participating Agencies ("PA") with a stronger voice in the operations of the Metro System by establishing a separate legal entity to provide certain services for the mutual benefit of the PA's. For instance, as a legal entity, the JPA can hire consultants and perform audits on behalf of all PA's, instead of each individual PA. The JPA Agreement establishes this legal entity and sets forth the general administration and powers of the JPA, but does not provide guidelines or provisions for the resolution of any disputes between the PA's and the City of San Diego.

#### IV. The Applicable Statute Of Limitations Is Four Years.

The Code of Civil Procedure provides for a four year limitations period on any "action upon any contract, obligation or liability founded upon an instrument in writing." (Code Civ. Proc. §337.) While the Code of Civil Procedure also provides for a three year limitations period for certain actions, the three year period is limited to actions upon a liability created by statute, actions for trespass or injury to property, and actions for certain thefts. (Code Civ. Proc. §338.) Therefore, because any action would be based upon a contract in writing, the applicable statute of limitations is four years.

# AGENDA ITEM 4 Attachment



# City of San Diego Public Utilities Department



## Metropolitan Wastewater Plan March 2012

#### SAN DIEGO CITY COUNCIL

Jerry Sanders Sherri Lightner Kevin Faulconer Todd Gloria Tony Young Carl DeMaio Lorie Zapf Marti Emerald David Alvarez Mayor Council District 1 Council District 2 Council District 3 Council District 4 Council District 5 Council District 6 Council District 7 Council District 8

#### PUBLIC UTILITIES DEPARTMENT CITY STAFF

| Roger Bailey   | Director, Public Utilities Department                      |
|----------------|------------------------------------------------------------|
| Ann Sasaki     | Assistant Director, Public Utilities                       |
| Guann Hwang    | Deputy Director, Engineering & Program Management Division |
| Pete Wong      | Senior Civil Engineer, EPMD                                |
| Tung Phung     | Senior Civil Engineer, EPMD                                |
| Dwight Correia | Senior Civil Engineer, WTDD                                |
| Vien Hong      | Associate Civil Engineer, EPMD                             |
| Rey Sacro      | Associate Civil Engineer, WTDD                             |
| Huy Nguyen     | Associate Civil Engineer, EPMD                             |
| Jeff Cramoline | Assistant Civil Engineer, EPMD                             |
| Spencer Lank   | Junior Civil Engineer, EPMD                                |
|                |                                                            |

#### METRO TECHNICAL ADVISORY COMMITTEE (TAC) STAFF

Rod Posada

JPA TAC Representative

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#### LIST OF ACRONYMS

- AA Annual Allocations
- AADF Annual Average Daily Flow
- **BAF** Biological Aerated Filtration
- BOD Biochemical oxygen demand
- CCC California Coastal Commission
- CCI Construction Cost Index
- **CEPT** Chemically Enhanced Primary Treatment
- **CIP** Capital Improvement Projects
- City City of San Diego
- **DWF** Dry Weather Flow
- **EMPP-** East Mission Bay Pipeline
- **EPA** Environmental Protection Agency
- I/I Inflows and Infiltrations
- IROC Independence Rates Oversight Committee
- **ESD** –Emergency Stream Discharge
- MBBR Moving Bed Bioreactor
- MBC Metropolitan Biosolids Center
- MER Mass Emission Rate
- MG Million Gallons
- **mgd** million gallons per day
- mt/yr metric tons per years
- MVWTP Mission Valley Wastewater Treatment Plant
- MWP Metropolitan Wastewater Plan

NCEP- North City Effluent Pipeline

- NCWRP North City Water Reclamation Plant
- NPDES National Pollution Discharge Elimination System
- O&M Operations and Maintenance
- **OPRA** Ocean Protection Reduction Act
- PLOO Point Loma Ocean Outfall
- PLWTP Point Loma Wastewater Treatment Plant
- **PS** Pump Station
- **PUD** Public Utilities Department
- **PWWF** Peak Wet Weather Flow
- SANDAG San Diego Association of Governments
- SBOO South Bay Ocean Outfall
- SBWRP South Bay Water Reclamation Plant
- SBWTP South Bay Wastewater Treatment Plant
- **TBD** To Be Determined
- **TDD** Tentative Decision Documentation
- TSS Total Suspended Solids
- **UGR** Unit Generation Rate
- USET Public Utilities' Senior Management Team
- VC Vitrified Clay
- **WFMP** Water Facilities Master Plan
- **WWSF** Wet Weather Storage Facility

#### **EXECUTIVE SUMMARY**

The purpose of the 2012 Metropolitan Wastewater Plan (MWP) is to provide long-term planning for Metro facility needs and guidance for the Capital Improvement Program (CIP). The MWP is mainly tied to system storage capacity needs during wet weather events and a maximum mass emission rate (MER) of 13,598 metric tons per year (mt/yr) of total suspended solids (TSS) at Point Loma Wastewater Treatment Plant (PLWTP), which is the maximum TSS permitted by the 301(h) modified National Pollution Discharge Elimination System (NPDES) Permit and it also known as the "Waiver". The permit requirements are established by the California Regional Water Quality Control Board (RWQCB) and U.S. Environmental Protection Agency (USEPA). In addition to wet weather storage capacity and MER requirements, the plan also includes Metro facilities that were identified by a condition assessment program conducted by the Public Utilities Department (PUD). The MWP is updated periodically every five years or one year after the approval of the PLWTP NPDES permit or as-needed to incorporate such factors as the latest information on population growth and wastewater flows, load trends within the Metro Service Area, regulations imposed by federal and state agencies, the markets for reclaimed water, and various local issues important to the City and the participating agencies served by Metro.

In June 2010, USEPA issued a new five-year 301(h) modified NPDES permit to the City of San Diego. The permit took effect starting on August 1, 2010 and expires on July 31, 2015. The new modified NPDES permit specified a set of discharge requirements to ensure compliance with the terms of the Clean Water Act and Ocean Plan. The Modified NPDES permit issued to the City is a modification to Section 301(h) of Clean Water Act, in which the PLWTP, as an advanced or chemically-enhanced primary treatment (CEPT) facility, is permitted to discharge treated wastewater with less than secondary treatment at the PLWTP to the Pacific Ocean through a 4.5 mile ocean outfall.

#### **Approach and Methodology**

The approach and methodology used in the 2012 MWP for developing a long-term plan for Metro facility needs are based on the assumption that the PLWTP continues to function as a CEPT facility with a capacity of 240 million gallons per day (mgd) for the entire duration of the 2050 planning horizon. In addition, the plan is also based on key information and assumptions described below:

#### Key Information

- The 2010 USEPA and RWQCB 301(h) modified NPDES Permit: the permit specified effluent discharge or mass emission rate (MER) maximum limit of 13,598 metric tons per year (mt/yr) of total suspended solids (TSS).
- SANDAG Series 12: 2050 population growth projection data
- 2003 MWP
- Hydrological and MER Models

#### Assumptions

- The planning horizon is 2050.
- **A 10-year return AADF**: The Metro Technical Advisory Committee (TAC) accepted for facility planning.
- **TSS concentration of 297 mg/l**: This is the highest annual average concentration observed in system wide of the last 5 years and it used for planning purposes.
- *Recycled Water Study (RWS)*: The City is currently conducting a RWS, which is scheduled to be completed by 2012. The purpose of the RWS is to identify opportunities within the City's system to maximize recycling and reclamation of wastewater for non-potable and indirect potable reuse. Upon completion of the RWS and determination of the final decision on approved alternatives and implementation plan, alternative(s) will be evaluated in terms of impact on the Metro sewage system. The MWP will be updated based on the final approved alternative(s) in future MWP update.

#### Wastewater Flow and Load Projections

#### Wastewater Flow Projections

#### Base Flow: Annual Average Daily Flow (AADF)

Wastewater projections of AADF generated within the Metro service area are updated on a regular basis to reflect the latest available information and trends in population growth, per capita wastewater flows, and population-independent flows (e.g. inflows/infiltrations (I/I), military, special industries, truck-hauled sewages, etc.). In November 2003, the MWP was updated by the PUD (formerly known as the Metropolitan Wastewater Department). The 2012 MWP is built upon the 2003 MWP. Since the 2003 MWP update, two factors have led to decreasing flow projections. The changes attributed to these two factors are reflected in the 2012 MWP. These factors are described below:

 SANDAG 2050, Series 12: In 2010, SANDAG published new residential and employment population projections. In comparison to the 2003 MWP, which was based on the SANDAG 2020, Series 9, the projected residential and employment population have dropped by an average of 8% and 1%, respectively. Declining Unit Generation Rate (UGR): The UGR is gallons per day of wastewater generated per person (capita). Per capita wastewater flows have been declining since the early 1990s, which primarily reflects the success of water conservation programs implemented in response to drought conditions and the increase in the cost of potable water. In comparison to the 2003 MWP, the projected UGR for residential and employment populations have dropped by an average of 4% and 6%, respectively.

The comparison of 2003 MWP to 2012 MWP UGR and SANDAG population projections is summarized in Table ES-1 below.

|                                       |             | 2003 MWP | 2012 MWP  | %<br>Difference<br>from 2003 |
|---------------------------------------|-------------|----------|-----------|------------------------------|
| UGR                                   | Residential | 75       | 72.1      | -4%                          |
| UGK                                   | Employment  | 23.6     | 22.3      | -6%                          |
| SANDAG<br>Regional Growth<br>Forecast | Residential | Series 9 | Series 12 | -8%                          |
|                                       | Employment  | Series 9 | 301105 12 | -1%                          |

#### Table ES-1 2012 METROPOLITAN WASTEWATER PLAN UGR and SANDAG Comparison

The decrease of the projected population and UGR has resulted in a decrease of projected flow by approximately 11% from the 2003 MWP to the 2012 MWP.

#### 10-year Return AADF

Variations in rainfall from year to year can result in significant variations of Inflow and Infiltration (I/I). Based on the 62-year rainfall data, a continuous hydrological model simulation of the wet weather peak flows in the past decade shows that variations in annual rainfall could add up to 9 to 12 percent of dry weather flow as the I/I component in the AADF. This master plan utilizes a 10-year return AADF (equivalent to 9.6 percent of the dry weather flow) which includes the I/I variations.

#### Projected 10-year Return Peak Wet Weather Flow

In the 2003 MWP, for planning purposes, the I/I component was generally assumed to increase at a rate proportional to the increase of population growth. After the 2003 MWP, the I/I component was reevaluated using the hydrological model based on historical flow monitoring

Metropolitan Wastewater Plan

data from the wet years of 1998 to 2005 in order to quantify the average annual increase in I/I. The hydrological model indicated that I/I appear to have increased from 1998 to 2005 by about 1.5 percent per year from. Therefore, for the 2012 MWP, a rate of increase in I/I of 1.5 percent per year was assumed for projected peak flows.

#### Waste Load Projections

Projections of average annual waste loads generated within the Metro service area are needed to determine treatment requirements in order to maintain the MER below the maximum of 13,598 mt/yr. In the last 10 years, the system-wide total loads have fluctuated and the unit generation rates for loads (pounds per day per capita) have declined since the early 1990s. However, due to the fluctuations in waste strengths, the system-wide highest annual average TSS strength observed in the last five years was 297 mg/l and was used to calculate the load projections to ensure the conservativeness in planned facilities.

#### Conclusion

#### MER Projections

#### Treatment Facilities Requirements

Based on the MER projection analysis, the mass emission rate of TSS will exceed 13,598 mt/y by year 2030. A 21 mgd South Bay Wastewater Treatment Plant (SBWTP) with a solid handling facility will be needed to reduce MER. The SBWTP will provide MER relief until 2044 when an additional 15 mgd Mission Valley Wastewater Treatment Plant (MVWTP) will be required to reduce MER. The MVWTP will provide MER relief beyond the 2050 planning horizon of this report. SBWTP and MVWTP facilities will be built as a secondary treatment plant with the option to upgrade to a water reclamation plant.

#### Wet Weather Storage Facility (WWSF) Staging

Numerous control measures were investigated for optimal utilization of existing facilities to either temporarily store or divert excess flows in order to minimize the impact of peak flow. Among those deemed viable, the use of the equalization tanks at NCWRP, Miramar Reclaimed Water Tank, MBC digesters, and the in-system storage in the Metro Interceptors were included as control measures for the emergency storage, while SBWRP was included for flow diversion during extreme wet weather events. The total effective (in-system) storage volume available by using the above-mentioned storage facilities was determined to be 12 million gallons. Based on hydrological modeling analysis using 1998 wet weather flow data, additional storage volume was needed and was not contemplated in the previous MWP.

As a remedy to the storage limitation during peak wet weather flow, a series of WWSFs is proposed for construction over the span about 40 years. The implementation of the WWSF will

Metropolitan Wastewater Plan

be dictated by the regulatory approval of the City proposed a 16 mgd emergency stream discharge (ESD) facilities. The discharge only occurs during the extreme peak wet weather flow events as emergency discharge to relieve the Metro sewer system capacity. The implementation of the ESD would delay the construction of the wet weather storage facilities. The City is currently working with the stakeholders and the Regional Water Quality Control Board (RWQCB) to obtain an emergency stream discharge permit from the regulatory agency. The two options are presented below:

- If the ESD is **NOT** permitted at NCWRP, three 7 MG WWSFs would be required by the years 2022, 2028, and 2049 and one 14 MG WWSF would be required by the year 2038.
- If the ESD is permitted at NCWRP, Two 7 MG WWSF would be required by the years 2026 and 2037, while the 14 MG WWSF would be required by the year 2040.

As the above options indicated that if ESD in permitted at NCWRP, the total number of WWSFs would be reduced from four to three and delayed the construction of the facilities. Figure ES-1 and Table ES-2 shows the general location and the recommended proposed Metro's capital facilities under the assumption that PLWTP continues to maintain as a CEPT facility, respectively.

## Table ES-22012 Metropolitan Wastewater Plan<br/>Proposed Metro Facilities

| FACILITY                                     | PROPOSED<br>CAPACITY                              | ONLINE BY<br>(2003 MWP) | ONLINE BY<br>(2012 MWP) <sup>(7)</sup>     |                                                          | Estimated Total                              |
|----------------------------------------------|---------------------------------------------------|-------------------------|--------------------------------------------|----------------------------------------------------------|----------------------------------------------|
|                                              |                                                   |                         | w/o Emergency<br>Stream Discharge<br>(ESD) | w/ Emergency<br>Stream Discharge <sup>(5)</sup><br>(ESD) | Project Cost<br>(\$ Millions)                |
| Wet Weather Storage Facility #1              | 3@ 7 MG <sup>(8))</sup><br>2@ 7 MG <sup>(9)</sup> | 2011                    | 2022, 2028,and<br>2049 <sup>(8)</sup>      | 2026 and 2037 <sup>(9)</sup>                             | 276 <sup>(8)</sup><br>184 <sup>(9)</sup>     |
| Wet Weather Storage Facility #2              | 14 MG                                             | 2014                    | 2038                                       | 2040                                                     | 235                                          |
| South Bay Wastewater Treatment Plant Phase I | 21 mgd <sup>(4)</sup>                             | 2018                    | 2030                                       | 2030                                                     | 373                                          |
| South Bay Pump Station Phase I               | 21 mgd <sup>(1)</sup>                             | 2018                    | 2030                                       | 2030                                                     | - 189                                        |
| South Bay Conveyance System Phase I          | 103 mgd <sup>(1)</sup>                            | 2018                    | 2030                                       | 2030                                                     |                                              |
| Mission Valley Wastewater Treatment Plant    | 15 mgd <sup>(2)</sup>                             | 2030                    | 2044                                       | 2044                                                     | 237                                          |
| Mission Valley Effluent Pipeline             | 24 mgd                                            | 2030                    | 2044                                       | 2044                                                     | 59                                           |
| Mission Valley Sludge Pipeline               | 2.11 mgd                                          | 2030                    | 2044                                       | 2044                                                     | 28                                           |
| Point Loma Tunnel Outfall                    | 162 mgd <sup>(1)</sup>                            | 2030                    | 2044                                       | 2044                                                     | 361                                          |
| North City Water Reclamation Plant Phase II  | 10 mgd <sup>(2)</sup>                             | 2033                    | TBD <sup>(6)</sup>                         | TBD <sup>(6)</sup>                                       | TBD <sup>(6)</sup>                           |
| East Mission Bay Effluent Pipeline           | 90 mgd <sup>(1)</sup>                             | 2033                    | TBD <sup>(6)</sup>                         | TBD <sup>(6)</sup>                                       | TBD <sup>(6)</sup>                           |
| North City Effluent Pipeline                 | 90 mgd <sup>(1)</sup>                             | 2033                    | TBD <sup>(6)</sup>                         | TBD <sup>(6)</sup>                                       | TBD <sup>(6)</sup>                           |
| Point Loma Parallel Outfall                  |                                                   | TBD <sup>(3)</sup>      | TBD <sup>(3)</sup>                         | TBD <sup>(3)</sup>                                       | TBD <sup>(6)</sup>                           |
| Total                                        |                                                   |                         |                                            |                                                          | 1,758 <sup>(8)</sup><br>1,666 <sup>(9)</sup> |

(1) Pump Stations and pipelines are designed to carry build-out peak wet weather flows.

(2) This facility will be built as a secondary treatment plant with the option to upgrade to a water reclamation plant.

(3) The need for this facility will be reexamined every 5 years as the inspection of the existing Point Loma Outfall is being conducted.

(4) The South Bay Secondary Treatment Facility includes a Southern Biosolids Processing Facility.

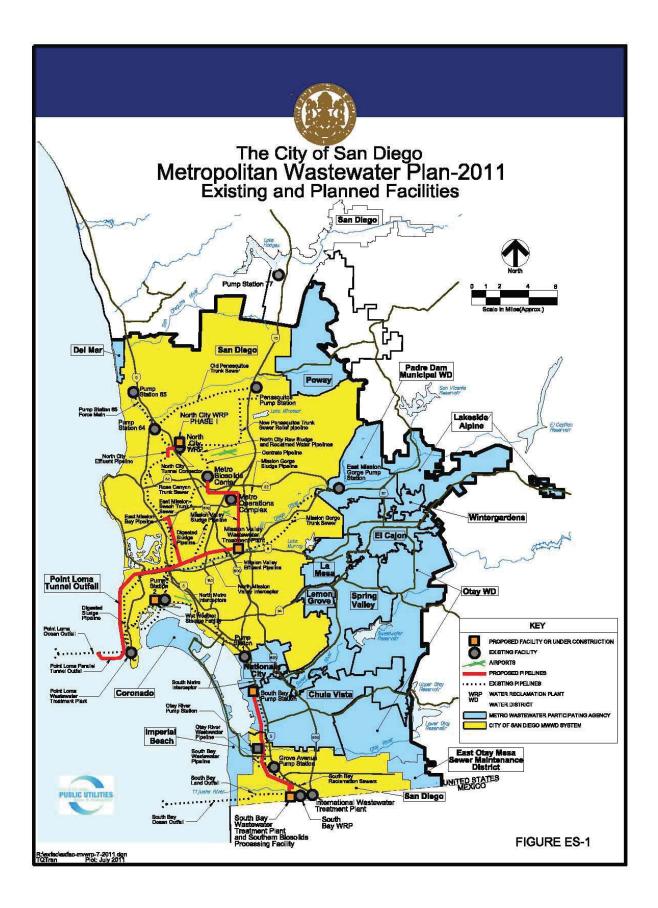
(5) Assumes 16 MGD ESD at the NCWRP. The City is currently pursuing a permit for ESD during peak wet weather flows on an emergency basis.

(6) Facility is not required within the planning horizon of this report.

(7) Online By dates for proposed facilities are based on the past ten year average TSS system-wide removal rate and a 10-year return AADF.

(8) Without ESD, three separate 7 MG facilities would be needed. One 14 MG facility would be required in each of the given years.

(9) With ESD, two separate 7 MG facilities would be needed. One 14 MG facility would be required in each of the given years.



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#### **1.0 INTRODUCTION**

#### 1.1 Purpose

The purpose of the plan (2012 MWP) is to provide guidance for establishing a CIP program in mainly meeting the hydraulic needs and TSS Mass Emission Rate NPDES permit requirements. This plan updates the 2003 Metropolitan Wastewater Plan (2003 MWP) prepared by the Public Utilities Department (PUD), formerly the Metropolitan Wastewater Department, of the City of San Diego (City). The plan explains the factors driving the need for the changes, and presents specific recommended changes. This plan also discusses ongoing efforts required to ensure that the MWP continues to present a timely program of capital improvements that will satisfy all regulatory requirements and meet the needs of Metro's customers in a cost effective manner.

#### 1.2 Metropolitan Wastewater Plan

The MWP was originally produced in August of 1995, and it described Metro's capital facilities program through 2013. The 2012 MWP builds on previous planning documents, including the 1992 Consumers' Alternative, 2003 MWP and the 2010 Modified National Pollution Discharge Elimination System (NPDES) Permit.

In June 2010, USEPA issued a new five-year 301(h) modified NPDES permit to the City of San Diego and it also known as the "Waiver" for the Point Loma Wastewater Treatment Plant (PLWTP). The Waiver allows PLWTP to continue to operate as an advance or chemicallyenhanced primary treatment (CEPT) facility for five years. The modified permit is required to be renewed every five years. The PLWTP is located on the south and westerly coastline of Point Loma Peninsula. The facility receives incoming wastewater from City of San Diego and 15 participating agencies and treats through a CEPT process prior to discharge to the Pacific Ocean through a 4.5 mile ocean outfall. For the planning purposes, the 2012 MWP will assume the PLWTP continues to function as a CEPT facility with a capacity of 240 million gallons per day (mgd) for the entire duration of the 2050 planning horizon.

As stated previously, the 2012 MWP is an update to the 2003 MWP. Proposed Metro facilities in the 2003 MWP are listed in Appendix A. The planning horizon for the 2003 MWP was up to year 2030. Facilities proposed beyond 2030 in the 2003 MWP were included because projects needed to begin prior to year 2030.

Highlights of the changes from the 2003 MWP include:

- Decrease in the wastewater UGRs (Unit Generation Rate), as well as the SANDAG residential and employment population forecasts have resulted in an approximately 11 percent average decrease in projected wastewater flow when compared to the 2003 MWP flows.
- 2. Delay the need for any additional secondary treatment in South Bay until year 2030

- 3. Construct Wet Weather Storage Facilities (WWSFs) in various years during the 2050 planning horizon. The timing of construction will depend on the approval for the emergency stream discharge (ESD) permit. The following two planning conditions are as follows:
  - 2.1 ESD (No Permit): Construct three 7 MG WWSFs by the years 2022, 2028 and 2049, respectively, and a 14 MG WWSF by year 2038.
  - 2.2 ESD (Approved Permit): Construct two 7 MG WWSFs will be needed by the years 2026 and 2037, and a 14 MG WWSF by year 2040.
- 4. A CIP Metro facility planning horizon is up to the year 2050

Table 1-1 (assumes the PLWTP as a CEPT facility) summarizes the recommended proposed capital Metro facilities.

## Table 1-12012 Metropolitan Wastewater PlanProposed Metro Facilities

| FACILITY                                     | PROPOSED<br>CAPACITY                              | ONLINE BY<br>(2003 MWP) | ONLINE BY<br>(2012 MWP) <sup>(7)</sup>     |                                                          | Estimated Total                              |
|----------------------------------------------|---------------------------------------------------|-------------------------|--------------------------------------------|----------------------------------------------------------|----------------------------------------------|
|                                              |                                                   |                         | w/o Emergency<br>Stream Discharge<br>(ESD) | w/ Emergency<br>Stream Discharge <sup>(5)</sup><br>(ESD) | Project Cost<br>(\$ Millions)                |
| Wet Weather Storage Facility #1              | 3@ 7 MG <sup>(8))</sup><br>2@ 7 MG <sup>(9)</sup> | 2011                    | 2022, 2028,and<br>2049 <sup>(8)</sup>      | 2026 and 2037 <sup>(9)</sup>                             | 276 <sup>(8)</sup><br>184 <sup>(9)</sup>     |
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| South Bay Wastewater Treatment Plant Phase I | 21 mgd <sup>(4)</sup>                             | 2018                    | 2030                                       | 2030                                                     | 373                                          |
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| South Bay Conveyance System Phase I          | 103 mgd <sup>(1)</sup>                            | 2018                    | 2030                                       | 2030                                                     |                                              |
| Mission Valley Wastewater Treatment Plant    | 15 mgd <sup>(2)</sup>                             | 2030                    | 2044                                       | 2044                                                     | 237                                          |
| Mission Valley Effluent Pipeline             | 24 mgd                                            | 2030                    | 2044                                       | 2044                                                     | 59                                           |
| Mission Valley Sludge Pipeline               | 2.11 mgd                                          | 2030                    | 2044                                       | 2044                                                     | 28                                           |
| Point Loma Tunnel Outfall                    | 162 mgd <sup>(1)</sup>                            | 2030                    | 2044                                       | 2044                                                     | 361                                          |
| North City Water Reclamation Plant Phase II  | 10 mgd <sup>(2)</sup>                             | 2033                    | TBD <sup>(6)</sup>                         | TBD <sup>(6)</sup>                                       | TBD <sup>(6)</sup>                           |
| East Mission Bay Effluent Pipeline           | 90 mgd <sup>(1)</sup>                             | 2033                    | TBD <sup>(6)</sup>                         | TBD <sup>(6)</sup>                                       | TBD <sup>(6)</sup>                           |
| North City Effluent Pipeline                 | 90 mgd <sup>(1)</sup>                             | 2033                    | TBD <sup>(6)</sup>                         | TBD <sup>(6)</sup>                                       | TBD <sup>(6)</sup>                           |
| Point Loma Parallel Outfall                  |                                                   | TBD <sup>(3)</sup>      | TBD <sup>(3)</sup>                         | TBD <sup>(3)</sup>                                       | TBD <sup>(6)</sup>                           |
| Total                                        |                                                   |                         |                                            |                                                          | 1,758 <sup>(8)</sup><br>1,666 <sup>(9)</sup> |

(1) Pump Stations and pipelines are designed to carry build-out peak wet weather flows.

(2) This facility will be built as a secondary treatment plant with the option to upgrade to a water reclamation plant.

(3) The need for this facility will be reexamined every 5 years as the inspection of the existing Point Loma Outfall is being conducted.

(4) The South Bay Secondary Treatment Facility includes a Southern Biosolids Processing Facility.

(5) Assumes 16 MGD ESD at the NCWRP. The City is currently pursuing a permit for ESD during peak wet weather flows on an emergency basis.

(6) Facility is not required within the planning horizon of this report.

(7) Online By dates for proposed facilities are based on the past ten year average TSS system-wide removal rate and a 10-year return AADF.

(8) Without ESD, three separate 7 MG facilities would be needed. One 14 MG facility would be required in each of the given years.

(9) With ESD, two separate 7 MG facilities would be needed. One 14 MG facility would be required in each of the given years.

#### **1.3 Driving Forces Affecting the MWP**

Periodic updates of the MWP incorporate such factors as the latest information on population growth and wastewater flows, load trends within the Metro Service Area, regulations imposed by federal and state agencies, the markets for reclaimed water, and various local issues important to the City and the participating agencies served by Metro. It is expected that an update for the MWP will be issued every five years or one year after the approval of PLWTP National Pollution Discharge Elimination System (NPDES) permit. The driving forces affecting the MWP are described as follows:

#### **1.3.1** Flow and Load Projections

Per capita wastewater flows have been declining since the early 1990s which primarily reflects the success of the regional water conservation programs implemented in response to drought conditions and the increasing cost of potable water. Today's UGR is considerably low; any further water conservation such as state legislative requirement would have more significant effects on the exterior water usage than domestic water usage. PUD has been evaluating flow monitoring data on an annual basis and information on development trends have allowed wastewater flow and load projections to be improved. The projections are important in determining the strategic location, appropriate sizing, and staging of new facilities, so that it would minimize the need of constructing additional pipelines and pump stations to convey flow to proposed facilities.

#### **1.3.2** NPDES Permit Requirements

The 301(h) modified NPDES permit is a modification to Section 301(h) of the Clean Water Act (CWA) and is known as the "Waiver". The Waiver specifies a set of discharge requirements to ensure compliance with the terms of the Permit itself and the OPRA. The Waiver enables the City to maintain PLWTP as an advanced primary treatment or CEPT facility in which is permitted to discharge treated wastewater that has received less-than secondary treatment at the PLWTP to the Pacific Ocean through a 4.5 mile ocean outfall. This modification has duration of 5 years, after which it expires and must be renewed. The Waiver was renewed in 2002 and 2010.

In June 2009, the California Regional Water Quality Control Board, San Diego Region, adopted the 301(h) modified NPDES permit. Then in May 2010, the US Environmental Protection Agency Region IX (USEPA) issued the final decision to approve the City's request for a renewal of the Section 301(h) modified NPDES permit for advanced or chemically-enhanced primary treatment of discharges from the PLWTP. In June 2010, USEPA issued the new five-year modified NPDES permit. This current permit took effect on August 1, 2010 and expires on July 31, 2015. The NPDES permit specified a set of discharge requirements to ensure compliance with terms of the Clean Water Act and the California Ocean Plan.

The permit requires 80 percent monthly average removal of Total Suspended Solids (TSS) and 58 percent annual average removal of Biochemical Oxygen Demand (BOD) on a system-wide basis.

In addition, prior to the approved 2010 NPDES permit, USEPA issued a 2008 Tentative Decision Documentation (2008 TDD) announced a tentative decision to approve the City's renewal Waiver. The City proposed an "improved" wastewater discharge from the PLWTP in the Permit Application submitted in 2007. The USEPA addressed this proposition in the 2008 TDD and responded by making the following two recommendations to be carried out during the current 5year permit:

- Continue to maintain the ongoing program to bring additional recycled water users online in order to reduce dry-weather flow from the NCWRP basin to the PLWTP and Point Loma Ocean Outfall (PLOO) and SBWRP flows discharged to the South Bay Ocean Outfall (SBOO) respectively
- 2) Install prototype effluent disinfection facilities at the PLWTP and perform a complete follow up studies in order to assess the need for refinements or modifications to the operation of prototype disinfection facilities.

The City has been working and continuing effort to achieving the above recommendations.

For the purpose of long-term planning, this 2012 MWP update assumes that the PLWTP will continue to meet these requirements for the foreseeable future. Our analysis also assumes the Mass Emissions Rate (MER) of TSS to the ocean from PLWTP will not exceed 13,598 mt/yr for the foreseeable future. And that the solids discharged through the South Bay Ocean Outfall are not included as part of the 13,598 mt/yr MER

#### 1.3.3 Water Reclamation and Requirements

The OPRA legislation required the City to provide a total of 45 mgd water reclamation capacity by the year 2010. This requirement was met with the construction of the 30 mgd NCWRP in 1997 and the 15 mgd South Bay Water Reclamation Plant in 2002.

The 2008 TDD required the City to investigate the potential for increased wastewater reclamation and recycling, as part of the conditions for approving the City's renew waiver for wastewater discharge. The California Coastal Commission (CCC) made the following conclusion regarding the City's efforts:

"The City will return for a public hearing before Coastal Commission in approximately two years when its study of Wastewater Reclamation and Recycling Opportunities Study or Recycled Water Study (RWS) is completed and the findings and recommendations have been documented in a report. As determined by the Commission, the City submitting the report and participating in any commission hearings on the report shall constitute full compliance with this condition." The referenced study (RWS) above by the CCC is the City's Cooperative Agreement with San Diego Coastkeeper and the San Diego Chapter of Surfrider Foundation, approved in February 2009. The RWS has been underway and it's anticipated to be completed by March 2012.

#### 1.3.4 Hydraulic Limitations and Spill Prevention

The need to provide an adequate hydraulic capacity for the Metro System has always been an important driving factor in facilities planning. As with the 2003 MWP, the 2012 MWP includes facilities that are needed to reduce the peak wet weather loading on the Metro Interceptors and eventually PS1 and PS2 and the PLWTP. The 2012 MWP recognizes that higher than expected flows occur during storm events. The high flows occur during and immediately following periods of rainfall due to direct or indirect entry of storm water into the sewer system. This additional wastewater flow is called Rainfall Dependent Infiltration and Inflow (RDI/I). RDI/I is the primary contributor of high peak flows in the Metro system. The magnitude and duration of RDI/I depend on intensity and spatial/temporal distribution of rainfall occurring during a storm event. It also depends on the condition of sewers and possible cross connection to sewers. Since the 2003 MWP was completed, the PUD has increased the number of flow meters and gathered more data to better project peak flows and to identify hydraulic limitations in the Metro system more accurately. As a result of the improved and additional data, recent state of the art modeling capabilities and development of peak flow management strategy, the PUD has been able to provide better projections and facilities planning. The peak flow management strategy is an operational strategy to optimize the use of existing facilities to avoid overflows whenever possible. For example, coordinated pumping between PS1 and PS2 optimizes the in-system storage and/or to store sewage in the available tanks at NCWRP and MBC during the storm to shave off the peak flow at PS2 and Point Loma Plant.

In addition, on an annual basis, inflow and infiltration (I/I) analysis and studies have been conducted and based on the rain event(s) with sufficient wastewater flow data obtain from the City flow meters that may have a potential of impact to the Metro sewage system. There are a number of variables that can skew the outcome of the I/I analysis such as: (1) rainfall distribution and intensity (I/I contributions to the sewer system are seasonal and rain dependent. Rain events are seasonal and varies from season to season and even within the same season); (2) antecedent conditions; (3) geographical areas; (4) unknown cross connections (storm drain-sewer connections); (5) annual on-going inspection, maintenance, rehabilitation and replacement program for aging vitrified clay (VC) pipes (new pipes may reduce the I/I contributions but as a large drainage basin, other existing sewer pipes continue to deteriorate which still subject to I/I contributions in some level of magnitude). These different variables make it difficult to compare between rain events or years; or correlate between I/I reduction and department annual program of sewer pipe inspection, maintenance, rehabilitation and replacement. Based on the recent I/I analysis there was no conclusive findings between I/I reductions and the department annual program of sewer pipe inspection, maintenance, rehabilitation and replacement. However, the I/I

analyses results implied that the program does contribute to some level of I/I reduction. The results of the analysis provide findings and recommendations for identifying CIP projects (trunk sewers) or high I/I areas for further study to reduce I/I contributions.

#### 1.4 Organization of this Status Plan

Each one of the driving forces listed above was analyzed for their impacts on the 2012 MWP proposed facilities. The next three sections of this plan summarize the findings of the analyses and identify facility deficiencies and needs. The final section represents the recommendations and their justifications.

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### 2.0 WASTEWATER FLOW AND LOAD PROJECTIONS

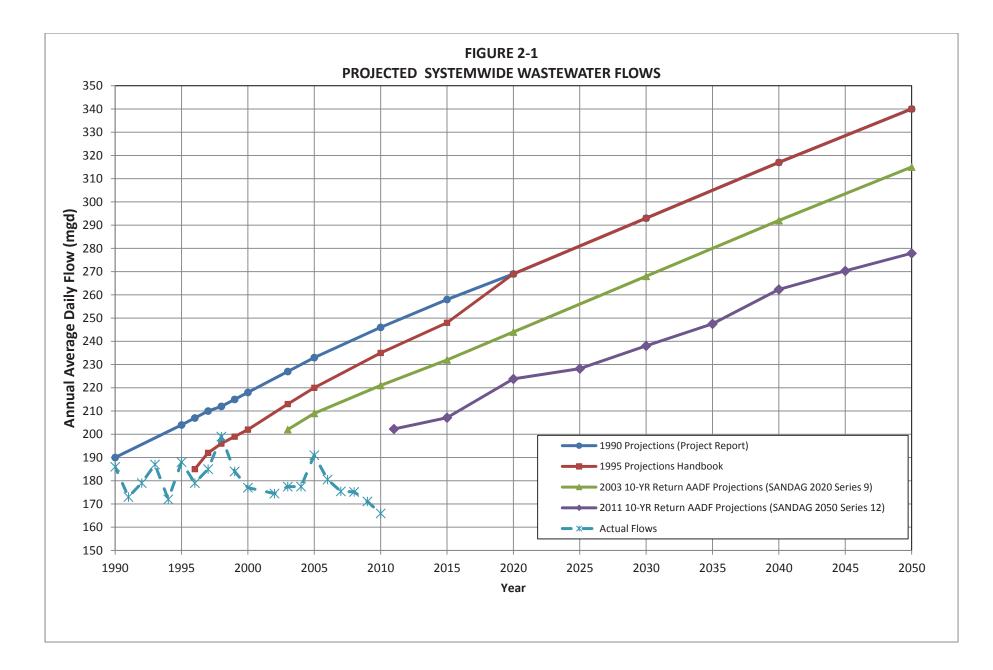
#### 2.1 Annual Average Daily Wastewater Flow

Projections of annual average daily flow (AADF) generated within the Metro service area are updated on a regular basis to reflect the latest available information and trends in population growth, per capita wastewater flows, and population-independent flows (e.g. inflows/infiltrations (I/I), military, special industries, truck-hauled sewages, sludge returns, etc.). Table 2-1 presents the system-wide calendar year flow projections made in fiscal year 2011. These flows are based on the SANDAG Series 12: 2050 Regional Growth Forecast, which is a projection of population, housing, land use, and economic growth for the San Diego Region. SANDAG produces a new forecast every three to five years to incorporate updated data, changing trends, and new policies. Each forecast SANDAG produces, the series number increases, e.g., the current forecast is known as the 2050 Regional Growth Forecast (2010, Series 12); prior forecasts included the 2030 Regional Growth Forecast Update (2006, Series 11), 2030 Cities/County Forecast (2003, Series 10), and the 2020 Forecast (2000, Series 9). These projections, and the associated breakdowns by sub-area and Metro facility tributary area, have been used in the most recent planning work. Also shown in Table 2-1 are the previous projections used in the 1990, 1995, and 2003 planning studies. Figure 2-1 illustrates the current flow projections in comparison to the previous flow projections on a calendar year basis. When compared to the 2003 projections, the 2011 flow projections are significantly lower, by approximately 11 percent, mainly due to a decline in wastewater UGR. It should be noted that between the 2003 MWP and the 2012 MWP, there were two interim flow projections developed based on SANDAG Series 10: 2030 and SANDAG Series 11: 2030. Both of these flow projections were approximately 7 percent lower than the 2003 MWP projections.

# Table 2-12012 METROPOLITAIN WASTEWATER PLAN<br/>SYSTEMWIDE FLOW PROJECTIONS

| Calendar<br>Year | 1990<br>Projections:<br>Project<br>Report <sup>a</sup><br>(mgd) | 1995<br>Projections:<br>Handbook <sup>b</sup><br>(mgd) | 2003 AADF<br>Projections:<br>SANDAG Series 9:<br>2020 <sup>c</sup><br>(mgd) | Actual<br>Flows<br>FY <sup>d</sup><br>(mgd) | FY 2011 10-year<br>AADF<br>Projections:<br>SANDAG<br>Series 12: 2050 <sup>c</sup><br>(mgd) |
|------------------|-----------------------------------------------------------------|--------------------------------------------------------|-----------------------------------------------------------------------------|---------------------------------------------|--------------------------------------------------------------------------------------------|
| 1990             | 190                                                             | -                                                      | -                                                                           | 186                                         | -                                                                                          |
| 1995             | 204                                                             | -                                                      | -                                                                           | 182                                         | -                                                                                          |
| 1996             | 207                                                             | 185                                                    | -                                                                           | 180                                         | -                                                                                          |
| 1997             | 210                                                             | 192                                                    | -                                                                           | 185                                         | -                                                                                          |
| 1998             | 212                                                             | 196                                                    | -                                                                           | 199                                         | -                                                                                          |
| 1999             | 215                                                             | 199                                                    | -                                                                           | 184                                         | -                                                                                          |
| 2000             | 218                                                             | 202                                                    | -                                                                           | 177                                         | -                                                                                          |
| 2003             | 227                                                             | 213                                                    | 202                                                                         | 178                                         | -                                                                                          |
| 2005             | 233                                                             | 220                                                    | 209                                                                         | 191                                         | -                                                                                          |
| 2010             | 246                                                             | 235                                                    | 221                                                                         | 166                                         | -                                                                                          |
| 2015             | 258                                                             | 248                                                    | 232                                                                         | _                                           | 207                                                                                        |
| 2020             | 269                                                             | 269                                                    | 244                                                                         | -                                           | 224                                                                                        |
| 2025             | -                                                               | -                                                      | -                                                                           | -                                           | 228                                                                                        |
| 2030             | 293                                                             | 293                                                    | 268                                                                         | -                                           | 238                                                                                        |
| 2035             | -                                                               | -                                                      |                                                                             | -                                           | 248                                                                                        |
| 2040             | 317                                                             | 317                                                    | 292                                                                         | -                                           | 262                                                                                        |
| 2045             | -                                                               | -                                                      | -                                                                           | -                                           | 270                                                                                        |
| 2050             | 340                                                             | 340                                                    | 315                                                                         | -                                           | 278                                                                                        |

- Annual Average Daily Flow (AADF), excludes internal system return flows from upstream wastewater processing facilities. Flows up to 3 mgd from Tijuana were included in the 1997 to 1999 projections.
- b) Values expressed in the Permit Application process and the 1995 Metropolitan Wastewater Plan.
- c) The AADF included a wet weather component based on a 10-year return annual average daily flow and accepted by the City and Metro Commission for facility planning purposes.
- d) The actual flow is the measured flow during that fiscal year and it could associate with 1-year return flow or 2 year return flow event (wet weather component). The actual flow is significantly less than the projected flow (10-year return AADF).
- e) Per planning purposes, flow projections in this report used the Highest UGRs observed within the past 5 years.



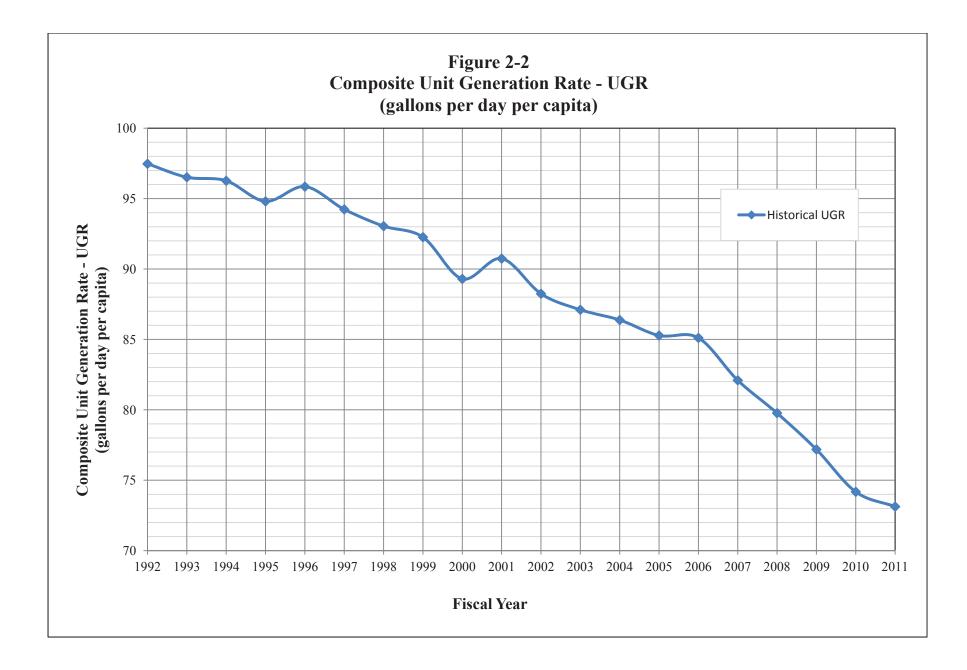
Two factors have led to a decreasing flow rate:

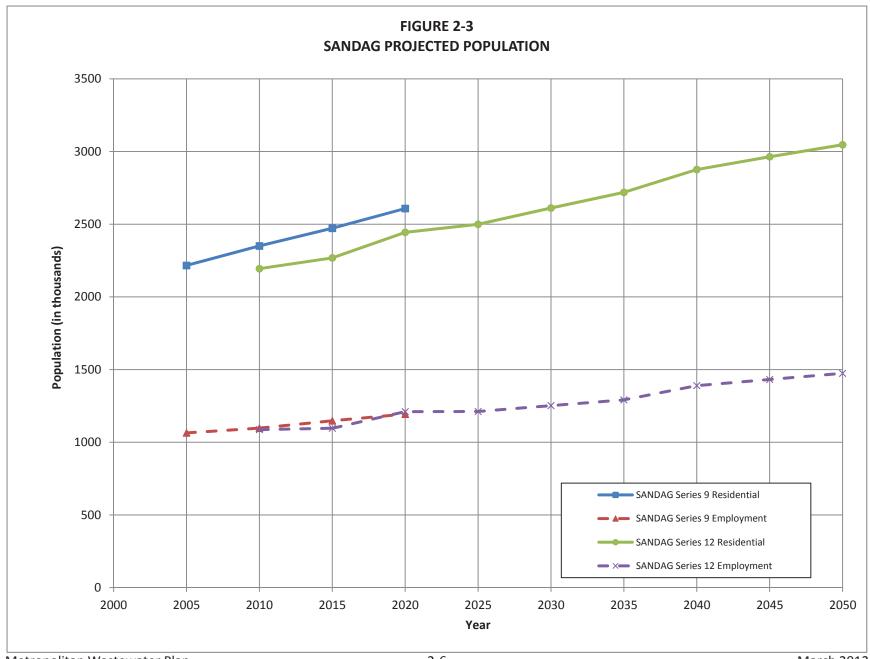
- The 2003 MWP utilized flow projections based on the SANDAG Series 9: 2020 population and employment projections, while the 2012 MWP uses SANDAG Series 12: 2050 population and employment projections. In comparison between the two series, the difference in employment population projections is minimal while SANDAG, Series 12 residential population projections are significantly lower than SANDAG Series 9 projection as seen in Figure 2-2. The residential population projected to drop by an average of 8%, while the employment population projected to drop by an average of 1%. The residential population has a significant part in flow projection calculations. This large decrease in residential population has a significant effect on the current flow projections.
- The updated flow projections presented in this 2012 MWP are based on continuing evaluation of metered flow data obtained in the past decades. A system-wide sewer model was utilized to assess separate UGRs for the residential and commercial/industrial employment populations. UGR is gallons per day of wastewater generated per person (capita). The product of the UGR and the total accumulated population provides an equivalence average dry weather flow. Per capita wastewater flows have been declining since the early 1990s, which primarily reflects the success of water conservation programs implemented in response to drought conditions and the increase in the cost of potable water. The UGR is another significant factor used in the current flow projection calculations.

| Table 2-2                         |
|-----------------------------------|
| 2012 METROPOLITAN WASTEWATER PLAN |
| UGR and SANDAG Comparison         |

|                           |             | 2003 MWP | 2012 MWP  | % Declined<br>from 2003 |
|---------------------------|-------------|----------|-----------|-------------------------|
| UGR <sup>(1)</sup>        | Residential | 75       | 72.1      | -4%                     |
| UGK                       | Employment  | 23.6     | 22.3      | -6%                     |
| SANDAG<br>Regional Growth | Residential | Series 9 | Series 12 | -8%                     |
| Forecast <sup>(2)</sup>   | Employment  | Series 9 | 561165 12 | -1%                     |

- (1) 2003 MWP and 2012 MWP are based on the highest actual UGR observed within the system past 5 years of each report completion date.
- (2) The 2003 MWP and 2012 MWP were based on the SANDAG: Series 9 and SANDAG: Series 12 Population and Employment Projections, respectively.





Metropolitan Wastewater Plan

### 2.2 10-Year Return AADF

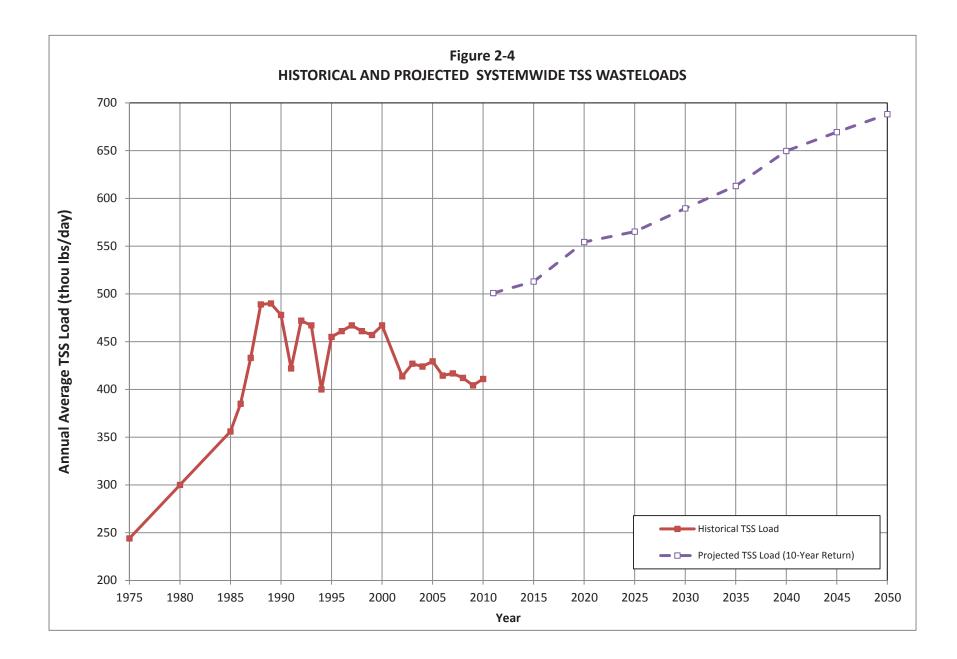
Variations in rainfall from year to year can result in significant variations in Inflow and Infiltration (I/I). For example, from 1998 (a wet year) to 2002 (a dry year), the AADF declined from 199 mgd to 175 mgd measured at Pump Station #2. Approximately 10 mgd out of the 24 mgd difference was attributed to the Tijuana, Mexico emergency discharge in 1998, the 14 mgd I/I component, which was about eight percent of the dry weather flows, was contributed from within the Metro sewage system. Based on the 62-year rainfall data, a continuous hydrological model simulation of the wet weather peak flows in the past decade shows that variations in annual rainfall could add up to 9 to 12 percent of dry weather flow as the I/I component in the AADF. This master plan utilizes a 10-year return annual average daily flow (equivalent to 9.6 percent of the dry weather flow) which includes the I/I variations.

A detailed description of flow projection method is presented in APPENDIX A for reference.

# 2.3 Annual Average Waste Loads

Projections of average annual waste loads generated within the Metro service area are needed to determine treatment requirements in order to maintain the MER below the maximum of 13,598 mt/yr. Updated projections have been made based on the 2010 AADF and the results of strength based billing monitoring efforts initiated in 1998, as well as monitoring data from the PLWTP.

Figure 2-3 indicates that prior to the year 2000 TSS load has varied, as have the AADFs. In the last 10 years the loads have fluctuated, generally following the same rise and fall. As with flows, the unit generation rates for loads (pounds per day per capita) have also declined since the early 1990s. These projections are for total system-wide loads, and higher or lower wastewater strengths occur in different portions of the Metro system. However, due to the fluctuations of waste strengths, the highest annual average TSS strength that occurred in the last five fiscal years was used to calculate the load projections to ensure the conservativeness in planned facilities. The annual average TSS concentration of 297 mg/l is applied to this MWP report.



# 2.4 Peak Wet Weather Flows

Peak wet weather flow projections are required to anticipate hydraulic capacity limitations in the existing facilities and to determine design capacities for future facilities. Prior to the 2003 MWP, peak wet weather flows were computed by multiplying the 10-year return flow AADFs by peaking factors. A peaking factor of 1.8 was used for peak flow projections at Pump Station 2 (PS2) and PLWTP, and a factor of 2.1 was used for peak flow planning at Pump Station 1 (PS1) and other upstream facilities. These peaking factors were based on observed peak flows at these locations during major storms, but the probability of occurrence of these design peak flows was not estimated.

The 2012 MWP recognizes the need to further define realistic peaking factors in different trunk sewers and to model the effects of planned treatment facilities on reducing downstream peak flows. Subsequent flow monitoring and modeling have been performed to better quantify peak flows as a function of probability of occurrence. The results of the analysis allow peak flow criteria to be expressed in terms of an acceptable level of performance (i.e., risk of an overflow). Adopting criteria based on acceptable risk of overflow has become standard practice for design of wastewater conveyance facilities in recent years, with communities adopting design criteria appropriate to their site-specific conditions (impacts of overflows, customer expectations, cost of improvements required, etc.).

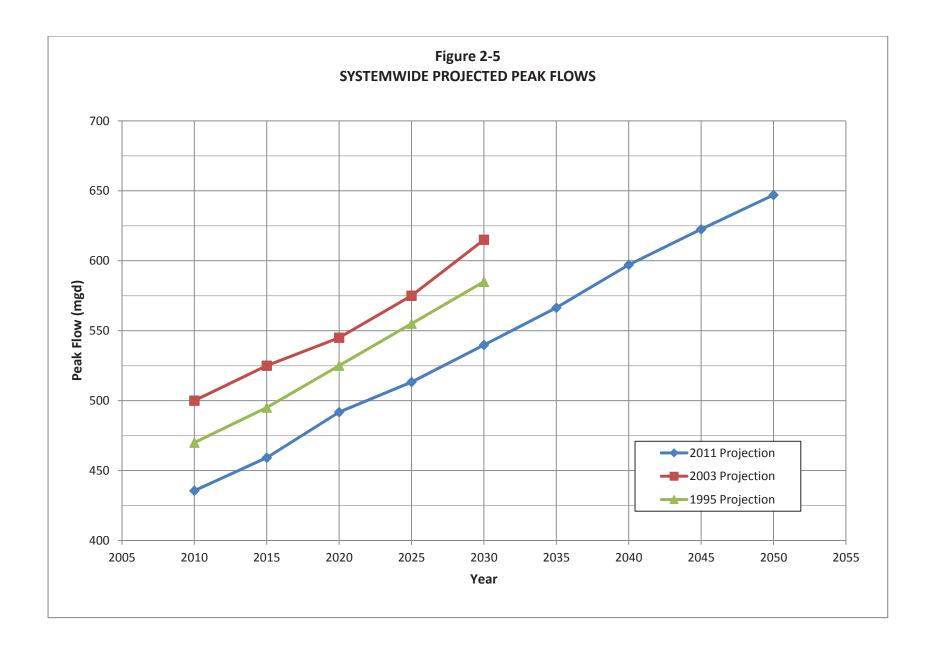
The City believes that the "10-year return AADF" is the appropriate basis for wastewater facility planning. Conveyance facilities designed for this criterion would be expected to overflow only once every 10 years on average. By definition, a peak flow equal or higher than a "10-year return AADF" has a 10 percent chance of occurring in any given year. The "10-year return AADF" wet weather flow projections were used in conjunction with dynamic hydraulic modeling to determine when the capacities of Metro facilities would be reached, and to analyze alternative ways to handle excess flows. Section 4.0 describes the findings of the hydraulic analysis.

Time-series modeling of 62 years of hourly average wastewater flows based on historical rainfall data was performed to estimate expected wet weather flows. The peaking factors were established based on a continuous hydrological model of Metro System flows that was used to develop statistics on the frequency, duration, and volume of peak wet weather flows. Rainfall dependent I/I and groundwater infiltration were separately modeled, accounting for the effects of antecedent rainfall. The antecedent rainfall effect is what accounts for the dramatic increase in I/I (expressed as a percentage of rainfall) that occurs if a storm event is preceded closely by other storms as opposed to occurring after a dry weather period.

Calibration of the model was based on several months of observed flows at PS1 and PS2. The modeled wet weather flows were added to the projected diurnally-varied AADFs (after

subtracting the I/I component of the AADFs to avoid double counting) to estimate the total peak flows. Statistical analysis of the resulting modeled hourly flows was performed to estimate the probabilities of peak flows of any given magnitude in any given future year.

In the 2003 MWP, for planning purposes, the I/I component was generally assumed to increase at a rate proportional to the increase of population growth. After 2003 MWP, the I/I component was reevaluated using the hydrological model based on the historical flow monitoring data from the wet years of 1998 to 2005 to quantify the average annual increase in I/I. Over those seven years, the hydrological model indicated that I/I appeared to have increased by about 1.5 percent per year. Therefore for the 2012 MWP, a rate of increase in I/I of 1.5 percent per year was assumed for projected peak flows. This rate of increase is considered to be conservative as it does not account for any significant reductions in I/I as a result of the sewer rehabilitation and replacement projects that will be performed in the service area. Representative results of the peak flow system-wide analysis are shown in Figure 2-5.



# 3.0 MASS EMISSION RATE ANALYSIS

# 3.1 Mass Balance

A computer model was used to predict the effluent mass emissions of TSS from the PLWTP. The model was originally developed to support Metro's permit application and was used during the development of the 2003 MWP.

The model computes the amount of TSS discharged to the ocean based on the influent flows, concentrations and specific parameters on treatment process performance at each plant such as the chemical dosages, recycle streams, and sludge qualities. The model predicts the effluent loadings for any given year, considering the changing makeup of the influent streams as new facilities are brought into service (e.g., new facilities as SBWTP including solid handling bring into service, the makeup of the TSS in the influent stream will change because the wastewater and solid will not return to PLWTP for retreatment). Provision are made for separate removal efficiencies for raw wastewater, secondary effluent discharged to the sewer system from upstream reclamation plants (excess above demand for reclaimed water), raw sludge discharged to the sewer system prior to construction of biosolids facilities, and centrate returned from operating biosolids facilities.

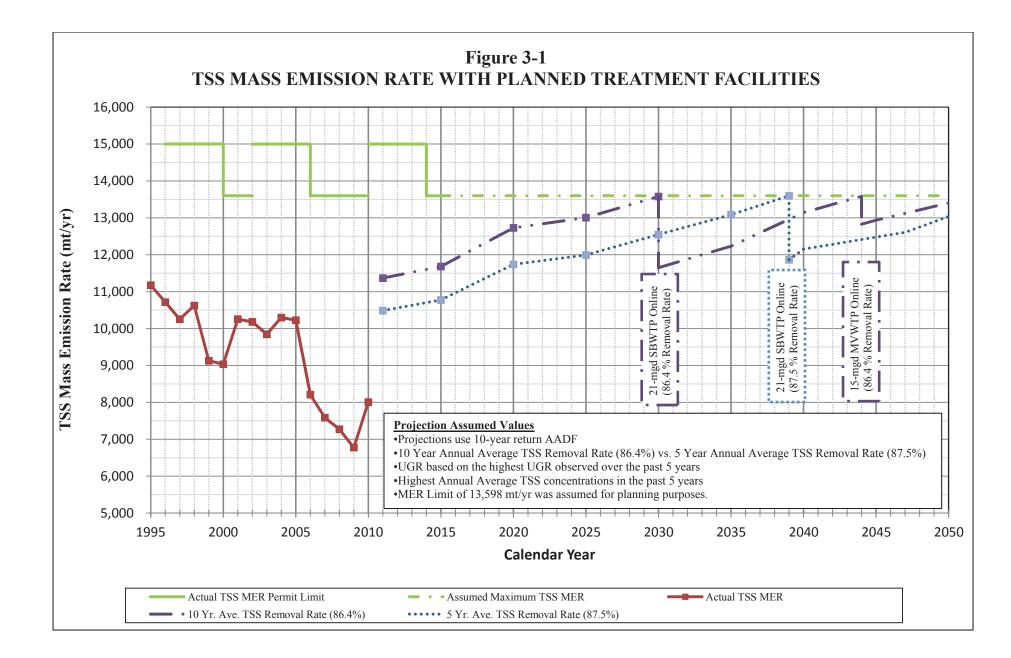
# 3.2 MER Projections

Historical performance of the PLWTP as a CEPT facility suggests that the regulatory requirements of 80 percent TSS removal and MER of a maximum 13,598 mt/yr are achievable on a long-term basis. Under the assumption that the NCWRP, the Metro Biosolids Center, and the South Bay Water Reclamation Plant (SBWRP) are all operational and that no other facilities affecting the MER are built, the projected MER is expected to reach 13,598 mt/yr by the year 2030. The City would need to have additional wastewater treatment and solid handling facilities operational by the year 2030 in order to maintain the MER below 13,598 mt/yr. This report examines a 21 mgd South Bay Wastewater Treatment Plant (SBWTP) with an additional South Bay Sludge Processing Facility, shown in Figure 3-1. It is important to mention that the MER measured in the last several years reflect lower numbers than the MER computed with the mass balance model. The reasons for the differences are as follows:

- The flow projections used in the mass balance model assumes a wet weather component equivalent to the 10-year return flow, which has not occurred in the last several years.
- The system-wide TSS projection used in the model assumed the highest annual average TSS concentration (297 mg/L) observed in the last five years.
- The mass balance model assumes a system-wide TSS removal rate at PLWTP is an average plant's actual removal rate. The removal rate used in the mass balance model was determined by the annual average system-wide TSS removal rate (86.4%) observed at the plant over the last ten years. However, over the most recent five years, the actual annual average system-

wide TSS removal rates (87.5%) have been improved and observed to be higher. Using this higher system-wide removal rate, the projected MER will reach the limit by the year 2039. Both removal rates were modeled to forecast the timeframe requires initiating facility planning. However, the lower of the two average removal rates is assumed for planning purposes.

PUD believes that with the above assumptions, an adequate safety factor exists to allow for variations in wastewater flows and loads.



# 3.3 Uncertainty in MER Projections

The year in which an MER maximum of 13,598 mt/yr will be reached is sensitive to several variables and assumptions in the analysis that are uncertain at this time. The timing of implementing the proposed Metro facilities can potentially be influenced by a numbers of factors before MER maximum is reached.

Factors which will potentially influence the timing of implementing the proposed Metro facilities before the MER maximum is reached are as follows:

- New regulatory requirements
- Influent TSS loads changes due to population growth, UGR and/or industry.
- TSS system-wide removal rate changes at the PLWTP.
- More efficient and cost effective alternative treatment technologies remove additional TSS at PLWTP.
- New options that are feasible and implementable to offload PLWTP

# **3.4 Treatment Facilities Requirements**

Based on the MER projections and the associated uncertainties, it is prudent to proceed with planning and preliminary design of facilities in the South Bay that could reduce MER by the year 2030. As noted earlier, the 2003 MWP proposed these facilities to be online by 2018. As shown in Figure 3-1, construction of the 15 mgd South Bay Water Reclamation Plant (SBWRP) in 2001 and lower SANDAG 2050 projections postponed reaching the MER maximum until 2030. At that time, a 21 mgd SBWTP will be needed. The SBWTP will provide relief until 2044 when the 15 mgd Mission Valley Wastewater Treatment Plant (MVWTP) is required. The MVWTP will provide relief beyond the 2050 planning horizon of this report. Even though NCWRP's existing footprint is sufficient for expansion to accommodate additional flows, the MVWTP was proposed to precede the NCWRP Phase II because the projected wastewater flows generated in the North City Basin are insufficient to meet the proposed additional 10 mgd capacity of NCWRP Phase II. All analyses assume the TSS discharge at a maximum of 13,598 mt/yr and removal rate remain the same throughout the planning horizon.

Further monitoring, testing, and analysis of MER will continue to be performed in order to reduce uncertainties, refine facilities staging, and provide information for the City to use in future permit applications.

# 4.0 HYDRAULIC ANALYSIS

# 4.1 Hydraulic Model

A dynamic hydraulic model of the Metro interceptors and pump stations has been developed and used to determine the location of capacity deficiencies in the existing system and to estimate when the capacities will be reached. The model was also used to determine whether future treatment facilities required to meet the MER maximum will also be adequate to meet the capacity requirements.

Physical information on the interceptors and pump stations as well as dry and wet weather data were input into the InfoWork modeling software. The model was calibrated using monitored flow and water level data taken during several dry and wet weather periods. The calibrated model is capable of predicting time-varying water levels throughout the interceptor system, accounting for dynamic routing, backwater and in-system storage effects.

# 4.2 Critical Capacity Problems

Modeling results showed that under projected future conditions corresponding to a major storm event, the first facility to reach its critical capacity would most likely be PS2 (432 mgd), followed closely by PS1 (160 mgd), and then by several reaches of the South Metro Interceptor (SMI) between PS1 and PS2. The SMI sections upstream of PS1 and the North Metro Interceptor (NMI) are found to be non-critical. It is important to note that the design capacity of PS2 was originally 432 mgd, which is the same as the hydraulic capacity of the Point Loma Treatment Plant. However, historical data indicated that PS2's has a firm capacity ranges from 413 mgd up to 430 mgd. For the purpose of this Plan, it is assumed that the firm capacity for PS2 is 413 mgd.

#### 4.3 Peak Flow Management Strategy

The Wastewater Peak Flow Management Strategy, developed in 2002-2003, is used to guide the operation of the City's major wastewater facilities during extreme wet weather events when peak flow approach or exceed the facilities' capacities. One objective of this strategy is to optimize the use of existing facilities to avoid overflows whenever possible, and to minimize and control all unavoidable overflows. Another objective is to quantify the effectiveness of the strategy relative to the proposed wet weather storage facilities.

Numerous control measures were investigated to optimally utilize the existing facilities to either temporarily store or divert the excess flows to minimize peak flows impact. Among those deemed viable, the use of equalization tanks at NCWRP, Miramar Reclaimed Water Tank, MBC digesters, and the in-system storage in the Metro Interceptors were included as control measures for the emergency storage, while SBWRP was included for flow diversion during extreme wet weather events. The total effective storage volume, available by using the above-mentioned

storage facilities was quantified to be 12 million gallons based on dynamic modeling analysis using 1998 wet weather flow data (See Figure 4-1). This additional storage volume was not contemplated previously in the Metro planning.

To determine the additional required storage volume, the hydrological model was used and based on the facilities required to be online due to mass emission limit reach at PLWTP. Under the assumption of an average system-wide TSS removal rate (86.4 percent) observed in the last ten years, it's anticipated that without ESD, Four Wet Weather Storage Facilities (WWSF) would be required (see Figure 4-1). Three 7 MG WWSF would need to be in place by the years 2022, 2028, and 2049. One 14 MG WWSF would be required by the year 2038. With the addition of 16 million gallons ESD, the total number of WWSFs would reduce to three, as seen in Figure 4-2. Two 7 MG WWSF would be delayed until the years 2026 and 2037, while the 14 MG WWSF would be delayed until 2040.

The hydrological model was also used and based on the facilities required to be online based on the assumption of the average system-wide TSS removal rate (87.5 percent) observed in the last five years. It's anticipated that without ESD, the construction of five WWSFs would be required. Four 7 MG WWSF would be needed by the year 2022, 2028, 2045, and 2049. A 14 MG WWSF would be needed in 2032. With the addition of 16 million gallons ESD, the construction of three required 7 MG WWSFs would be required by 2026, 2031 and 2049. One 14 MG WWSF would be required in the year 2035. To assure their effectiveness, the storage volumes quantified in the above strategies should be verified based on actual field data whenever available.

# 4.4 Hydraulic Relief Strategy

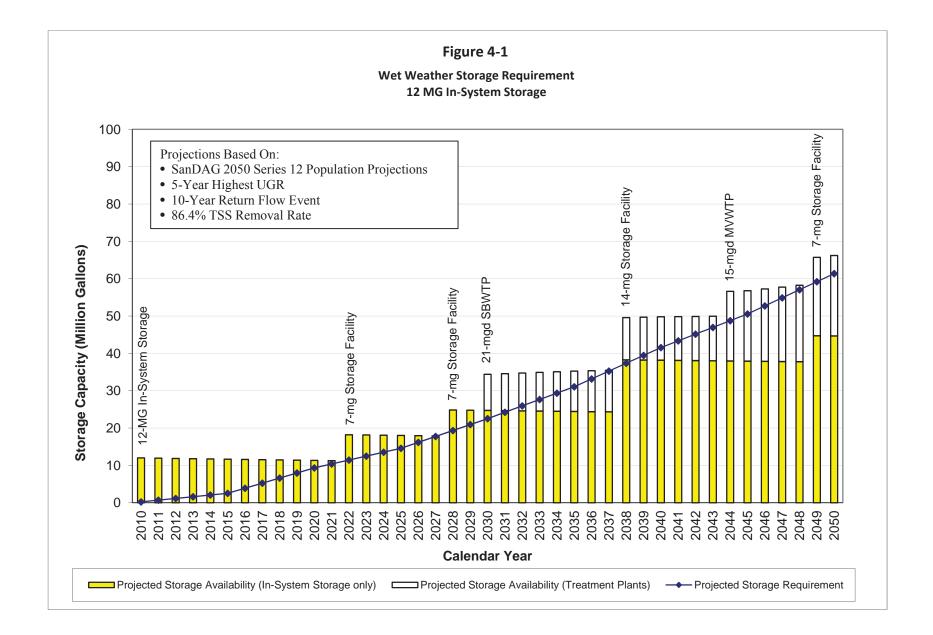
Other than the basic control measures called out in the Peak Flow Management Strategy, modeling analyses suggested that there is no inexpensive way to significantly increase the capacity of the Metro System by relieving one or two short "bottlenecks". Any improvement to increase the hydraulic conveyance capacity of the Metro system would require coordinated expansions to PS1, PS2, the PLWTP, and the SMI.

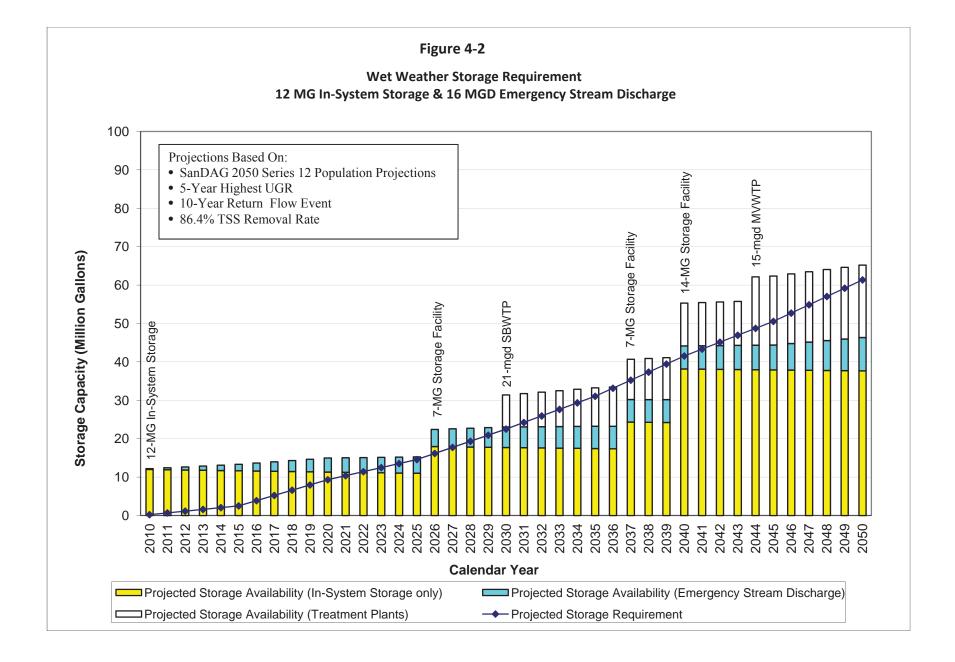
Besides being very costly and disruptive, providing more interceptor and pumping capacity to convey higher flows to the PLWTP is fundamentally inconsistent with the City's strategy to maintain the PLWTP as a 240 mgd advanced primary facility.

To reliably provide hydraulic relief, the treatment facilities should have a "fail-safe" method to discharge their effluents, i.e., an outfall or storage capacity. Since the City has the capacity in the South Bay Ocean Outfall (SBOO), all of the critical South Bay facilities (PS1, SMI, PS2, and the PLWTP) can reliably reduce their peak flows. Unlike SBWRP, the NCWRP currently has no outfall or storage capacity and therefore provides only limited hydraulic relief to the downstream facilities, as outlined in the Peak Flow Management Strategy.

Assuming PLWTP maintains as a CEPT facility, the most effective strategy of providing hydraulic relief, water reclamation, and MER requirements is to construct a secondary treatment facility in the South Bay with the option to upgrade to water reclamation plant by the year 2030. Beyond 2030 when the majority of the South Bay flow is being diverted, building the MVWTP along with the required outfall pipelines, as required for MER reasons, will provide further hydraulic relief. Figure 4-1 shows the results of hydraulic analysis which indicate that the treatment plant capacities and staging needed to meet projected MER requirements (shown in Figure 3-1) would be adequate to provide hydraulic relief as well.

Additionally, analysis of storage facilities indicates that they could provide a cost-effective way of reducing peak flows many years before the treatment facility is constructed to meet the MER requirements. Storage can be provided in either standard storage tanks or in tunnels within proximity of PS2.





# 5.0 PROJECT PRIORITIZATION AND CIP DEVELOPMENT

This section describes the wastewater prioritization method and CIP development process. In addition, this section provides the final method used to define the final list of prioritized wastewater CIP projects and forecasted 20-year CIP.

### 5.1 Background

In 2009, the Water Branch of the Public Utilities Department developed the Water Facilities Master Plan (WFMP) to evaluate the system needs and define a CIP to be implemented for next 20 years. The overall scope of work for the WFMP included a number of tasks. These tasks also included a project prioritization process to rank projects by importance and used the prioritized projects to develop the CIP. The Water prioritization process was an iterative process which required stakeholders and Independence Rates Oversight Committee (IROC) participation in developing sub-criteria, sub-weight, project scoring and ranking. The Council Policy 800-14 (Citywide CIP prioritization method) was used as the foundation for prioritization method. In addition, the sub-criteria and sub-weights input provided by IROC also incorporated into the prioritization method.

In 2010, the Wastewater Branch of Public Utilities Department developed a method for prioritizing wastewater CIP projects. The Wastewater Branch adopted the established prioritization method used for the water projects with the modification of several sub-criteria to reflect the nature of wastewater CIP projects. The current method still uses the exact CP 800-14 criteria as the basis for prioritization. For the sub-criteria, the process of developing the wastewater sub-criteria involved the participation of internal stakeholders (staff from EPM, Wastewater Collection, and Treatment and Disposal Divisions). The current wastewater subcriteria did not deviate much from the established water's sub-criteria, because both shared the common facilities such as treatment plants, pump stations, and pipelines. As for external stakeholders, since majority of the sub-weights were based on the weights recommended by IROC for water prioritization, the dot-weighted exercise performed by IROC for water prioritization was not included in this process. The final wastewater CIP prioritization method preserved majority of the IROC sub-criteria and sub-weights. For the ranking process, similar to water process, multiple meetings and workshops with project proponents were held to introduce the prioritization tools, indentify projects, score projects, and obtain consensus on ranking results.

The overall wastewater CIP prioritization method was presented to CIPRAC in November 2010. In addition, this process and the ranking results were presented to the Public Utilities' Senior Management Team (USET) and the Full IROC in December 2010.

The table 5-1 presented below show the difference between water and wastewater sub-criteria and sub-weights.

| Water's Sub-Criteria                    | Wastewater                                                                                                                                                                     |  |  |
|-----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| Provide Adequate Fire Flows (14%)       | These two sub-criteria were replaced with "Reduce or                                                                                                                           |  |  |
| Eliminate Potential Supply Shortages to | Eliminate Potential Overflows" and the weights were                                                                                                                            |  |  |
| Customers (14%)                         | consolidated to 28%                                                                                                                                                            |  |  |
| Reduce Unaccounted for Water (40%)      | This sub-criterion was replaced with "Increases Longevity                                                                                                                      |  |  |
|                                         | of Asset" with the same weight.                                                                                                                                                |  |  |
| Improve Water Quality to Meet           | This sub-criterion was removed because the "Meet Water                                                                                                                         |  |  |
| Secondary Goals (non-regulated)-(8%)    | Quality Standard" sub-criterion covered the regulated and<br>non-regulated standards and the sub-weight of 8% was<br>added to the sub-criterion "Reduce Environmental Impacts" |  |  |
|                                         | to give a total of 35%                                                                                                                                                         |  |  |

Table 5-1Sub-criteria and Sub-weight Comparison

The Wastewater prioritization method and the ranking results are presented in Appendix C.

# 5.2 Project Cost Estimate Approach

CIP projects and their associate costs were provided by project proponents and also from individual facility master plans. These individual facility master plan assessed condition, operation, capacity and facility needs.

As for the project costs, the level of detail and accuracy for each facility cost estimate is dependent on the level (master planning, planning, design, and construction) of project development. Many of these proposed CIP projects are typically in the master planning level and the costs were developed using past related planning studies and opinions of probable costs for the planning purposes. The costs in this 2012 MWP were adjusted to 2012 ENR Los Angeles Construction Cost Index (CCI). Since the proposed CIP project phasing is unknown at this time, the total project cost will need to be refined to reflect the actual design and construction dates.

# CIP DEVELOPMENT

Once the CIP projects are prioritized and approved by the USET, these CIP projects including the project costs are inputted into the City's scheduling tools (Primavera Scheduling Software Application, P6) to define the schedules for all CIP projects. A 5-year CIP forecasted project implementation and expenditure was developed. The forecasted expenditures include on-going projects, annual allocations for various asset types, and the prioritized projects. The CIP is structured to follow the prioritization list.

The 5-year wastewater CIP by project category is presented in Appendix D.

The timing for implementing many of the prioritized projects in the CIP is based on the ranking; however, there are a number of projects that the timing for implementation is fix due to meeting the regulatory requirements such as PLWTP TSS effluent discharge to the Ocean or due to meeting the emergency needs. Even though, these projects can be prioritized against other CIP projects based on the importance and may result in lower ranking but the implementation is dictated by the nature of the critical conditional needs.

#### 6.0 RECOMMENDATIONS

### 6.1 Wet Weather Storage Facility

Sewer conveyance system and wastewater treatment facilities must be designed to handle peak wet weather flows corresponding to a design storm event. The design storm event is defined in terms of its probability of storm occurrence expressed in return period. PUD adopted the 10-year return period as a standard for sizing future facilities. Modeling of the existing Metropolitan Sewerage System identified capacity limitations at PS1 and PS2. As a remedy for these limitations, PUD is proposing the construction of wet weather storage facilities (WWSFs) within the proximity of PS2. The implementation of the WWSFs will occur over a span of 40 years. In addition, it will also be dictated by the regulatory approval of the City proposed a 16 mgd emergency stream discharge (ESD) facilities.

Two options are presented below

- If the ESD is NOT permitted at NCWRP, three 7 MG WWSFs would be required by the years 2022, 2028, and 2049 and one 14 MG WWSF would be required until the year 2038. The estimated project cost for this alternative is approximately \$510 million in 2012 dollars.
- If the ESD is permitted at NCWRP, Two 7 MG WWSF would be required until the years 2026 and 2037, while the 14 MG WWSF would be required until 2040. The estimated project cost for this alternative is approximately \$419 million in 2012 dollars.

As the above options indicated that if ESD is permitted at NCWRP, the total number of WWSFs would be reduced from four to three and delayed the construction of the facilities. The recommended proposed WWSFs are under the assumption that PLWTP maintains as a CEPT facility.

# 6.2 South Bay Wastewater Treatment Plant

Based on hydraulic and MER modeling and with SBWRP remaining at 15 mgd capacity, the planned 21 mgd South Bay Wastewater Treatment Plant (SBWTP) does not have to be on-line until 2030. This facility will treat flows generated in the South Bay Area including Spring Valley and National City. The SBWTP will include a Southern Sludge Processing Facility. The estimated project cost for this facility is approximately \$373 million in 2012 dollars.

# 6.3 South Bay Secondary Conveyance Systems

Conveyance facilities are required to deliver sewage flows to the planned South Bay Wastewater Treatment Plant. In addition to Grove Avenue Pump Station (GAPS), and the Otay River Pump Station (ORPS), under the 2012 MWP the South Bay Secondary Conveyance System (SBSCS) will need to be on-line by 2030. This facility will consist of a 21 mgd South Bay Pump Station

and a 103 mgd (peak) pipeline that is designed to carry build-out flows. The estimated project cost for this facility is approximately \$189 million in 2012 dollars.

# 6.4 Mission Valley Wastewater Treatment Plant

With the SBWTP and its supporting conveyance system online by 2030 and required Wet Weather Storage Facilities, the Mission Valley Wastewater Treatment Plant (MVWTP) will not be required until 2044. This plant will handle flows generated within the central region of San Diego. In addition to the MVWTP, several facilities listed in subsections 5.5, 5.6 and 5.7 would be required to be online by or before 2044. It is important to mention that all wastewater facilities proposed in this 2012 MWP will be constructed as secondary treatment facilities. The conversion of these facilities from secondary to Title 22 water reclamation facilities will be determined based on future water supply planning. The estimated project cost for this facility is approximately \$237 million in 2012 dollars.

# 6.5 Mission Valley Effluent Pipeline

The Mission Valley Effluent Pipeline will be needed by 2044 to convey flows from the MVWTP to the Point Loma Tunnel Outfall. The estimated project cost for this facility is approximately \$59 million in 2012 dollars.

# 6.6 Mission Valley Sludge Pipeline

The Mission Valley Sludge Pipeline will be needed by the year 2044. The main purpose of this line is to convey sludge from the MVWTP to the Metropolitan Biosolids Center. The estimated project cost for this facility is approximately \$28 million in 2012 dollars.

# 6.7 Point Loma Tunnel Outfall

This facility will be needed by 2044 and it will mainly function to handle discharge from the MVWTP and the NCWRP (after construction of EMBP and NCEP). This outfall will provide a fail-safe disposal of NCWRP and/or MVWTP effluent and also provide hydraulic relief to the Metro System. The estimated project cost for this facility is approximately \$361 million in 2012 dollars.

# 6.8 North City Water Reclamation Plant Phase II

Based on recently conducted hydraulic and MER models, this facility, which involves expansion of its secondary treatment capacity from 30 to 40 mgd, will not need to be on-line within the planning horizon of this plan. This is mainly due to insufficient projected wastewater flows generated in the North City Basin. As with the MVWTP, this Phase II expansion will only be utilized as a secondary treatment facility.

# 6.9 North City Effluent Pipeline (NCEP)

This facility will be needed to convey effluent flow from the NCWRP plant to the third Rose Canyon Trunk Sewer (to be converted to effluent pipeline), which then conveys the flow to the East Mission Bay Pipeline, then to the Point Loma Tunnel Outfall and finally to the Point Loma Ocean Outfall. This pipeline would not have to be online within the planning horizon of this plan.

# 6.10 East Mission Bay Effluent Pipeline (EMBP)

This pipeline will serve as a connection between the Third Rose Canyon Trunk Sewer and the Point Loma Tunnel Outfall. This pipeline, as with the NCEP, will not be operable as an effluent pipeline for NCWRP within the planning horizon of this plan.

# 6.11 Metropolitan Biosolids Center (MBC) Modifications

The modifications to the Metro System presented in this plan are to be implemented in response to expected additional flows and loads to the MBC facility. To handle these additional flows and loads, several components of the MBC facility would need to be upgraded or replaced.

#### 6.12 Point Loma Wastewater Treatment Plant Upgrades

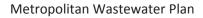
The Point Loma Wastewater Treatment Plant has been in operation since the 1960s. This facility will require occasional maintenance and upgrades as equipment and structures reach the end of their useful life. It is important to mention that this facility has seen several major upgrades since it was brought online. Most of the upgrades were done in the 1990s under the Clean Water Program and included the outfall extension, new sedimentation basins, new digesters, an operations building, an odor control facility, and an onsite power generating facility. However, it is expected that an additional digester would be required to serve as a standby when one of the existing digesters is under rehabilitation/replacement. As the condition of the existing structures and equipment are continually being evaluated, the timing and need for new facilities (including digesters) will be periodically re-examined.

# 6.13 Point Loma Parallel Ocean Outfall

The existing ocean outfall has been in operation since the inception of the plant back in the 1960s. In 1993, the Outfall was extended from a length of two miles off the coast of Point Loma to its present length of 4.5 miles. The existing Outfall is inspected externally every year. Internal inspections of the first 2,100 ft occur every six years. Inspections reveal the pipe to be in good condition. However, it is expected that this pipe will reach its useful life in the future. Therefore, the need for the Point Loma Parallel Outfall will be evaluated every six years as the condition of the existing outfall is assessed.

# 6.14 Existing Facilities

In addition to the proposed Metro facilities listed above, additional upgrades to existing Metro facilities will be needed. These upgrades are addressed in each facility's master plan. It is estimated that the current and future improvements for the Metropolitan Biosolids Center (MBC) expenditures will be approximately \$61 million (2012 dollars). Estimates for current and future upgrades at the North City Water Reclamation Plant (NCWRP) are around \$13 million (2012 dollars). The lists of projects at the MBC and NCWRP are shown in Appendix E.



# 7.0 FUTURE METROPOLITAN WASTEWATER PLAN (MWP) UPDATE

# 7.1 Driving Forces Affecting the MWP

As stated in previous, the MWP periodic updates of the MWP incorporate such factors as the latest information on population growth and wastewater flows, load trends within the Metro Service Area, regulations imposed by federal and state agencies, the markets for reclaimed water, and various local issues important to the City and the participating agencies served by Metro. It is expected that an update for the MWP will be issued every five years or one year after the approval of PLWTP National Pollution Discharge Elimination System (NPDES) permit.

#### 7.2 Related Studies

In the 1990s, the Clean Water Program evaluated methods to provide secondary treatment at the PLWTP using conventional treatment processes. Upgrading the level of treatment at this facility was particularly challenging because of the limited space available at the site. The facility is currently permitted for an average flow of 240 mgd. The evaluation concluded that utilizing the traditional secondary process of oxygen activated sludge treatment would result in only 150 mgd capacity. The additional 90 mgd would have to be constructed at other locations.

In 2005, the City evaluated a more cost effective secondary treatment alternative and pilot tested the Biological Aerated Filtration (BAF) system. This system performed extremely well and occupies a smaller footprint compared to a traditional process. The test results concluded that BAF indicated no degradation of effluent quality at simulated storm flow loadings, consistently meeting secondary effluent standards. The pilot tests were successful and established that BAF is a workable alternative for the PLWTP. The cost of implementing a full scale BAF process at PLWTP is estimated at \$1.4 billion without Navy land in 2012 dollars. Although the technology is new to the City, hundreds of BAF plants have been constructed and successfully operated in the United States and worldwide in the past decades.

Currently, various options and studies have been proposed to off load flow from PLWTP and identified opportunities within the City's system to maximize recycling and reclamation of wastewater for potable and non-potable uses. Such related studies are Indirect Potable Reuse (IPR) Demonstration and Recycled Water Study (RWS), The RWS evaluates a number of cost effective alternatives for IPR satellite facilities and PLWTP conversion to secondary treatment. Upon completion of the RWS and the final decision on approved alternative(s) and implementation plan, the MWP will evaluate RWS alternative(s) in terms of impact on the Metro Sewage System.

Appendices

#### **APPENDIX A:**

2003 Metropolitan Wastewater Plan Proposed Metro Facilities

#### 2003 Metropolitan Wastewater Plan

#### **Proposed Metro Facilities**

| FACILITY                                     | PROPOSED               | ONLINE             |
|----------------------------------------------|------------------------|--------------------|
| FACILITI                                     | CAPACITY               | BY                 |
| Wet Weather Storage Facility Phase 1         | 7 MG                   | 2011               |
| Wet Weather Storage Facility Phase 2         | 14MG                   | 2014               |
| South Bay Wastewater Treatment Plant Phase I | 21 mgd <sup>(4)</sup>  | 2018               |
| South Bay Pump Station Phase I               | 21 mgd <sup>(1)</sup>  | 2018               |
| South Bay Conveyance System Phase I          | 103 mgd <sup>(1)</sup> | 2018               |
| Wet Weather Storage Facility Phase 3         | 14 MG                  | 2025               |
| Point Loma Tunnel Outfall                    | 162 mgd <sup>(1)</sup> | 2030               |
| Mission Valley Wastewater Treatment Plant    | 15 mgd <sup>(2)</sup>  | 2030               |
| Mission Valley Effluent Pipeline             | 24 mgd                 | 2030               |
| Mission Valley Sludge Pipeline               | 2.11 mgd               | 2030               |
| North City Water Reclamation Plant Phase II  | 10 mgd <sup>(2)</sup>  | 2033               |
| East Mission Bay Pipeline                    | 90 mgd <sup>(2)</sup>  | 2033               |
| North City Effluent Pipeline                 | 90 mgd <sup>(2)</sup>  | 2033               |
| Point Loma Parallel Outfall                  |                        | TBD <sup>(3)</sup> |

- (1) Pump Stations and Pipelines are designed to carry build-out peak wet weather flows.
- (2) This facility will be built as a secondary treatment plant with the option to upgrade to water reclamation plant.
- (3) The need for this facility will be revisited every 5 years as the inspection of the existing Point Loma Outfall is being conducted.
- (4) The South Bay Secondary Treatment Facility will include a Southern Biosolids Processing Facility.

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#### **APPENDIX B:**

#### 2012 MWP FLOW PROJECTION METHOD

The 2012 MWP flow projection method consists of the following six steps:

- 1. Applying PLWTP Flow Data: Point Loma Wastewater Treatment Plant (PLWTP) treats the wastewater generated from the entire Metro System excluding the areas served by the South Bay Water Reclamation Plant (SBWRP). The daily influent flows of the plant are measured by the flow monitors at the PLWTP.
- 2. Determining Current System-Generated Annual Average Daily Flows: The systemgenerated flows, generated from residential and commercial/industrial populations within the Metro System, were calculated from the PLWTP influents by subtracting the effluents and adding the influents of all upstream treatment facilities. For instance, in order to obtain the system-generated flow, the influent of the SBWRP was added to the PLWTP influent, while the sludge returned from the SBWRP was subtracted. All wastewater treatment facilities located in the Metro System are taken into account in this process. In addition, the system-generated flows exclude population-independent flows, such as inflows/infiltrations (I/I), major industrial discharges, Tijuana flows, etc.

**Using SANDAG 2050 Projections:** SANDAG, as the regional planning agency, projected the residential populations and industrial/commercial employments at a five-year increment from 2000 to the build out year, i.e., 2000, 2005, and 2010 to 2050. PUD obtained the projection information from SANDAG in the GIS format, and was able to integrate and/or segregate the data for various service areas.

- **3.** Calculating Flow UGRs: The population-based UGR and the employment-based UGR were calculated by dividing the system-generated flow of the current year by the current residential population and industrial/commercial population within the Metro system. Additional data, such as industrial/commercial flows and water consumptions, were also used in this process.
- 4. Projecting Annual Average Dry Weather Flows: Applying the residential and industrial/commercial population projections obtained in Step 3 and the UGRs obtained in Step 4, one can project the dry weather flows for the future years. To ensure the level of conservativeness and consistency required in the long term facility planning, the highest UGR values assessed in the most recent five years were applied in projecting the dry weather flows. The population-independent flows were then estimated and added to the dry weather flows, as shown in the next step.

5. Projecting Annual Average Daily Flow (AADF): Since the wet weather flow varies considerably from year to year, projections of AADF were developed by considering the wet weather components of a relatively wet year. Calibrated against flow data recorded at the Pump Station 2, including significant wet weather components that occurred in 1993, 1995, and 1998, a hydrological model was established to simulate different wet weather flows based on 62 years of historical rainfall events. Further statistical analysis conducted based on the hydrological model outputs quantified the wet weather components according to the probability of event reoccurrence, e.g., 2-year and 10-year return periods. The 10-year return wet weather flow represents the magnitude of wet weather flow that may occur every ten years. The wet weather flow with this magnitude or higher has a 10-percent probability to occur in any given year; it represents a relatively conservative value and therefore is used for the long term facility planning purpose. In this step, the ratio of 10-year return flow to the dry weather flow was determined to be 9.6 percent and applied to the dry weather flow projection obtained in Step 5 to yield the projections of AADF.

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#### **APPENDIX C:**

#### Wastewater Prioritization Method and the Ranking Results



## City of San Diego Public Utilities Department



## CIP Prioritization Method (Wastewater)

## COUNCIL POLICY (CP 800-14) CIP PRIORITIZATION METHOD

URRENT

## SUBJECT:PRIORITIZING CIP PROJECTSPOLICY NO:800-14EFFECTIVE DATE:May 30, 2008

#### BACKGROUND:

The City of San Diego's Capital Improvement Program (CIP) is implemented through an interrelationship of client departments, service departments, new and redevelopment, and multiple funding sources. Capital investments are necessary for the construction of all parts of municipal infrastructure. Major infrastructure within the City's area of responsibility includes streets and related right-of-way features; storm water and drainage systems; water and sewer systems; public buildings such as libraries, recreational and community centers, police and fire stations, and lifeguard facilities; and parks. Decisions about capital investments affect the availability and quality of most government services. The municipal infrastructure is often taken for granted, yet it is vital to the city's economy, with implications for health, safety, and quality of life.

The commitment of resources to the CIP projects within the City has traditionally not had the benefit of a comprehensive evaluation to determine overall needs so that projects can be ranked in priority order, and efficiently funded. This approach may have unintentionally limited the overall effectiveness of available CIP resources by providing projects with less funding than is needed to accomplish major project requirements, such as planning and design. This has limited the City's ability to compete for outside grant funding, since grant programs often place emphasis on having the design and associated activities completed.

#### PURPOSE:

The purpose of this policy is to establish an objective process for ranking CIP projects to allow decision-makers to have a basis for choosing the most compelling projects for implementation. This prioritization process will allows for the analytical comparison of the costs and benefits of individual projects, as well as an opportunity to evaluate projects against one another on their relative merits. Ideally, it will provide a citywide perspective, explore various financing options, and facilitate project coordination. All projects being considered for funding will be prioritized in accordance with the guidelines of this policy. It is proposed that this single CIP prioritization policy address all funding sources and asset classes, including enterprise funded projects (golf, water, sewer, airport facilities, undergrounding and landfill) and transportation and drainage projects. The goal of this policy is to establish a capital-planning process that ultimately leads to policy decisions that optimize the use of available resources, resulting in the maximum benefit from the projects delivered.

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#### **IMPLEMENTATION:**

In order to implement a prioritization system, there must be an understanding of the constraints associated with each project's funding source(s), asset type (project category), or phase of development. Projects will not compete across the different funding sources, the different project categories, or the different project phases – however projects within each of these areas will be evaluated according to the guidelines outlined below.

#### A. Project Funding

Projects within restricted funding categories will compete only with projects within the same funding category. Prioritization within these restricted funding categories will occur in accordance with this CIP prioritization policy. For example, water system CIP projects are funded with enterprise funds paid by water ratepayers. All water CIP projects will be prioritized in accordance with the prioritization policy, but will not compete for funding with projects not funded by Water Enterprise funds.

The following is a partial listing of restricted funding categories:

- 1. Community Development Block Grants
- 2. Developer Impact Fees
- 3. Enterprise Funds (Airport, Environmental Services, Golf, Utilities Undergrounding, Metropolitan Wastewater, and Water)
- 4. Facilities Benefit Assessments
- 5. Grants
- 6. State and Federal Funds
- 7. TransNet Funds

Projects that are not within a restricted funding category will compete within capital outlay funds/general obligation funds in accordance with this CIP prioritization policy. Although capital needs from the restricted funds or revenue-producing departments are often separate from the General Fund, the capital investments of all City departments should be planned together to allow better coordination of capital projects in specific parts of the City over time. Citywide coordination of capital project planning can increase the cost-effectiveness of the City's capital programs by allowing more efficient infrastructure investments.

#### CITY OF SAN DIEGO, CALIFORNIA COUNCIL POLICY

#### B. Project Categories

To ensure that the comparison is conducted between similar types of projects, the CIP projects shall be separated into categories according to the predominant type of asset in the project. Project categories shall include the below alphabetically listed asset types:

- Airport Assets
- Buildings Facilities and structures, with the following project subcategories:
  - o Community support facilities and structures
  - o Fire facilities and structures
  - o Libraries
  - Metropolitan Wastewater department facilities and structures (e.g., treatment plants - and pump stations)
  - Operations facilities and structures (e.g., maintenance shops and offices)
  - o Other City facilities and structures
  - Park & Recreation facilities and structures
  - o Police facilities and structures
  - Water department facilities and structures (e.g., treatment plants, pump stations, reservoirs, dams, standpipes)
- Drainage Storm drain systems including pipes, channels, Best Management Practices (BMPs) and pump stations
- Flood Control Systems
- Golf Courses
- Landfills Landfills and supporting facilities and structures
- **Parks** Parks and open space
- Reclaimed Water System
- Transportation Transportation facilities, with the following project subcategories:
  - o Bicycle Facilities (all classifications).
  - o Bridge Replacement, Retrofit, and Rehabilitation.
  - Erosion control, slope stabilization, and retaining walls supporting transportation facilities.
  - o Guardrails, Barrier Rails, and other structural safety enhancements.
  - o New Roads, Roadway Widening, and Roadway Reconfigurations.
  - o Street Enhancements including medians and streetscape.
  - o New Traffic Signals.
  - o Pedestrian Accessibility Improvements including curb ramps.
  - o Pedestrian Facilities including sidewalks but not curb ramps.
  - o Street Lighting including mid-block and intersection safety locations.
  - o Traffic Calming, Flashing Beacons, and other speed abatement work.
  - o Traffic Signal Interconnections and other signal coordination work.
  - Traffic Signal Upgrades and Modifications..

#### CITY OF SAN DIEGO, CALIFORNIA COUNCIL POLICY

- Wastewater Wastewater collection systems
- Water Water distribution systems

CIP budgets shall reflect project allocations according to these categories. These project categories shall include resource allocation for all project components, including environmental mitigation, property acquisition, and all other activities necessary to complete the project.

#### C. Project Phases

To ensure that the prioritization is conducted between projects with a similar level of completion, all CIP projects shall be separated into the following standard phases of project development within each project category:

- 1. Planning -includes development of a feasibility study, detailed scope, and budget.
- 2. Design includes development of the environmental document, construction plans and specifications, and detailed cost estimate.
- 3. Construction includes site preparation, utilities placement, equipment installation, construction, and environmental mitigation.

To initiate an effective capital project process, a revolving fund will be established for capital planning, to allow improved development of the scope, feasibility and funding requirements of projects prior to them becoming a CIP. The implementation of a capital planning process will result in better information, planning, and analysis of proposed capital projects. A goal of 5% is established as the minimum of CIP resources allocated to projects in the Planning phase.

#### D. Prioritization Factors

The City must prioritize capital needs to assist in the determination of which projects will receive available funding and resources, and/or compete for bond funding based on criteria that is aligned with Departmental priorities, the Mayor's long-term plans, and City Council's objectives.

For all non-transportation projects (See Section B. Project Categories), the following are the prioritization factors (listed in order of importance):

1. Health & Safety Effects: This criterion will include an assessment of the degree to which the project improves health and safety factors associated with the infrastructure asset. For example, projects that result in the reduction in accidents, improved structural integrity, and mitigation of health hazards would score higher. The evaluation of this criterion will constitute twenty-five percent (25%) of the project's total score.

#### CITY OF SAN DIEGO, CALIFORNIA COUNCIL POLICY

- 2. **Regulatory or mandated requirements:** This criterion will include an assessment of the degree to which the project is under a regulatory order or other legal mandates. For example, projects that are required by consent decrees, court orders, and other legal mandates would score higher. The evaluation of this criterion will constitute twenty-five percent (25%) of the project's total score.
- 3. Implication of Deferring the Project: This criterion will include an assessment of the consequences of delaying a project. For example, projects that would have significantly higher future costs, negative community impacts, or negative public perception, should they be deferred, would score higher. The evaluation of this criterion will constitute fifteen percent (15%) of the project's total score.
- 4. Annual recurring cost or increased longevity of the capital asset: This criterion will include an assessment of the degree to which the project reduces operations and maintenance expenditures by the City. For example, a roof replacement project that reduces both maintenance requirements and energy consumption or a storm drain replacement project that reduces the need for periodic cleaning would score higher. On the other hand, a new library that increases maintenance, energy and staffing costs would score lower. The evaluation of this criterion will constitute ten percent (10%) of the project's total score.
- 5. **Community Investment:** This criterion will include an assessment of the degree to which the project contributes toward economic development and revitalization efforts. For example, a project within an approved Redevelopment Area or Community Development Block Grant eligible area would score higher. The evaluation of this criterion will constitute ten percent (10%) of the project's total score.
- 6. **Implementation:** This criterion will include an assessment of the degree to which the project is in compliance with the General Plan, Community Plan, or approved City-wide master plan. An assessment of other issues involved in completing the project (e.g., significant environmental issues, project complexity, and level of public support) will also be included in this criterion. For example, projects that would benefit the City of Villages Strategy, further smart growth, or receive overwhelming support from the community would score higher, while projects that would significantly impact the environment and trigger high mitigation requirements would score lower. The evaluation of this criterion will constitute five percent (5%) of the project's total score.

CURRENT

## 7. **Project Cost and Grant Funding Opportunity:** This criterion will include an assessment of the amount of funding needed to complete the current project phase and the entire project, and shall also include assessment of the amount of City funding in the project compared to the amount of funding provided by grant funds from outside agencies. For example, a project that would bring grant funds from an outside agency into the City would score higher, while a project that relies only on City funds would score lower. The evaluation of this criterion will constitute five percent (5%) of the project's total score.

8. **Project Readiness:** This criterion will include an assessment of the time required for a project to complete its current project phase (i.e., planning, design or construction). For example, a project with a completed environmental document or community outreach would score higher, while a highly complex project requiring longer design time would score lower. The evaluation of this criterion will constitute five percent (5%) of the project's total score.

For transportation projects (See Section B. Project Categories), the following key prioritization factors will be used in lieu of the above factors:

- 1. **Health & Safety:** This criterion shall include an assessment of the degree to which the project improves the safety of the public using the facility. This criterion also includes an assessment of the degree that a project is under a regulatory order or other legal mandates relating to public safety. For example, projects that result in reduction in traffic accidents, improved seismic safety rating of a bridge, upgrade of an undersized storm drain to address flooding problems, and reduction of response times by emergency vehicles would score higher. The evaluation of this criterion will constitute twenty-five percent (25%) of the project's total score.
- 2 Capacity & Service (Mobility): This criterion shall include an assessment of the degree to which the project improves the ability of the transportation system to move people under all modes of travel including vehicle, transit, bicycle, and pedestrian usage. This criterion will also include an assessment of the degree to which the project improves the overall connectivity and reliability of the City's transportation system. For example, projects that reconfigure intersections to reduce delays, improve a parallel road to bypass a congested intersection, and interconnect traffic signals to reduce travel time along a congested corridor would score higher. The evaluation results of this criterion shall constitute twenty percent (20%) of a project's total score.

CURRENT

# 3. Project Cost and Grant Funding Opportunity: This criterion shall include an assessment of the amount of funding needed to complete the current project phase and the entire project, and hall also include assessment of the amount of City funding in the project compared to the amount of funding provided by grant funds from outside agencies. For example, a project that would bring grant funds from an outside agency into the City would score higher, while a project that relies only on City funds would score lower. The evaluation of this criterion shall constitute twenty percent (20%) of the project's total score.

- 4. Revitalization, Community Support & Community Plan Compliance: This criterion shall include an assessment of the degree to which the project is in compliance with the General Plan, Community Plan, Regional Transportation Plan, or an approved City-wide master plan. This criterion shall also include an assessment of the degree to which the project is officially supported by the Community Planning Group(s), the Councilmember(s), or a Regional Agency (such as SANDAG). This criterion shall also include an assessment of the degree to which the project state and revitalization efforts. For example, projects that benefits a pilot village in the City of Villages strategy or furthers smart growth, implements a portion of the City-wide master plan or corridor study, has overwhelming and documented support from the community, implements a portion of an approved Redevelopment Area infrastructure plan, and provides transportation facilities for a Community Development Block Grant eligible area would score higher. The evaluation results of this criterion shall constitute fifteen percent (15%) of a project's total score.
- 5. Multiple Category Benefit: This criterion shall include an assessment of the degree to which the project provides highly rated facilities for multiple project categories (see Section B for project categories). For example, a roadway project that also provides for the replacement of a deteriorated storm drain, a streetscape project that also provides street lighting at critical intersections, and a bikeway project that provides slope stabilization at an area of known erosion problems would score higher. The evaluation of this criterion shall constitute ten percent (10%) of the project's total score.
- 6. Annual recurring cost or increased longevity of the capital asset: This criterion shall include an assessment of the degree to which the project reduces operations and maintenance expenditures by the City. For example, a roadway widening project that replaces an area of pavement in poor condition or that installs a highly rated traffic signal would score higher, while a project with equipment that requires frequent maintenance would score lower. The evaluation results of this criterion shall constitute five percent (5%) of a project's total score.

CURRENT

## 7. **Project Readiness:** This criterion shall include an assessment of the time required for a project to complete its current project phase (i.e., planning, design or construction). For example, a project with a completed environmental document or community outreach would score higher, while a highly complex project requiring longer design time or significant environmental mitigation would score lower. The evaluation results of this criterion shall constitute five percent (5%) of a project's total score.

#### E. Implementation Process

- 1. Using the project categories (funding & project), phases, and criteria, the Mayor shall develop a prioritization score for each CIP project. The Mayor shall then rank all CIP projects within their respective categories (funding & project) and phases according to their project score. In case of ties, the Mayor shall evaluate the overall infrastructure deficiency within the communities for each project as the deciding factor.
- 2. The resultant ranking list for each category and phase of CIP projects shall be reported by the Mayor to the Council as part of the annual CIP budget, with recommendations for funding.
- 3. Upon approval of the CIP budget by the Council, the Mayor shall pursue the completion of each project phase according to the priority ranking resulting from this prioritization process up to the total amounts authorized by Council for each project category. The Mayor shall also utilize the resultant priority ranking for the pursuit of all outside grant funding opportunities.
- 4. The Mayor will update the priority score as the conditions of each project change or other new information becomes available. For instance, if grant funding becomes available for a lower ranked project, the priority score would be re-evaluated with this new information. When changes occur that would alter a project's priority ranking, the priority list will be revised. The City Council will receive an informational brief of changes to the priority list at mid-year, and the annual update of the list will be part of the budget process. Similarly, resources shall not be withdrawn from a project prior to the completion of its current phase, unless reallocation is authorized by the annual appropriation ordinance or approved by Council.
- 5. Implementation of this Council Policy is not intended to release or alter the City's current or future obligations to complete specific CIP projects by specified deadlines, as may be imposed by court order, or order of any federal, state or local regulatory agency.

#### HISTORY:

Adopted by Resolution R-302291 on 01/16/2007 Amended by Resolution R-303741 on 05/30/2008

## CIP PRIORITIZATION METHOD (WASTEWATER)

#### Public Utilities Department Wastewater Facilities Capital Improvement Program (CIP) Prioritization Criteria and Weights

| Criteria                                   | Sub-criteria                                                                                       | Sub-Weight (%) |
|--------------------------------------------|----------------------------------------------------------------------------------------------------|----------------|
|                                            | Reduce Potential Hazards to Customers and Employees                                                | 12             |
|                                            | Maintain Structural Integrity of Facilities                                                        | 12             |
|                                            | Reduce Seismic Risk                                                                                | 12             |
| Health and Safety Effects                  | Reduce or Eliminate Potential Overflows                                                            | 28             |
| (25%)                                      | Minimize the Amount and Duration of Service Interruptions to Customers                             | 19             |
|                                            | Meet Water Quality Standards                                                                       | 13             |
|                                            | Reduce Potential Impacts to Public and Private Property                                            | 4              |
|                                            | Comply with Regulatory Requirements                                                                | 39             |
| Regulatory or Mandated                     | Comply with City Council Mandates                                                                  | 18             |
| Requirements (25%)                         | Comply with Court-Ordered Mandates                                                                 | 28             |
| (23%)                                      | Comply with City's System Performance Criteria                                                     | 15             |
|                                            | Reduce Impacts on Other Projects                                                                   | 19             |
|                                            | Reduce O&M Costs in the Long-Term (Beyond four years) with Project<br>Implementation               | 32             |
| Implication of Deferring the Project (15%) | Reduce or Eliminate Fines Due to Violations of Permits and Non-Compliance with Regulations         | 18             |
|                                            | Unplanned Expenses Due to Repairs and Emergencies that Could be Avoided by<br>Implementing Project | 32             |
| Annual Recurring Costs or Increased        | Increases Longevity of Asset                                                                       | 40             |
| Longevity of Assets<br>(10%)               | Reduce Annual Recurring O&M Costs in the Short-Term by Implementing Project                        | 60             |
|                                            | Minimize Loss of Economic Activity Due to Facilities Failure                                       | 40             |
| Community Investment                       | Reduce Environmental Impacts                                                                       | 35             |
| (10%)                                      | Make Efficient Use of Natural Resources                                                            | 13             |
|                                            | Direct Benefits to the Community                                                                   | 11             |
| Implementation<br>(5%)                     | Agreement with General Plan and Community Plans                                                    | 100            |
| Project Cost and Grant<br>Opportunities    | Potential Grants/Loans                                                                             | 54             |
| (5%)                                       | Capital Costs                                                                                      | 46             |
| Project Readiness<br>(5%)                  | Time Required for Project to Complete its Current Phase                                            | 100            |

#### Public Utilities Department Wastewater Facilities CIP Prioritization Criteria Scales

| Criteria                              | Sub-criteria                                                              | Sub-<br>Weight | Scale        | Scale                                                                                                                                                                           | Better     | Better                                                                                                                                                   | Better     | Best Score in Scale                                                                                                                                                                       |
|---------------------------------------|---------------------------------------------------------------------------|----------------|--------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                       | Reduce Potential Hazards to Customers and<br>Employees                    | 12%            | 1 - 5        | 1 = There is no element of the project that<br>removes a hazard. Structural or seismic<br>related hazards are not counted since they<br>are part of separate criteria.          | NA         | 3 = Removes Hazards with Consequences within<br>Site. Structural or seismic related hazards are not<br>counted since they are part of separate criteria. |            | 5 = Removes Hazards with Consequences In<br>Large Area. Structural or seismic related<br>hazards are not counted since they are part of<br>separate criteria.                             |
|                                       | Eliminate structural integrity problems                                   | 12%            | 1-5          | 1 = No Structural Integrity Improvements.<br>Counted structural elements that could<br>represent a health hazard.                                                               | NA         | NA                                                                                                                                                       | NA         | 5 = Structural Integrity Improvements.<br>Counted structural elements that could<br>represent a health hazard (eg. pump station<br>and wwtp structures, and large diameter<br>pipelines). |
| Health and Safety<br>Effects<br>(25%) | Reduce Seismic Risk                                                       | 12%            | 1 - 5        | 1 = No Seismic Improvements. Non-seismic<br>related structural improvements are not<br>counted since they are counted in a separate<br>criterion.                               | NA         | NA                                                                                                                                                       | NA         | 5 = Seismic Improvements. Non-seismic related<br>structural improvements are not counted since<br>they are counted in a separate criterion.                                               |
|                                       | Reduce or Eliminate Potential Overflows                                   | 28%            | (See Matrix) | See Matrix                                                                                                                                                                      | See Matrix | See Matrix See Matrix                                                                                                                                    |            | See Matrix                                                                                                                                                                                |
|                                       | Minimize the Amount and Duration of Service<br>Interruptions to Customers | 19%            | (See Matrix) | See Matrix                                                                                                                                                                      | See Matrix | See Matrix See Matrix                                                                                                                                    |            | See Matrix                                                                                                                                                                                |
|                                       | Meet Water Quality Standards                                              | 13%            | 1 - 5        | 1 = Doesn't Help Meet Standards                                                                                                                                                 | NA         | 3=Helps meets standards for receiving water<br>bodies, or has some improvements to water<br>quality related to constituents.                             | NA         | 5 = Helps Meet Standards by addressing a specific pollutant or improving treatment processes.                                                                                             |
|                                       | Reduce Potential Impacts to Public and Private Property                   | 4%             | (See Matrix) | See Matrix                                                                                                                                                                      | See Matrix | See Matrix                                                                                                                                               | See Matrix | See Matrix                                                                                                                                                                                |
|                                       | Comply with Regulatory Requirements                                       | 39%            | 1-5          | 1 = Not Mandated or not directly addressing<br>a mandate. The mandate needs to be not<br>related to meeting water standards since that<br>is addressed in a separate criterion. | NA         | 3=Mandated, Meet EPA regulatory requirement.<br>Projects with regulatory requirements but not<br>specifically mandated                                   | NA         | 5 = Mandated,eg. Meet EPA, RWQCB deadline<br>(eg. sewer group jobs)                                                                                                                       |
| Regulatory or<br>Mandated             | Comply with City Council Mandates                                         | 18%            | 1 - 5        | 1 = Not Mandated                                                                                                                                                                | NA         | 3 = Projects comply with Council Policies (such relocate sewer facilities out of canyon)                                                                 | NA         | 5 = Mandated, Projects mandated by Council.                                                                                                                                               |
| Mandated<br>Requirements<br>(25%)     | Comply with Court-Ordered Mandates                                        | 28%            | 1-5          | 1 = Not Mandated                                                                                                                                                                | NA         | NA                                                                                                                                                       | NA         | 5 = Yes                                                                                                                                                                                   |
|                                       | Comply with System Performance Criteria                                   | 15%            | 1-5          | 1 =No,Project does not help meet any of the performance criteria                                                                                                                | NA         | 3= Yes,Project helps meet 1 performance criteria                                                                                                         | NA         | 5 = Yes, Project helps meet more than 1<br>performance criteria                                                                                                                           |

| Criteria                                            | Sub-criteria                                                                                          | Sub-<br>Weight | Scale        | Scale                                                                                                              | Better                                                                                                                   | Better                                                                                                                          | Better                                                                                                                                                             | Best Score in Scale                                                                                                                                                                                                                                    |
|-----------------------------------------------------|-------------------------------------------------------------------------------------------------------|----------------|--------------|--------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                     | Reduce Impacts on Other Projects                                                                      | 19%            | 1-5          | 1 = No Impacts                                                                                                     | 2=Impacts to other<br>projects/facilities in the long-term<br>(needed after 5-10 yrs)                                    | 3= Projects that support optimal usage of existing facilities or other projects at present or in the near future                |                                                                                                                                                                    | 5=Projects needed to implement more than one<br>project in the short term (Parent to more than 1<br>project)                                                                                                                                           |
| Implication of<br>Deferring the<br>Project<br>(15%) | Reduce O&M Costs in the Long-Term (Beyond<br>four years) with Project Implementation                  | 32%            | 1 - 5        | 1 = Possible or known Increase                                                                                     | 2 = No reduction or some<br>reduction, but difficult to quantify<br>(savings could be offset by<br>additional O&M costs) | 3 = Some Reduction in small scale (small facility<br>or minimum reductions or partnering, sold<br>unused realstate for revenue. | 4 = O&M long-term savings is clearly<br>evident (due to nature of project or if projec<br>objective is primarily long term O&M<br>savings), but facility is small. | 5 = Significant O&M long-term savings is<br>t clearly evident (due to nature of project or if<br>project objective is primarily long term O&M<br>savings).                                                                                             |
|                                                     | Reduce or Eliminate Fines Due to Violations of<br>Permits and Non-Compliance with Regulations         | 18%            | 1 - 5        | 1 = No Fines Involved                                                                                              | NA                                                                                                                       | 3 = Potential for fines                                                                                                         | NA                                                                                                                                                                 | 5 = Fines Involved                                                                                                                                                                                                                                     |
|                                                     | Unplanned Expenses Due to Repairs and<br>Emergencies that Could be Avoided by<br>Implementing Project | 32%            | (See Matrix) | See Matrix                                                                                                         | See Matrix                                                                                                               | See Matrix                                                                                                                      | See Matrix                                                                                                                                                         | See Matrix                                                                                                                                                                                                                                             |
| Annual Recurring                                    | Increases Longevity of Asset                                                                          | 40%            | 1 - 5        | 1 = No additional longevity                                                                                        | NA                                                                                                                       | 3=Minor increase in longevity                                                                                                   | NA                                                                                                                                                                 | 5 = Significant increase in longevity                                                                                                                                                                                                                  |
| Costs or Increased<br>Longevity of<br>Assets (10%)  | Reduce Annual Recurring O&M Costs by<br>Implementing Project                                          | 60%            | 1-5          | 1 = No additional costs being incurred;<br>Improve Equipment Efficiency/System<br>Efficiency/Inflow & Infiltration | NA                                                                                                                       | 3=Minor costs incurred; Improve Equipment<br>Efficiency/System Efficiency/Inflow &<br>Infiltration                              | NA                                                                                                                                                                 | 5 = Significant additional costs being incurred;<br>Improve Equipment Efficiency/System<br>Efficiency/Inflow & Infiltration                                                                                                                            |
|                                                     | Minimize Loss of Economic Activity Due to<br>Facilities Failure                                       | 40%            | (See Matrix) | See Matrix                                                                                                         | See Matrix                                                                                                               | See Matrix                                                                                                                      | See Matrix                                                                                                                                                         | See Matrix                                                                                                                                                                                                                                             |
|                                                     | Reduce Environmental Impacts                                                                          | 35%            | 1 - 5        | 1 = Signifficant negative Impacts                                                                                  | 2=Some negative impacts either locally or regionally                                                                     | 3 = Neutral or net zero impacts                                                                                                 | 4 = positive impacts locally or regionally                                                                                                                         | 5 = Positive impacts locally and regionally                                                                                                                                                                                                            |
| Community                                           | Make Efficient Use of Natural Resources                                                               | 13%            | 1 - 5        | 1 = Negative impacts on resource<br>consumption                                                                    | NA                                                                                                                       | 3 = Neutral                                                                                                                     | 4 = Slightly promotes efficient use of resources                                                                                                                   | 5 = Significantly promotes efficient use of resources                                                                                                                                                                                                  |
| Investment<br>(10%)                                 | Direct Benefits to the Community                                                                      | 11%            | 1 - 5        | 1 = Negative Impacts on the Community                                                                              | NA                                                                                                                       | 3 = No impacts                                                                                                                  | NA                                                                                                                                                                 | 5 = Positive impacts to community such as<br>providing the community with new liesure<br>center or includes removal of an unnecesary<br>structure (PS abandonment will improve the<br>site by reducing noise, odor, vadalism or<br>improve landscape). |
| Implementation<br>(5%)                              | Agreement with General Plan and Community<br>Plans                                                    | 100%           | 1 - 5        | 1 = Not in Agreement                                                                                               | NA                                                                                                                       | NA                                                                                                                              | NA                                                                                                                                                                 | 5 = In Agreement                                                                                                                                                                                                                                       |
| Project Cost and                                    | Potential Grants/Loans                                                                                | 54%            | 1 - 5        | 1 = No Potential Grants/Loans                                                                                      | NA                                                                                                                       | 3 = Some Potential Grants/Loans                                                                                                 | NA                                                                                                                                                                 | 5 = Commonly Eligible for Grants/Loans                                                                                                                                                                                                                 |
| Grant<br>Opportunities (5%)                         | Capital Costs                                                                                         | 46%            | \$           | Capital Costs                                                                                                      | Capital Costs                                                                                                            | Capital Costs                                                                                                                   | Capital Costs                                                                                                                                                      | Capital Costs                                                                                                                                                                                                                                          |
| Project Readiness<br>(5%)                           | Time Required for Project to Complete its<br>Current Phase                                            | 100%           | 1-5          | 1 = Concept                                                                                                        | 2 = Feasibility Study                                                                                                    | 3 = Preliminary Design/Pilot Study                                                                                              | 4 = Final Design                                                                                                                                                   | 5 = Ready to Bid                                                                                                                                                                                                                                       |

#### Public Utilities Department Wastewater Facilities Capital Improvement Program (CIP) Prioritization Matrices

Asset Risk Matrix Index - The risk matrix applies to the following sub-criteria:

1) Reduce or Eliminate Potential Overflows

2) Minimize the Amount and Duration of Service Interruptions to Customers

3) Reduce Potential Impacts to Public and Private Property

4) Unplanned Expenses Due to Repairs and Emergencies

5) Minimize Loss of Economic Activity Due to Facilities Failure

| Asset Risk Matrix Index |                     |   |             |                        |                       |  |  |
|-------------------------|---------------------|---|-------------|------------------------|-----------------------|--|--|
|                         |                     |   | Conseque    | ence of Failure (Antie | cipated) <sup>1</sup> |  |  |
|                         |                     |   | High Volume | Medium Volume          | Low Volume            |  |  |
|                         |                     |   | 3           | 2                      | 1                     |  |  |
| Probability of          | Likely to Fail      | 3 | 9           | 6                      | 3                     |  |  |
| Failure                 | Less likely to Fail | 2 | 6           | 4                      | 2                     |  |  |
| (Anticipated)           | Unlikely to Fail    | 1 | 3           | 2                      | 1                     |  |  |

 1 - Consequence of Failure is based on the size of facility; Pipeline will base on the following volume: (High = greater/equal to 54"; Medium = 15" to 48"; Low = Less than 15" (group job)

#### **Per Facility Condition:**

| Probability of Failure Score |                              |                |                    |                    |  |  |
|------------------------------|------------------------------|----------------|--------------------|--------------------|--|--|
| Facility Type                |                              | 1              | 2                  | 3                  |  |  |
|                              | Age                          | < 35 years old | 36-50 years old    | > 50 years old     |  |  |
|                              | Material                     | PVC            | VC                 | СР                 |  |  |
|                              | d/D                          | Non-Critical   | Semi-Critical      | Critical           |  |  |
| D: 1: 2                      |                              |                | Rehab and/or Point |                    |  |  |
| Pipeline <sup>2</sup>        | Condition                    | Maintenance    | repair             | Replace            |  |  |
|                              | Mantenance Frequency         | 12+ Months     | 6 - 12 Months      | 0 - 6 Months       |  |  |
|                              | Location                     | Right of Way   | Canyon             | Near Body of Water |  |  |
|                              | Service Area                 | Industrial     | Commercial         | Residential        |  |  |
| Pump Station                 | Pump Station Assessment Data |                |                    | 3                  |  |  |
| Treatment Plant              |                              |                | Assessment Data    | à                  |  |  |

2 - Probability of failure is based on facility condition; For pipeline will base on the table if CCTV data is not available

#### Per Facility Redundancy:

| Redundancy Score        |                 |                 |               |  |  |
|-------------------------|-----------------|-----------------|---------------|--|--|
| Facility Type 0.1 0.5 1 |                 |                 |               |  |  |
| Pipeline                |                 |                 |               |  |  |
| Pump Station            | Full Redundancy | Some Redundancy | No Redundancy |  |  |
| Treatment Plant         |                 |                 |               |  |  |

Wastewater CIP Prioritization Project Scoring Form

| Project Proponent |                                                               |           |   |     |               |
|-------------------|---------------------------------------------------------------|-----------|---|-----|---------------|
| Project ID        |                                                               |           |   |     |               |
| Project Name      |                                                               |           |   |     |               |
| Project Type      |                                                               |           |   |     |               |
|                   | Background:                                                   |           |   |     |               |
|                   | Scope:                                                        |           |   |     |               |
| Subcriteria #     | Score Type                                                    | Mat       |   | Raw | Justification |
|                   |                                                               | PC        | R |     |               |
|                   | Red. Potential Hazards                                        |           |   |     |               |
| 2                 | Maintain St. Integrety                                        |           |   |     |               |
| 3                 | Reduce Seismic Risks                                          |           |   |     |               |
| 4                 | Reduce or Eliminate Potential Overflows                       |           |   |     |               |
| 5                 | Minimize Service Interruptions                                |           |   |     |               |
| 6                 | Meet Water Quality Standards                                  |           |   |     |               |
| 7                 | Reduce Impacts to Public and Private Property                 |           |   |     |               |
| 8                 | Comply with Regulatory Requirements                           |           |   |     |               |
| 9                 | Comply with City Council Mandates                             |           |   |     |               |
| 10                | Comply with Court Ordered Mandates                            | $\square$ |   |     |               |
| 11                | Comply with System Performance Criteria                       | $\square$ |   |     |               |
| 12                | Reduce Impacts on Other Projects                              |           |   |     |               |
|                   | Reduce O&M Costs in Long-Term with project implementation     |           |   |     |               |
| 14                | Reduce Fines due to Violations                                |           |   |     |               |
| 15                | Unplanned Expenses due to Emergencies                         |           |   |     |               |
| 16                | Increase Longevity of Asset                                   |           |   |     |               |
|                   | Reduce Annual Recurring O&M Costs in short term by Imp. Proj. |           |   |     |               |
| 18                | Minimize Loss of Economic Activity                            |           |   |     |               |
| 19                | Reduce Environmental Impacts                                  |           |   |     |               |
| 20                | Make Efficient Use of Natural Resources                       |           |   |     |               |
| 21                | Direct Benefits to the Community                              |           |   | ļ   |               |
| 22                | Agreement with General/ Community Plans                       |           |   | ļ   |               |
|                   | Potential Grants/Loans                                        |           |   | ļ   |               |
| 24                | Capital Costs                                                 |           |   | ļ   |               |
| 25                | Project Readiness                                             |           |   |     |               |

P - Probalility of Failure (Anticipated)

C - Consequence of Failure (Anticipated)

R - Redundancy

## FINAL CIP PRIORITIZATION RESULTS (WASTEWATER)

| Rank | Title                                                                     | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Facility<br>Type |
|------|---------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| 1    | MBC - Chemical System Improvements (PHASE 2)                              | <ul> <li>Background:<br/>Isolation valves and actuators in storage tank spill containment cells are inaccessible during rain<br/>or water flooding or a tank spill. Electrical conduits at floor level are also subject to flooding . As<br/>dual chemical storage tanks are piped, isolation of one tank isolation cannot be done without<br/>isolation of both tanks requiring shutdown of that entire particular chemical system when<br/>emergency repairs are needed. There is potential for siphoning out the contents of a storage tank<br/>when a downstream pipe leaks or is ruptured. Potential spill in the digester gallery when an<br/>overhead single-walled chemical pipe leaks or ruptures. Discontinued Ferrous and Ferric Chloride<br/>pumps and oversized actuators require replacement. Perforated roof causes flooding of storage<br/>tank spill containment cells.</li> <li>Scope:<br/>This project entails improvements to the ferrous/ferric and polymer chemical storage and feed<br/>systems : remove piping, motorized valves , electrical conduits from spill containment cells;<br/>improve storage tank isolation valuing and overflow piping; provide necessary access platforms<br/>for tank isolation valves; prevent siphoning of chemicals from storage tanks-install air gap<br/>standpipes; provide secondary piping on single-walled overhead piping; replace/upgrade<br/>ferric/ferrous chloride pumps and valve actuators; provide added roof supports or revise to non-<br/>perforated roof.</li> </ul> | Treatment        |
| 2    | NCWRP Grit Accumulation at the Headworks and<br>Gates Upgrades            | <b>Background:</b><br>The influent channels of the NCWRP's headworks were designed for the ultimate future capacity of 45 mgd/90 mgd (average/peak). Present flows are at 20-30mgd average and 45 mgd peak.<br>Thus, existing channel velocities are very low resulting in grit settling and accumulation. A channel air agitation system is provided but gets buried by the large volume of grit. Air flows should be increased but more important, channel configuration has to be revised (sectional area reduced) to provide proper channel velocities and eliminate grit settling. The inlet and outlet gates at the two mechanical bar screens and at the bypass channel with trash rack ( total of 6 gates) and the 2 influent gates at the grit tanks are corroded and require replacement.<br><b>Scope:</b><br>Revise HW Influent channels to increase flow velocities and also increase air flows for more channel flow turbulence to prevent grit accumulation. Repair or Replace existing sluice gates at screens inlets & Outlets and at grit tanks inlets ( total 9 gates) .                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Treatment        |
| 3    | Pipeline Replacement (AA)                                                 | <ul> <li>Background:         This project provides for the replacement of sewer mains that are in a deteriorated condition or are undersized. This project will help meet EPA requirements to reduce sewer spills while reducing maintenance costs and extending the service life of sewer pipelines. This project is consistent with the applicable community plans and is in conformance with the City's General Plan.     </li> <li>Scope: Provides approximately 20 miles of deteriorated and undersized sewer mains for the replacement at various locations within the City limits. The assumption is based on facilities near/reach its useful life.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Pipeline         |
| 4    | Pipeline Rehabilitation (AA)                                              | Background:         This project provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards. This project will help meet EPA requirements to reduce sewer spills while reducing maintenance costs and extending the service life of sewer pipelines. This project is consistent with applicable community plans and is in conformance with the City's General Plan.         Scope:       Provides approximately 20 miles of of deteriorated sewers and manholes rehabilitation and repair at various locations within the City limits. The assumption is based on facilities near/reach its useful life.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Pipeline         |
| 5    | MBC Dewatering Centrifuge Replacement                                     | <ul> <li>Background: <ol> <li>Existing centrifuges in operation since 1998 and are nearing end of useful life as evidenced by increase in repair frequancy.</li> <li>Capacity of existing units is also being approached and replacement units require increased capacity for future.</li> <li>Replacement units must fit into existing designed space with minimual modifications to limit impact on operation and reduce changeover time.</li> </ol> Scope: <ol> <li>Replace 6 of the 8 existing Alfa Laval Sharples DS 706 units with Alfa Laval G2-120 units which have very similar physical size, configuration, and power requirement and increases the unit capacity from approx 225 gpm to 350 gpm.</li> <li>Replace at the rate of 2 units per year with only 1 unit out at a time, (required to maintain dewatering capacity)</li> </ol> </li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Treatment        |
| 6    | PLWTP Hydroelectric Generator Isolation Valve and<br>Penstock Restoration | <ul> <li>Background: The PLWTP Hydroelectric generator produces \$360,000 worth of renewable electricity yearly. The 84-inch butterfly valve that isolates the internal components of the turbine from the ocean outfall is leaking. The inability of this valve to seal the hydro discharge from the outfall makes it practically impossible to perform inspections, maintenance and repair to the turbine, it's piping and other components within. Failure to replace this valve will lead to eminent shutdown of the hydroelectric and therefore loss of renewable energy revenue. This work is safety related and is the part of the Hydro Federal Energy Regulatory Commission inspection every three years.</li> <li>Scope: This project will provide a new valve on the discharge side of the Hydro. A temporary isolation of the discharge valve area is required so this work can be completed and for the penstock upgrades.</li> <li>1. Replace the 84-inch butterfly valve with an 84-inch gate valve.</li> <li>2. Repair and upgrade the penstock.</li> <li>3. Temporary isolation of the discharge valve area so work can be performed.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                | Treatment        |
| 7    | South Metro Sewer Rehabilitation, Phase 3B                                | <b>Background:</b><br>This project will rehabilitate the remaining 5,000 feet of the 108 inch pipeline from Winship Lane to<br>Pump Station 2. Sections of the South Metro Interceptor have deteriorated significantly due to the<br>corrosive effects of sewer gases over 40 years.<br><b>Scope:</b> Rehabilitate 5,000 feet of pipeline                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Pipeline         |

| Rank | Title                                                                                   | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Facility<br>Type |
|------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| 8    | Pump Station 2 Onsite Standby Power                                                     | <ul> <li>Background: Project entails the removal and disposal of the two existing natural gas reciprocating engines and the installation of two 4.6 MW natural gas turbine generators and one 206 kW diesel startup generator. Also, the two existing engine drives will be replaced with new electric motors. This new configuration will provide 100% power back-up to SDG&amp;E thus satisfying EPA recommendations. This option will also serve as a more reliable surge protection for the force mains in the event of a power failure.</li> <li>Scope:</li> <li>EPA recommends that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power. The current Pump Station 2 power system does not comply with the EPA recommendations. The Pump Station 2 facility currently has three feeds, two of the feeds are from the same substation. All feeds are limited to two pumps, except during emergency conditions. Loosing two of the three feeds the pump station is limited to a 5 pump operation only. The proposed recommendation will improve the overall power reliability and enhance standby power at Pump Station 2. Also, this option will provide force main surge protection at all times during the stations operation and in the event of a total power failure.</li> </ul> | Pump Station     |
| 9    | NCWRP Influent Pump Station Bridge Cranes/Hoists<br>and Isolation Gates/Valves Upgrades | <b>Background:</b><br>The existing leaky condition of the wetwell isolation stop gates and pumps discharge isolation valves at the NCWRP Influent Pump Station does not allow for complete O&M work to be done on the main sewage pumps. As the stop gates are packed with grit/solids debris, each wetwell pump drafttube cannot be fully drained out cleaned out. Complete isolation of a pump for service cannot be done as its discharge valve leaks. The hydraulic oil driven wetwell BC/Hoist is inoperable due to corrosion damage. The pump room BCs & hoist's present arrangement does not allow separate servicing of valves on the discharge piping without dismantling the pump-motor shafting arrangement.<br><b>Scope:</b><br>Refurbish existing wetwell isolation stop gates. Remove/re[place existing pump discharge isolation valves. Replace existing inoperable hydraulic bridge crane in wetwell, install electric, non-explosive type crane/hoist. Install a new bridge crane or monorail hoist above Pumps discharge check & gate valves.                                                                                                                                                                                                                                                                                | Treatment        |
| 10   | NCWRP -EDR Mechanical Upgrades                                                          | <b>Background:</b><br>Due to many years of exposure to environmental elements, the first 3 Electro-Dialysis Reversal (EDR) units installed in 1998 including EDR valves, piping, tubings, electrical conduits, racks, and covers have experienced damage, corrosion, and degradation. Other upgrades require installation of soft start on the recycle pumps, replacement of EDR stack covers and the addition of a mixer on the brine tank.<br><b>Scope:</b><br>Replace /upgrade all faulty and deteriorating the EDR units equipment and appurtenances.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Treatment        |
| 11   | EMTS - Lab Boat Dock and Steam Line                                                     | <b>Background:</b> The Environmental Monitoring and Technical Services Lab (EMTS Lab) Boat Dock<br>and Steam Line Project provides for the design and construction of a boat dock located in the<br>channel adjacent to the EMTS Laboratory, as well as under-grounding approximately 600 feet of<br>an above ground steam line situated along the frontage of the boat channel.<br><b>Scope:</b> A 40,000 square foot ocean monitoring laboratory was constructed and is now in<br>operation. As a part of the Public Benefit Conveyance of this property, Public Utilities is required<br>to construct a boat dock and to fund a portion of the esplanade improvements along our frontage.<br>To gain future unobstructed access to the boat dock within the adjacent boat channel, and to<br>provide unobstructed access to the future esplanade, the existing steam line must be<br>underground. Public Utilities currently leases boat dock space at Driscoll's Wharf, and this project<br>would eliminate this ongoing expense.                                                                                                                                                                                                                                                                                                          | Other            |
| 12   | Bayshore TS (plus d/s portion of PS4)                                                   | Background:<br>Bayshore Trunk Sewer (TS#39) was built in 1952 and is approximately 6,200 feet long. It is<br>located in Roseville community, District 2. The trunk sewer consists of 18-inch and 21-inch<br>Vitrified Clay pipes. The trunk sewer's capacity was evaluated and the hydraulic model predicted<br>that it will reach the capacity between 2017-2020. The condition was also assessed and<br>recommended for improvement as described in the scope.<br>Scope:<br>1. Proposed to replace 1,900 feet of pipes (new parallel alignment)<br>2. Proposed to rehabilitate 2,000 feet of pipes (existing alignment)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Pipeline         |
| 13   | NCWRP - Primary Sedimentation Tanks Odor Control<br>System Upgrades                     | <b>Background:</b><br>The present odor control system at the Primary Sedimentation Tanks was designed to treat foul air from the tanks with 0-25 ppm of hydrogen sulfides. Current actual H2S readings are from 10-80ppm posing potential SDAPCD air discharge violations including public complaints. The foul air ducting at the OCS facility are leaking at the isolation dampers due to damaged seals and leaves of the butterfly valves.<br><b>Scope:</b><br>Upgrade the Odor scrubbers to treat foul air with 0-100ppm H2S by possibly adding one unit each of the carbon and packed chemical adsorbers along with increased foul air volume withdrawal from the tanks.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Treatment        |
| 14   | Second La Jolla-Pacific Beach TS                                                        | <ul> <li>Background: Second La Jolla – Pacific Beach Trunk Sewer (TS #61) was originally built in the 1960's and is approximately 6.8 miles long. It is located in the La Jolla and Pacific Beach communities, Districts 1 &amp; 2. The size of the pipe varies from 18 to 48 inches in diameter. The pipe material is Vitrified Clay (VC) and Reinforced Concrete Pipe (RCP). The trunk sewer's condition was assessed and recommended for improvement as described in the scope.</li> <li>Scope:</li> <li>Proposed to replace 3,500 feet of pipes.</li> <li>Proposed to rehabilitate 5,600 feet of pipes.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Pipeline         |
| 15   | SBWRP - Demineralization Facility Phases 1 & 2                                          | <ul> <li>Background:<br/>This project provides for demineralization of reclaimed water. Phase I will construct a demineralization facility to provide 7.5 million gallons a day (MGD) of reclaimed water for conveyance to the users. Phase II will expand the facility to provide 15 mgd of reclaimed water. The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.</li> <li>Scope:</li> <li>1. Install 3 EDR units at SBWRP for Phase 1</li> <li>2. Install 3 EDR units at SBWRP for Phase 2</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Treatment        |

| Rank | Title                                  | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Facility<br>Type |
|------|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| 16   | MBC - Odor Control Facility Upgrades   | Background:<br>The odor control facility serves various solid treatment processes. Several areas at the Metro<br>Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air<br>collection deficiencies because of insufficient fan capacities and high ducting pressure losses,<br>including poorly located foul air collection registers. Capacity Upgrades to fans, installation of<br>variable-speed motors; removal/replacement of high pressure loss ducting with Installing access<br>platforms at the monitoring instruments and air volume control dampers will provide safe and<br>timely access for operation and maintenance personnel<br>Scope:<br>This project will upgrade fan capacities to provide required air changes in foul air generating<br>areas; install fumehood foul air collection system at the truck loadout stations and at the degritting<br>room;                                                            | Treatment        |
| 17   | Tecolote Canyon TS                     | <ul> <li>Background: Tecolote Canyon Trunk Sewer (TS #8) was originally built in the 1950's and is approximately 6.5 miles long. It is located in Clairemont Mesa, Bay Park, and Linda Vista communities, District 6. The size of the pipe varies from 12 to 27 inches in diameter. The pipe material is mostly Vitrified Clay (VC). The trunk sewer's capacity was evaluated and the hydraulic model predicted that it will reach the capacity between 2017-2020. The trunk sewer's condition was assessed and recommended for improvement as described in the scope.</li> <li>Scope:</li> <li>1. Proposed to replace 13,700 feet of pipes (670 feet due to condition).</li> <li>2. Proposed to rehabilitate 1,300 feet of pipes.</li> </ul>                                                                                                                                                                                                                                    | Pipeline         |
| 18   | Wet Weather Storage Facility - Phase I | <b>Background:</b> This project includes the implementation of the Live Stream Discharge of reclaimed water from the North City Water Reclamation Plant durinThis project includes the implementation of the Wet Weather Stream Discharge of reclaimed water from the North City Water Reclamation Plant during heavy rain events to offload wet weather sever system flows. It will be implemented only during extreme wet weather events when PS2 capacity is approached, and it woud be an interim solution until long-term capital projects are completed, ie storage tank, SBWTP, and/or IPR. This project also includes constructing a seven-million gallon (7-MG) Underground Storage Tank at the Liberty Station (vacated Naval Training Center) to provide hydraulic relief to the Pump Station 2, the South and North Metro Interceptors, and the major trunk sewers  Scope: The facility will reduce the risk of potential wet weather overflows, which may be caused | Other            |
| 19   | Mission Village TS                     | by the capacity limitation of the Metro Pump Station 2 during extreme rainfall events.  Background:  Mission Village Trunk Sewer (TS #35) was originally built in the late 1950's and is approximately 3.7 miles long. It is located in Mission Valley East and Serra Mesa communities, District 6. The size of the pipe varies from 10 to 24 inches in diameter. The pipe material is Vitrified Clay (VC) and Polyvinyl Chloride (PVC). The trunk sewer's condition was assessed and recommended for improvement as described in the scope. Scope:  1. Proposed to replace 8,100 feet of pipes. 2. Proposed to rehabilitate 500 feet of pipes.                                                                                                                                                                                                                                                                                                                                  | Pipeline         |
| 20   | East Mission Gorge Force Main (EMGFM)  | <ul> <li>Background:</li> <li>The East Mission Gorge Force Main (EMGFM) terminates at the North Mission Valley Interceptor Sewer near the intersection of Fairmount Avenue and Twain Avenue. The force main is a 48-inch diameter concrete cylinder pipe approximately 8-miles in length and constructed in 1993, same time as East Mission Gorge Pump Station. The force main was assessed and recommended for improvement as described in the scope.</li> <li>Scope:</li> <li>The rehabilitation method is based on downsizing of the entire 8-miles pipeline to 30 inch inside diameter using HDPE slip lining to provide the desired minimum velocity of 5 fps.</li> </ul>                                                                                                                                                                                                                                                                                                   | Pipeline         |
| 21   | Jamacha Road TS                        | <ul> <li>Background: Jamacha Road Trunk Sewer (TS #27) was originally built in the late 1970's and is approximately 4.8 miles long. It is located in the Jamacha Lomita, Skyline, Encanto, and Valencia Park communities, District 4. The size of the pipe varies from 10 to 30 inches in diameter. The pipe material is Vitrified Clay (VC). The trunk sewer's condition was assessed and recommended for improvement as described in the scope.</li> <li>Scope:</li> <li>1. Proposed to replace 6,300 feet of pipes.</li> <li>2. Proposed to rehabilitate 1,900 feet of pipes.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                      | Pipeline         |
| 22   | Pacific Beach Drive TS                 | <b>Background:</b> Pacific Beach Drive Trunk Sewer (TS #64) was originally built in the 1970's and is approximately 1.3 miles long. It is located in Pacific Beach community, District 2. The size of the pipe varies from 12 to 18 inches in diameter. The pipe material is Vitrified Clay (VC). The trunk sewer's condition was assessed and recommended for improvement as described in the scope. <b>Scope:</b><br>Proposed to replace 6,200 feet of pipes.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pipeline         |
| 23   | SPS 13- Tolumaine Beach PS             | <b>Background:</b> (FY209 Condition assessment) Pump station serves comfort station constructed in 1962 and upgraded in 1982 Replacemet/rehab required to address critical safety issues (wetwell opens into drywell) and other item to bring into compliance with Sewer Design Guide (SDG). Heavy equipemet and structural corrosion evident.<br><b>Scope:</b> Review and updated existing BCE from 2007 which recommended upgrade but does not address all issues. Assume new wetwell for submersible pumps and new electrical for upgrade.                                                                                                                                                                                                                                                                                                                                                                                                                                    | Pump Station     |
| 24   | Kearny Mesa TS                         | <ul> <li>Background: Kearny Mesa Trunk Sewer (TS #17) was originally built in the early 1960's with 40% upgraded pipelines in the late 1970's and is approximately 11.5 miles long. It is located in the Kearny Mesa, Serra Mesa, Birdland, and Mission Valley East communities, District 6. The size of the pipe varies from 12 to 36 inches in diameter. The pipe material is Vitrified Clay (VC) and Polyvinyl Chloride (PVC). The trunk sewer's condition was assessed and recommended for improvement as described in the scope.</li> <li>Scope:</li> <li>Proposed to replace 11,300 feet of pipes.</li> <li>Proposed to rehabilitate 11,700 feet of pipes.</li> </ul>                                                                                                                                                                                                                                                                                                      | Pipeline         |

| Rank | Title                                                                      | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Facility<br>Type |
|------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| 25   |                                                                            | Background:<br>This project is part of the Wet Weather Stream Discharge of reclaimed water from the North City<br>Water Reclamation Plant during extreme wet weather events. This project includes construction of<br>a dechlorination facility, a necessary component of the Wet Weather Stream Discharge project. It<br>will be implemented only during extreme wet weather events when PS2 capacity is approached,<br>and it would be an interim solution until long-term capital projects are completed, i.e. storage tank<br>, SBWTP, and/or IPR.<br>Scope:<br>This project will include building a dechlorination structure to dechlorinate approximately 16 mgd -<br>30 mgd of treated RW from 36" RW pipe at MBC side and discharge it into San Clemente stream.<br>This structure will be build near stream discharge facility.                        | Treatment        |
| 26   | MBC - Valve Access Platforms Installation in Biosolids<br>Storage Building | <b>Background:</b><br>Existing piping/valves arrangement causes multiple trains of equipment to be removed from service when a valve or its actuator fails and needs to be repaired or maintained. Poor and unsafe access to these valves result in lengthy and costly repair times and impacting solids storage and delivery capacities. Existing hard to access valves especially those at elevated levels pose safety problems to O/M personnel.<br><b>Scope:</b><br>Evaluate valve accessibility options including the use of , ladders, scaffolding, platforms, and/ or catwalks and provide best and safe alternative(s).                                                                                                                                                                                                                                 | Treatment        |
| 27   | South Bay Pump Station and Conveyance System<br>Phase 1                    | <b>Background:</b> The project consists of installing a diversion structure, pump station and force main to divert flow from the South Metro Interceptor to the South Bay Secondary Treatment Plant from Sweetwater area to the South Bay Secondary Plant. Phase 1 will have an average capacity of 21 mgd with the ultimate peak capacity at 103 mgd.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Pump Station     |
| 28   | MBC - New Biosolids Truck Loadout Facility                                 | Background:<br>The existing biosolids storage facility houses also the truck loadout stations posing safety<br>concerns due to foul odors and truck fumes for the MBC operators and maintenance staff. To<br>cope with increased biosolids flows sent to MBC in future, a larger capacity truck loadout facility<br>is needed.<br>Scope:<br>This project proposes to construct a new separate automated loadout facility to provide additional<br>loudout stations at MBC. Not considered till 2020, pending secondary treatment at PLWTP.                                                                                                                                                                                                                                                                                                                      | Treatment        |
| 29   | South Bay Waste Water Treatment Plant Phase 1                              | <b>Background:</b> The South Bay Secondary Treatment Plant and Sludge Processing Facilities Phase 1 will be constructed on the Dairy Mart Road site adjacent to the existing SBWRP by 2030 assuming current MER limit for PLWTP discharge. The Phase 1 of the South Bay Secondary Treatment Plant (SBSTP) will be 21 mgd and the Sludge Processing Facility will process the sludge from the existing 15 mgd SBWRP and the new 21 mgd SBSTP                                                                                                                                                                                                                                                                                                                                                                                                                     | Treatment        |
| 30   | South Bay Pump Station and Conveyance System<br>Phase 2                    | Project envisioned beyond 2050                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pump Station     |
| 31   | SPS 5 -1795 Harbor Drive                                                   | <b>Background:</b> (FY2010 MUNI PS Condition Assessment) Station constructed in 1997 and upgraded in 2994. Station tributary area included Convention Center. Station is plagued with chronic pump problems with typically only 3 of 4 pumps operable. Peak wet wet weather flow approaches capacity of 2 pumps. Problems appear associated with both the configuration of the wetwell inlet (which deposits solids over one pump inlet) and with high level of rages and debris in wastewater flow. Several valve not functional make pump repair difficult. Flow meter not functioning. Convention center expansion will increase flows. <b>Scope:</b> Submit to BCE to deter best way to address present problems and plan for potential increase in flow from convention center expansion.                                                                  | Pump Station     |
| 32   | PS 77 A/B Upgrade                                                          | <b>Background:</b><br>SPS 77B is a booster station for SPS 77A. Pumps in 77B were designed to operate in conbination with the pumps is 77A by matching operating speed. Pump Station 77B variable speed magna drives failed. As an emergency measure, the station is being operated in a constant speed mode. Replacement of the failed magna drives with variable frequancy drives is along with other improvements is planned., A study is being preformed to determine if constant speed operation mode for 77B is approproate for the long run. <b>Scope:</b><br>Install three VFD Drives in 77B, provide MCC upgrades and replace defective check valves.                                                                                                                                                                                                  | Pump Station     |
| 33   | Flow Metering at PS 1                                                      | Background:<br>This project is the result of the WWTD efficiency study of the Automation of major Pump<br>Stations. The goal is to try to reduce the number of operator interventions in the current control<br>strategy and make the strategy more user friendly. Monitoring the incoming flow would allow<br>automatic flow control at Pump Station 1.<br>Scope:<br>Modify six existing ADS flow meters upstream of pump station 1 to provide live flow data to the<br>Pump station 1 DCS system to provide automatic flow control.                                                                                                                                                                                                                                                                                                                           | Pump Station     |
| 34   | SPS 86 - 5890 Copley Dr.                                                   | <b>Background:</b> (FY2010 Muni PS Condition Assessment) Station constructed in 1994 and does not comply with SDG on several issues, most importantly on providing sufficent access area for equirpment maintenance. Pump station projected wetweather flow is higher that design rating. Station recieves domestic flow from MBC. Pump reliability is constant issue (low bearing and seal life and volute wear due to grit and rocks reported in wetwell) Spare parts for PACO pumps difficult to procure. Station design prohibits installation of substitute (other manufactures's) unit very difficult. Valve chamber floods and pump station flow meter does not function. <b>Scope:</b> Submit to BCE process to determine most appropriate approach to address the capaicty issue (increase capacity or divert MBC flows) and address the other issues. | Pump Station     |
| 35   |                                                                            | <b>Background:</b> Phase 2 will provide a 28 mgd capacity increase to Phase 1 (view item 28 above) of project for a total capacity of 49 mgd. Project envisioned beyond 2050                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Treatment        |

| Rank | Title                                                                     | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Facility<br>Type |
|------|---------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| 36   | Mira Mesa TS                                                              | <b>Background:</b><br>Mira Mesa Trunk Sewer (TS#42) was built in the early 1960's and is approximately 7.4 miles long.<br>It is located in Mira Mesa community, District 5. The size of pipe varies from 12 to 30 inches in<br>diameter. The pipe material is made of Vitrified Clay (VC). The trunk sewer's condition was<br>assessed and recommended for improvement as described in the scope.<br>Proposed to replace approximately 9,900 feet of pipes                                                                                                                                                                                                                                                                                                                           | Pipeline         |
| 37   | SPS 85- 11513 Alborado Dr.                                                | <ul> <li>Background: (FY2010 Muni PS Condition Assessment) Station constructed in 1993 and utilizes self-priming pumps. Station has single 4-in force main. Measured pump capacity of 35 to 50 gpm is 25 to 35% of pump design. Force main exhibits headloss much higher than expected (32 ft vs 4 ft.) Indicating partial plugging. Noticable grease in wetwell, possible source of plugging.</li> <li>Scope: Check force main for confirm pluggng, clean as necessary. Provide 2nd force main. Address other items such as lack of gas detection in pump room.</li> </ul>                                                                                                                                                                                                          | Pump Statio      |
| 38   | SPS 23T - 1190 Cactus Road                                                | <ul> <li>Background: (FY 2009 Condition Assessment) Station constructed in 1987 as temporary station. Mechanical/Electrical upgrade in 2004. Station capacity 2000gpm. Original plan was to abandon station when Otay Mesa Trunk Sewer installed. Trunk sewer no longer considered viable. Existing station does not comly with SDG criteria and has high maintenance costs caused by self-priming pumps and difficult access to wetwell. Station electrical gear is located underground and is potentially subject to flooding and catestrophic failure. Pump reliability currently an issue.</li> <li>Scope:</li> <li>Submit to station to BCE process to determine most approprate way to address issues.</li> </ul>                                                              | Pump Statio      |
| 39   | SPS 45 - 9888 LaJolla Farms Road                                          | Background:<br>(FY2010 Muni PS Condition Assessment) Pump station constructed in 2005. Station capacity<br>2000 gpm @ 260 ft. with 200 hp pumps. Pumps measured capacity in 2700 to 2800 resulting<br>potenital cavitation and minor motor overload. One variable speed unit is out of service and check<br>valve is leaking causing noticable backflow.<br>Scope:<br>Submit to BCE to determine most cost effective approach to address operational problems. One<br>approach would be to trim inpellers and modify pump inlet piping to address cavitation and motor<br>overloading. Repair /replace existing VFD or continue to operate station as constand speed.                                                                                                                | Pump Statio      |
| 40   | PLWWTP - South Access Road Protection Project                             | Background:<br>This project provides for continued access to the Point Loma Wastewater Treatment Plant and<br>investigates, and may implement, options to mitigate erosion at two sea coves adjacent to the<br>plant's access road.<br>Scope:<br>The treatment plant has only one access road as granted by the federal government and this<br>project is needed to ensure continued access.                                                                                                                                                                                                                                                                                                                                                                                         | Treatment        |
| 41   | MBC - Dewatered Biosolids Storage & Loading - AHU<br>Piping Modifications | Background:<br>Chilled water valves and piping for air handling units are dangerously located above MCC's and<br>pose risk of damaging electrical equipment in the event of a leak or spill from these assets during<br>repair/ maintenance work. Potential safety hazard (electrocution) from damaged electrical<br>equipment.<br>Scope:<br>Reroute piping, relocate leaky valves and provide condensate pan/ drain from AHU.                                                                                                                                                                                                                                                                                                                                                       | Treatment        |
| 42   | SPS 72 - 11928 Paseo Lucido                                               | <b>Background:</b> (FY2010 Muni PS Condition Assessment) Pump station constructed in 1983 and upgraded to add building to house pumps and electrical equipement. Sation utilizes self priming pumps and does not conform to SDG requirement. Most inportant non-compliant issue is safety in that the wetwell access in from within the building. Station pump performance, is below the design value and results in non self cleaning velocities. Force main pressure reading indicate potential blockage. Building requires repairs to roof. Stand by force main required. <b>Scope:</b> Submit station to BCE process to address all issues and determine the most appropriate approach to bring station into compliance with BCS restore reliability, and install 2nd force main | Pump Static      |
|      |                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                  |

| 43 | MBC - Area 76: Control Room Emergency Air Supply | Background:<br>During a power outage, foul air and hazardous gases accumulate in the centrifuge building,<br>including the operation control room posing safety concern besides absence of Air-conditioned<br>air for delicate electrical equipment and room comfort for the MBC operators.<br>Scope:<br>Provide HVAC capability for Area-76 Control Room during emergency MBC power shutdowns. | Treatment |
|----|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
|----|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|

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#### **APPENDIX D:**

#### Metro Wastewater CIP Project

**Forecasted Expenditure Plan** 

| Parent WBS PUD | PROJECT TITLE                                                                                                                                                                                                                                                                                                                                                                 | STATUS                  | Start<br>Construction | Finish<br>Construction | Total<br>Project Cost | FY12        | FY13        | FY14        | FY15        | FY16        |
|----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------|------------------------|-----------------------|-------------|-------------|-------------|-------------|-------------|
| ABO00001       | Annual Allocation Metro Treatment Plants<br>This annual allocation provides for improvements and modifications to the<br>existing Metro facilities to implement operating efficiencies, optimization of<br>existing facilities and compliance with revised regulatory and operation plan<br>requirements.                                                                     |                         |                       |                        |                       | \$4,461,398 | \$7,350,900 | \$4,050,000 | \$500,000   | \$2,000,000 |
|                | <b>MBC Access Road Drainage Improvements</b><br>Improvements to the road drainage system including installation of 6"<br>perforated PVC (french drains), installation of 6" PVC pipe, modifications to<br>existing catch basin, repair existing brow ditch,and regrade affected area.                                                                                         | Awaiting Contract Award | Jan-12                | May-12                 | \$270,200             |             |             |             |             |             |
|                | MBC Water Systems Improvements (D/B)<br>This project will improve the reliability of the process water system at the Metro<br>Biosolids Center Facility.                                                                                                                                                                                                                      | Under construction      | Aug-10                | Dec-11                 | \$1,179,355           |             |             |             |             |             |
|                | MBC Chemical System Imp Phase 2<br>This project provides improvements to the chemical handling/feed systems at<br>MBC, including the relocation and reroute of electrical wiring and conduits,<br>relocation of valve actuators and installation of platforms to access valve<br>actuators.                                                                                   | Procure Designer        | Jan-14                | Sep-14                 | \$4,200,000           |             |             |             |             |             |
|                | North City Cogeneration Facility (D/B) **<br>This project is for the purchase and installation of a 1.6 MegaWatt engine<br>generator at the North City Water Reclamation Plant.                                                                                                                                                                                               | Design/Build Selection  | Mar-12                | Jul-12                 | \$4,150,900           |             |             |             |             |             |
|                | PLWTP PC 6 Transformer Cabinet & Switchboard (GRC)<br>This project is to replace the transformer cabinet and switchboard for Power<br>Center 6.                                                                                                                                                                                                                               | Awaiting Proposal       | Dec-11                | Mar-12                 | \$300,000             |             |             |             |             |             |
|                | PTL Sedimentation Basins Equip Refurbish (D/B)<br>This project is to replace the mechanical equipment and electrical equipment<br>in all twelve sedimentation basins at the Point Loma Wastewater Treatment<br>Plant.                                                                                                                                                         | Awaiting Contract Award | Dec-11                | Apr-13                 | \$7,954,500           |             |             |             |             |             |
|                | PLWTP Hydroelectric Generator Isolation Valve & Penstock Restoration<br>This project is to replace the 84-inch butterfly valve with an 84-inch gate valve<br>and upgrade the penstock.                                                                                                                                                                                        | Planning                | Dec-15                | Dec-16                 | \$2,500,000           |             |             |             |             |             |
| ABP00002       | Annual Allocation Metropolitan System PS<br>This annual allocation provides for comprehensive upgrades, design<br>modifications, and renovations or replacement of equipment such as pumps,<br>valves, tanks, controls, odor control systems, etc. at Metropolitan<br>System Pump Stations (Pump Stations 1, 2, Otay River and Grove Avenue).                                 |                         |                       |                        |                       | \$2,000,000 | 0\$         | 0\$         | 0\$         | 0\$         |
|                | PS1 & 2 Elect Upgrade & New Building at PS2<br>This project is to upgrade the electrical systems at Pump Stations 1 and 2 and<br>construct a new building at Pump Station 2.<br>PS 1 Emercanow Development                                                                                                                                                                    | Under construction      | Jan-09                | Feb-12                 | \$9,935,000           |             |             |             |             |             |
|                | This project is to install an emergency power generator at Pump Station 1.                                                                                                                                                                                                                                                                                                    | Planning                | TBD                   | TBD                    | TBD                   |             |             |             |             |             |
|                | Particular Allocation www.D. Irunk Sewers<br>PS-2 Force Main 1 Siphon & WPLIS Repair<br>This project consist of two phases: Phase A will repair the damaged liner on<br>the Pump Station 2 Rosecrans Force Main Siphon. Phase B consists of<br>repairing the damaged liner and underlying reinforced concrete pipe (RCP) on<br>the West Point Loma Interceptor Sewer (WPLIS). | Pannina                 | Jan-14                |                        | \$1.500.000           | \$50,000    | \$150,000   | \$4,250,000 | \$3,711,500 |             |
|                | Rose Canyon Trunk Sewer (RCTS) Joint Repair<br>This project is to repair 1,281 PVC welded pipe joints for pipe diameters<br>ranging from 54-inch to 72-inch.                                                                                                                                                                                                                  | Planning                | Feb-13                | Feb-14                 | \$6,233,000           |             |             |             |             |             |
|                | Sewer Junction/Diversion Structure Rehab<br>This project involves installation of PVC liner in Rose Canyon Junction<br>Structure 169, 84-inch pipeline, and repair the stop log tracks and guide rails<br>for the 96-inch pipe at Diversion Structure on Barnett Avenue.                                                                                                      | Planning                | Nov-12                | Jul-13                 | \$700,000             |             |             |             |             |             |

| Parent WBS PUD      | PROJECT TITLE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | STATUS                   | Start<br>Construction | Finish<br>Construction | Total<br>Project Cost | FY12         | FY13         | FY14                  | FY15                       | FY16         |
|---------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------------------|------------------------|-----------------------|--------------|--------------|-----------------------|----------------------------|--------------|
| Standalone Projects |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                          |                       |                        |                       |              |              |                       |                            |              |
| S00319              | <b>EM&amp;TS Esplanade &amp; Steam line Relocation</b><br>This project provides for the design and construction of a boat dock, an<br>esplanade (park) within an approximately 1.25 acre parcel located between<br>the existing Public Utilities laboratory and adjacent boat channel, as well as<br>under-grounding approximately 600 feet of an above ground steam line<br>situated along the boat channel.                                                                                                                                                                    | Panning                  | Mar-14                | Mar-15                 | \$2,000,000           | 9<br>9       | \$100,000    | \$1,497,884           | \$286,398                  | C<br>S       |
| S00322              | MBC - Biosolids Storage Silos<br>This project provides for two additional biosolid storage silos (numbers 9 and<br>10).                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Design                   | Jul-13                | Sep-14                 | \$7,353,500           | \$100,000    | \$100,000    | \$5,000,000           | \$800,000                  | 0\$          |
| S00321              | MBC - Centrate Collections Upgrades<br>This project provides for converting the existing foul air ducting into dual-use<br>headers for centrate and foul air collection and will increase the size of the<br>existing centrate collection headers.                                                                                                                                                                                                                                                                                                                               | Completed                | Sep-10                | Jun-11                 | \$2,311,159           | \$27,061     | O S          | 0\$                   | 0\$                        | 0\$          |
| S00339              | MBC Dewatering Centrifuges Replacement (D/B)<br>This project provides for the replacement of six of the eight existing<br>dewatering centrifuges with six larger capacity units to handle larger future<br>biosolids flows. The existing units are also near the end of their<br>useful life.                                                                                                                                                                                                                                                                                    | Design/Build Procurement | Oct-12                | Jul-15                 | \$12,000,000          | \$500,000    | \$1,000,000  | \$3,500,000           | \$5,200,000<br>\$5,200,000 | \$1,800,000  |
| S00323              | <b>MBC Odor Control Upgrade</b><br>This project provides for upgrading the odor control system fans and ducting<br>to reduce system headlosses and improve overall foul air collection efficiency<br>at the various process areas. Access platforms will also be installed at<br>monitoring instruments and damper locations. This project will be implemented<br>in three phases.                                                                                                                                                                                               | Design Procurement       | Jul-13                | Oct-14                 | \$5,200,000           | 000<br>2000  | \$500,000    | \$2,800,000           | \$1,500,000                | Ş            |
| 800309              | NCWRP Sludge PS Upgrade<br>This project will entail a study to determine the source of the vibration and to<br>implement a remediation plan to eliminate the vibration and thus reduce<br>maintenance, and increase equipment life.                                                                                                                                                                                                                                                                                                                                              | Design                   | Sep-12                | Feb-13                 | \$457,600             | \$283,000    | \$232,845    | 0\$                   | 0\$                        | 0\$          |
| L10000              | <b>Ovation Upgrades (Metro Facilities Control System)</b><br>This project provides for replacement and upgrade of existing control systems<br>at various Metropolitan Wastewater treatment and pump station facilities.<br>These include the Point Loma Treatment Plant (PLWTP) and North City Water<br>Reclamation Plant (NCWRP),                                                                                                                                                                                                                                               | Under construction       | Aug-11                | Oct-14                 | \$7,250,000           | \$3,200,000  | \$1,470,000  | \$2,580,000           | 09<br>\$                   | 0\$          |
| S00315              | PLWWTP Grit Processing (GIP)<br>The Grit Processing Improvements project will include reconstruction of the<br>old south grit tanks and their adjacent pump gallery, replacement of the<br>headworks building that was constructed in 1962 with a new drive-through<br>facility, expansion of an existing odor removal system and replacement of<br>auxiliary equipment.                                                                                                                                                                                                         | Under Construction       | Mar-11                | Dec-13                 | \$32,922,630          | \$8,000,000  | \$8,000,000  | \$4,500,000           | 09<br>\$                   | <del>о</del> |
| S00312              | PS2 Power Reliability & Surge Protection<br>This project will remove two existing natural gas reciprocating engines and<br>install of two 4.6 megawatt (MW) natural gas turbine generators and one 206<br>kilowatt (kW) diesel startup generator at Pump Station 2. The two existing<br>engine drives will be replaced with new electric motors. This new configuration<br>will provide the required surge protection against an electrical utility outage<br>and comply with Environmental Protection Agency (EPA) recommendation of<br>standby power for essential facilities. | Consultant Procurement   | Jan-14                | Jun-15                 | \$31,230,000          | \$150,000    | \$1,850,000  | \$14,000,000          | \$14,000                   | \$1,000,000  |
| S00317              | South Metro Sewer Rehabilitation Phase 3B<br>This project will rehabilitate the remaining 5,000 feet of the 108 inch pipeline<br>from Winship Lane to Pump Station 2.                                                                                                                                                                                                                                                                                                                                                                                                            | Planning                 | TBD                   | TBD                    | \$9,214,957           | 0\$          | 0\$          | 0\$                   | 0\$                        | \$200,000    |
| S00310              | SBWRP Plant Demineralization Facility<br>This project provides for demineralization of reclaimed water. Phase I will<br>construct a demineralization facility to provide 7.5 million gallons a day (mgd)<br>of reclaimed water for conveyance to the users. Phase II will expand the<br>facility to provide 15 mgd of reclaimed water.                                                                                                                                                                                                                                           | Planning                 | TBD                   | TBD                    | TBD                   | S<br>S       | Q<br>Q       | O<br>\$ <del>\$</del> | 0<br>%                     | 0\$          |
| S00314              | Wet Weather Storage Facilities<br>This project includes the implementation of the Live Stream Discharge of<br>reclaimed water from the North City Reclamation Plant during heavy rain<br>events to reduce the capacity demand on the downstream sewer system and<br>facilities. This project also includes constructing a seven million gallon<br>Underground Storage Tank at Liberty Station (vacated Naval Training Center)<br>to provide hydraulic relief to Pump Station 2, the South and North Metro<br>Interceptors, and the major trunk sewers.                           | Planning                 | Jul-15                | Dec-16                 | \$112,001,859         | \$50,000     | \$100,000    | \$200,000             | \$500,000                  | 000'000'8\$  |
| Grand Total         | The continued accord and of 0.4 150 000 for the North City Concentration                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                          |                       |                        | \$260,864,660         | \$19,321,459 | \$20,853,745 | \$42,377,884          | \$26,497,898               | \$8,000,000  |

2 of 2

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#### Appendix E: Project List for MBC and NCWRP Facilities

# MBC Projected Budget Allocations (In 2012 Dollars)

| PROJECT TITLE                                                       | ESTIMATED<br>TOTAL<br>PROJECT<br>COST<br>(\$ Millions) | START<br>DATE<br>(FY) | FINISH<br>DATE<br>(FY) |
|---------------------------------------------------------------------|--------------------------------------------------------|-----------------------|------------------------|
| Odor Control Facility Upgrades                                      | 5.13                                                   | 2007                  | 2015                   |
| Biosolids Storage Silos 9 &10                                       | 7.35                                                   | 2007                  | 2015                   |
| Access Road Drainage Improvements                                   | 0.27                                                   | 2009                  | 2012                   |
| Dewatering Centrifuge Replacement                                   | 12.00                                                  | 2009                  | 2016                   |
| Water Systems Improvements                                          | 1.18                                                   | 2010                  | 2012                   |
| Chemical System Improvements Phase 2                                | 4.20                                                   | 2012                  | 2015                   |
| Emergency Stream Discharge De-chlorination Facility                 | 2.25                                                   | 2014                  | 2017                   |
| Area 76 – Control Room Emergency Air Supply                         | 0.08                                                   | 2017                  | 2018                   |
| Valve Access Platforms Installation In Biosolid Storage<br>Building | 5.27                                                   | 2022                  | 2024                   |
| New Biosolids Truck Load Out Facility                               | 23.44                                                  | 2038                  | 2044                   |
| Total                                                               | 61.17                                                  | -                     | -                      |

# NCWRP Projected Budget Allocations (In 2012 Dollars)

| PROJECT TITLE                                                    | ESTIMATED<br>TOTAL COST<br>(\$ Millions) | START<br>DATE<br>(FY) | FINISH<br>DATE<br>(FY) |
|------------------------------------------------------------------|------------------------------------------|-----------------------|------------------------|
| Advanced Water Treatment Facility Demonstration<br>Project (IPR) | 6.60                                     | 2010                  | 2012                   |
| Sludge Pump Station Upgrade                                      | 0.46                                     | 2010                  | 2013                   |
| Headwork Influent Channel Modifications                          | 0.25                                     | 2017                  | 2018                   |
| North City Cogeneration Facility                                 | 4.20                                     | 2011                  | 2013                   |
| Aeration Basin Anoxic Zone Mixers                                | 0.16                                     | 2017                  | 2018                   |
| Influent Pump Station Vibration                                  | 0.34                                     | 2017                  | 2018                   |
| Headworks Scum Concentrators                                     | 0.06                                     | 2017                  | 2018                   |
| Utility Trench Cover Replacement                                 | 0.09                                     | 2017                  | 2018                   |
| Primary Effluent Channel Mixers                                  | 0.05                                     | 2017                  | 2018                   |
| Vault Drainage System Implementation                             | 0.20                                     | 2018                  | 2019                   |
| Grit Piping Y-Access Ports                                       | 0.06                                     | 2018                  | 2019                   |
| Butterfly Valve Upgrade                                          | 0.05                                     | 2018                  | 2019                   |
| Total                                                            | 12.52                                    | -                     | -                      |

#### **PROJECT DESCRIPTIONS**

#### **MBC** Project Descriptions

#### **Odor Control Facility Upgrades**

This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments and damper locations. This project will be implemented in three phases. Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs. The estimated cost for this project is approximately \$5.13 million in 2012 dollars.

#### **Biosolids Storage Silos 9& 10**

This project provides for two additional biosolid storage silos (nos. 9 and 10). Existing eight silos in operation since 1998 and mechanical systems are nearing end of useful life as evidenced by increase in repair frequency. Major rehabilitation required and would require a silo be out of service for up to 6 months. Existing cake storage capacity is fully utilized during long weekends. Additional storage volume required. New silos needed to facilitate major rehabilitation on existing units and for increased cake storage capacity in the future. Design and install two new silos, cake pumps and associated equipment to integrate them into the existing system. This will provide replacement capacity allowing the existing units to be taken out of service for rehabilitation and for increased cake storage capacity. The estimated cost for this project is approximately \$7.35 million in 2012 dollars.

#### **Access Road Drainage Improvements**

This project is to construct drainage improvements to intercept and re-direct the storm water away from the access road. Per the MBC Capacity, Condition, and Operation Assessment Report and the Master Plan for 2005-2030 (Camp) Report, There is erosion in the existing access road caused by poor CALTRANS drainage. The estimated cost for this project is approximately \$0.27 million in 2012 dollars.

## **Dewatering Centrifuges Replacement**

This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to handle larger future biosolids flows. The existing units are also near the end of their useful life. This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units. The estimated cost for this project is approximately \$12.00 million in 2012 dollars.

# Water Systems Improvements

This project will provide the water systems with reliable operating capacities and pressures during critical demands of the solids including chemical processes. The estimated cost for this project is approximately \$1.18 million in 2012 dollars.

# **Chemical Systems Improvements**

This project is to relocate motorized valves and electrical conduits and wiring in the spill containment areas of the Caustic Soda and Sodium Hypochlorite storage and feed piping systems to avoid submergence. Congested piping valves and electrical conduits in the spill areas are in violation of OSHA safety requirements. Per the MBC Capacity, Condition and Operation Assessment Report and Master Plan for 2005-2030 (Camp) Report, motorized pump isolation and routing valves subject to damage by chemical flooding. Valves are inaccessible for repair. The estimated cost for this project is approximately \$4.20 million in 2012 dollars.

# **Emergency Stream Discharge De-chlorination Facility**

This project is part of the Emergency Stream Discharge of reclaimed water from the North City Water Reclamation Plant during extreme wet weather events. This project includes construction of a de-chlorination facility, a necessary component of the Emergency Stream Discharge project. It will be implemented only during extreme wet weather events when PS2 capacity is approached, and it would be an interim solution until long-term capital projects are completed, i.e. storage tank, SBWTP, and/or IPR. This project will include building a de-chlorination structure to de-chlorinate approximately 16 mgd - 30 mgd of treated RW from 36" RW pipe at MBC side and discharge it into San Clemente stream. This structure will be build near stream discharge facility. The estimated cost for this project is approximately \$2.25 million in 2012 dollars.

#### Valve Access Platforms Installation in Biosolid Storage Building

Existing piping/valves arrangement causes multiple trains of equipment to be removed from service when a valve or its actuator fails and needs to be repaired or maintained. Poor and unsafe access to these valves result in lengthy and costly repair times and impacting solids storage and delivery capacities. Existing hard to access valves especially those at elevated levels pose safety problems to O/M personnel. Evaluate valve accessibility options including the use of, ladders, scaffolding, platforms, and/ or catwalks and provide best and safe alternative(s). The estimated cost for this project is approximately \$5.27 million in 2012 dollars.

# New Biosolids Truck Load Out Facility

The existing biosolids storage facility houses also the truck loadout stations posing safety concerns due to foul odors and truck fumes for the MBC operators and maintenance staff. To cope with increased biosolids flows sent to MBC in future, a larger capacity truck loadout facility is needed. This project proposes to construct a new separate automated loadout facility to provide additional loadout stations at MBC. Not considered till 2044, pending secondary treatment at PLWTP. The estimated cost for this project is approximately \$23.44 million in 2012 dollars.

# Area 76 – Control Room Emergency Air Supply

During a power outage, foul air and hazardous gases accumulate in the centrifuge building, including the operation control room posing safety concerns. The absence of air conditioned can cause potential damage to delicate electrical equipments and uncomfort condition to operators. The estimated cost for this project is approximately \$0.08 million in 2012 dollars.

#### **NCWRP Project Descriptions**

# Advanced Water Treatment Facility Demonstration Project (IPR)

This project explores the feasibility of the project's treatment technology to produce water that can be sent to a reservoir and later be distributed as drinking water. During the time the Demonstration Project is in operation, the advanced treated water will be frequently tested to determine the effectiveness of the treatment equipment in removing contaminants; operational data will be gathered and analyzed to refine operation and maintenance estimates for a full scale system; and tours will be conducted as part of the public outreach effort. The Demonstration Project is the second phase of a three phase program that could lead to implementation of a full-scale Indirect Potable Reuse/Reservoir Augmentation (IPR/RA) project. A rate increase to fund the Demonstration Project was approved on November 18, 2008, and went into effect on January 1, 2009. This project was established by Ordinance-19887 Section IV-A, with an initial budget of \$7.2 million. The estimated cost for this project is approximately \$6.60 million in 2012 dollars.

#### **Sludge Pump Station Upgrade**

The North City Water Reclamation Plant (NCWRP) Sludge Pump Station has excessive vibration of the pump and flywheel contributes to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency and have structural impacts at the facility. A study to determine the source of the vibration and a remediation plan to eliminate the vibration has been completed. This project is to replace the existing 250 HP pump with small pump, 150 HP, including the replacement of 12 Air Vac to fix the vibration problem. The estimated cost for this project is approximately \$0.46 million in 2012 dollars.

# **Headworks Influent Channel Modifications**

This project will investigate alternative methods to increase velocity through the influent channel to prevent the accumulation of grit. Due to large channels, the velocity of the flow is very low which results in grit settlement in the channels before and after the screens. The maintenance staff has observed that an average 2-3 feet of grit accumulates and must be manually removed on a regular basis. The estimated cost for this project is approximately \$0.25 million in 2012 dollars.

#### **Aeration Basin Anoxic Zone Mixers**

Replace all mixers with units which are more reliable inside anoxic zone 1. The total project cost is \$138,000 and a priority of 1 has been assigned to this project. A free trial mixer (180

days) may be installed to test the reliability of the unit. The submerged mixers in all zones have been very unreliable and continuously fail. Currently, only about half of the mixers are in operation. The current strategy is to keep all mixers in anoxic zone 1 in service, since there are no coarse bubble diffusers in this zone. Then repair all units in zones 2 and 3 since they are not as critical as in zone 1. The estimated cost for this project is approximately \$0.16 million in 2012 dollars.

# North City Cogeneration Facility

This project will consist of all earthwork, berms, retaining walls, curbs, gutters and storm drainage required to fully enclose the facility, provide gated access to the facility by extending the north access road and installing solid sound attenuating gate and side extensions, including electrical interface work to tie the power generator equipment to the designated NCWRP power center, connection of the data, communication and 480 volt power to the equipment site and equipment lighting and all ducting, conduits and interfacing breakers and cabling and concrete pad for the 1600kW landfill gas fueled power engine generator. The estimated cost for this project is approximately \$4.2 million in 2012 dollars.

# Headworks Scum Concentrators

This project will evaluate different methods to prevent scum from adhering to the scum storage tanks. Due to the adhesion of the scum to the storage tanks, scum pumping process is hampered, requiring the operation staff to manually flush the scum tanks. The estimated cost for this project is approximately \$0.06 million in 2012 dollars.

# **Utility Trench Cover Replacement**

The utility trench covers are made of very heavy one-foot thick reinforced concrete and are difficult to remove without a crane or a forklift, thus making it difficult to gain immediate access to the trench. Originally, these covers were designed to handle H2 traffic loading. However, the O&M staff believes that the design was excessive and should be revisited. The NCWRP staff has recommended that the existing covers (at least partially) should be replaced with lighter covers that can be removed without difficulty. The traffic load design for the covers has to be reevaluated and maybe changed. This project will be done by EPM. The estimated cost for this project is approximately \$0.09 million in 2012 dollars.

# **Primary Effluent Channel Mixers**

This project will provide more energy efficient mixing at the Primary effluent channels. The estimated cost for this project is approximately \$0.05 million in 2012 dollars.

## Vault Drainage System Implementation

This project will provide adequate drain system to prevent potential flooding and damage of mechanical including electrical equipment. The estimated cost for this project is approximately \$0.20 million in 2012 dollars.

#### **Grit Piping Y-Access Ports**

This project will entail the installation of Y-access ports (cleaning ports) to improve pipe cleaning. Due to adhesive nature of grit, it tends to plug and obstruct the existing 4-inch discharge piping of the grit piping to allow flushing to take place. The estimated cost for this project is approximately \$0.06 million in 2012 dollars.

# **Butterfly Valve Upgrade**

This project is to upgrade the 24-inch butterfly valve to 48-inch. The existing 24-inch is incapable of carrying the projected 2010 reclaimed water flow of 15 mgd. The estimated cost for this project is approximately \$0.05 million in 2012 dollars.

# AGENDA ITEM 5 Attachment

# **METRO JPA/TAC Staff Report** Subject Title: MBC Dewatering Centrifuges Replacement Requested Action: Recommendation from the Metro Commission to approve the project and moving it forward to City Council for approval. **Recommendations:** Metro TAC: Present to JPA for approval of the design-build. IROC: N/A- This project is included in the approved Metro CIP budget and does not require IROC review. Prior Actions: (Committee/Commission, Date, Result) **Fiscal Impact:** Yes X No Is this project budgeted? Cost breakdown between 100% Metro Metro & Muni: Financial impact of this 33.5% of \$12,000,000.00= \$4,020,000.00 issue on the Metro JPA: **Capital Improvement Program:** Yes <u>X</u> No \_\_\_\_ New Project? Existing Project? Yes \_\_\_\_ No X\_\_\_ upgrade/addition \_\_\_\_ change \_\_\_\_ **Comments/Analysis:** Previous TAC/JPA Action: None Additional/Future Action: Present to TAC Commission and to NR&C prior to City Council. City Council Action: Present it to City Council for authorization to Advertise and Award for Design-Build.

#### CITY OF SAN DIEGO ENGINEERING AND CAPITAL PROJECTS DEPARTMENT

# **Project Name:** MBC DEWATERING CENTRIFUGES REPLACEMENT – (WBS# S-00339)

Name of Project Presenter: Idalmiro Manuel da Rosa, Project Manager.

#### **Project Background:**

The City of San Diego's Public Utilities Department operates the Metro Biosolids Center (MBC), a regional biosolids processing facility located adjacent to the City's Miramar Landfill in Kearny Mesa. MBC consists of anaerobic digestion, solids thickening and dewatering, and waste energy cogeneration processes.

The dewatering process is the core function of the MBC Facility. MBC operates with eight Alfa Laval (Sharples) D-706 dewatering centrifuges that dewater digested biosolids from the Point Loma Wastewater Treatment Plant (PLWTP) and the North City Water Reclamation Plant.

The process is critical to systems wide operations. If this process fails to meet system demand, Public Utilities Department (PUD) would face serious risk of failure to comply with the requirements of the PLWTP's National Pollution Discharge Elimination System (NPDES) permit.

The existing eight dewatering centrifuges have been in operation for fourteen years and the recent increased frequencies of major repairs and the associated increased unit downtime indicate that the existing units are approaching the end of their useful life and need to be replaced. The current plan is to replace six of the eight existing centrifuges with larger capacity units.

To minimize the risk of impacting the PLWTP discharge permit and the downtime associated with the replacement of these dewatering centrifuges must be minimized. In order to minimize the downtime, it is necessary to avoid extensive and lengthy structural and mechanical modifications to the centrifuge building and to minimize impacts to the operation and maintenance of the dewatering process. Therefore, the selection criteria for the replacement dewatering centrifuges must require that the new units have similar weight, similar dimensions, similar power requirements, and similar mechanical hook-up locations.

PUD engineering staff identified six centrifuge manufacturers claiming to have units that met the performance criteria for MBC. Of the six Alfa Laval ALDEC G2-120 model centrifuges, was the only one found to meet the physical and performance criteria.

On April 2011 PUD was granted a request for a Sole Brand Alfa Laval Centrifuges, see Attachment.

On May of 2012 Council approved for the City to enter into an SRF Funding agreement conduct all negotiations, execute and comply with State Revolving Fund (SRF) financing requirements for financial assistance from the State Water Resources Control Board to fund the Metropolitan Biosolids Center Dewatering Centrifuges Replacement Project, WBS# S00339, in an amount not to exceed \$12 million.

#### **Project Description**

The Project requires the following design build support services:

- This project requires design, construction, start up services, and performance guarantees for the replacement of six (6) existing Alfa Laval (Sharples) D-706 dewatering centrifuges at MBC with six (6) Alfa Laval ALDEC G2-120 centrifuges, or its current equivalent replacement model.
- Operational impacts to the ongoing dewatering process must be minimized.
- The dewatering centrifuges building, support systems, maintenance layout, and structures were designed around the Alfa Laval (Sharples) D-706 centrifuges and will not accommodate centrifuges that differ widely from the existing centrifuges without significant modifications to the building.
- Alternatives to Alfa Laval will not be considered.
- The project does not include replacement of ancillary systems such as sludge and polymer feed pumps and cake conveyance systems.
- All six (6) centrifuges shall be replaced within a two year period from the design notice-to-proceed.

#### Cost:

The costs associated with this project are as following:

| Administration        | \$ 925,000.00        |
|-----------------------|----------------------|
| Design Costs          | \$ 960,000.00        |
| Construction          | \$9,250,000.00       |
| Contingency           | <u>\$ 865,000.00</u> |
|                       |                      |
| Total Projected Costs | \$12,000,000.00      |

The Administration costs include the planning costs incurred to date for in-house planning and preparation for the competitive selection, and future administrative support.

The funding will come from the MBC Dewatering Centrifuges Replacement WBS # S-00339, Sewer Fund 700009.

#### Schedule:

The schedule for MBC Dewatering Centrifuges Replacement is as follows:

| Design-Builder Selection and Agreement Process | March 2012 - February 2013 |
|------------------------------------------------|----------------------------|
| NTP for Design-Construction                    | March 2013                 |
| Design- Construction                           | March 2013-March 2015      |
| Project Closeout                               | March 2016                 |



THE CITY OF SAN DIEGO

# MEMORANDUM

DATE: April 25, 2011
TO: Hildred Pepper, Director, Purchasing and Contracting Department via Roger Bailey, Director of Public Utilities
FROM: Ann Sasaki, Assistant Public Utilities Director
SUBJECT: Request for a Sole Brand Specification for Alfa Laval Centrifuges

The Wastewater Treatment and Disposal Division (WWTD) of the Public Utilities Department requests that the Design/Build (D/B) contract documents for the Metro Biosolids Center (MBC) Centrifuge Upgrade project specify Alfa Laval as the sole brand of centrifuge. These centrifuges will replace the existing Alfa Laval (Sharples) D-706 centrifuges currently in use at the Metropolitan Biosolids Center (MBC) to dewater digested biosolids from the Point Loma Wastewater Treatment Plant (PLWTP) and the North City Water Reclamation Plant.

The dewatering process is a core function of the MBC. This process is critical to system-wide operations. If this process fails to meet system demands, the Department would face serious risk of failure to comply with the requirements of the PLWTP's National Pollution Discharge Elimination System (NPDES) permit.

The existing Alfa Laval (Sharples) D-706 dewatering centrifuges have been in operation for thirteen years. Physical inspections of these units combined with a recent increase in the frequency of major repairs and associated downtime indicates that they are approaching the end of their useful life.

These existing centrifuges were pre-purchased through a competitive bid process by the City prior to completing the design of the centrifuge building. Details of selected units were then used to finalize equipment, support system, and maintenance systems layouts, and final structural design of the centrifuge area. The centrifuge building is therefore not able to accommodate centrifuges with configurations that differ widely from the existing Alfa Laval D-706 centrifuges without making expensive, time-consuming structural and mechanical modifications.

To avoid negatively impacting the PLWTP NPDES permit, both the downtime associated with the replacement of each of these dewatering centrifuges as well as the operational impacts to the on-going dewatering process must be minimized. To accomplish this, it is necessary to avoid time-consuming structural modifications to the existing building and to minimize mechanical modifications to ancillary systems (supply piping, cake bins, cake hoppers, etc.) common to all of the centrifuges. Therefore, the

Page 2 Hildred Pepper, Director of Purchasing & Contracting Department April 25, 2011

selection criteria for the replacement of the dewatering centrifuges requires that the new units have similar dimensions, weight, mechanical configurations and similar power requirements. Attachment A shows some of the issues that limit the selection of replacement centrifuges.

Additionally, as centrifuges are complex specialty machines, the centrifuge manufacturer must have a successful track record of dewatering municipal biosolids and the capability to provide ongoing local technical support. A full list of selection criteria (dewatering performance, equipment configuration, manufacturer experience and support, etc.) is shown in Attachment B.

The Department's Engineering staff has identified a total of six centrifuge manufacturers claiming to have centrifuge units that meet the performance criteria for the MBC feed conditions shown in Attachment B. These manufacturers include Alfa Laval, Andritz, B&P Process Equipment, Flottweg, Siemens and Westfalia. Of these, only the Alfa Laval ALDEC G-2 model centrifuge was found to meet the listed configuration and experience criteria. Attachment C summarizes why the other centrifuge manufacturers do not meet the selection criteria.

Alfa Laval has provided excellent ongoing locally based technical support for the existing units. Additionally, on-site full scale testing of an Alfa Laval ALDEC G2-120 was conducted and monitored by Department staff, using the actual biosolids and polymer feed systems at MBC. Results of these tests confirmed that the ALDEC G2-120 unit exceeds the minimum dewatering performance criteria listed in Attachment B.

Given that the Alfa Laval centrifuges are the only units that meet the selection criteria and that the Alfa Laval ALDEC G2-120 has been proven to exceed the minimum dewatering performance criteria, the Public Utilities Department requests that the D/B contract documents for the MBC Centrifuge Upgrade project specify Alfa Laval as the sole brand. The specific model centrifuge for the MBC upgrade is the Alfa Laval ALDEC G2-120 or its then current equivalent replacement model.

an KL

Ann Sasaki Assistant Public Utilities Director

Attachments:Attachment A - Structural and Mechanical LimitationsAttachment B - Replacement Centrifuge Selection CriteriaAttachment C - Summary of Non-compliance with Centrifuge Selection Criteria

cc: Christopher W. McKinney, WWTD Deputy Director, MS 903
 Pamela Galan, Supervising Management Analyst, MS 903
 Julie Hertel-Latimer, Associate Management Analyst, MS 903
 Barry Ayers, Wastewater Operations Superintendent - MBC, MS 901M
 Pete Wong, Senior Civil Engineer, MS 901A
 Richard VanderSchaaf, MS 901A
 Dwight Correia, Senior Civil Engineer, MS 901M

# Attachment A Structural and Mechanical Limitations

| FIGURE &<br>DESCRIPTION                                                                                                                                                                                                                                                                          | LIMITATIONS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| FIGURE A-1:<br>Dwg 76-M-205<br>Centrifuges are laid out in<br>two rows of four centrifuges.<br>This mechanical section<br>shows one centrifuge from<br>each of the rows.                                                                                                                         | OverheadMovement of the 20 ton bridge crane is restricted due to the walkway located on<br>the east (right) and the ventilation duct on the west (left) side. Any equipment<br>located beyond the limit line shown cannot be picked up and moved for<br>maintenance.Centrifuge LevelThe liquid discharge chute and the solids discharge from the centrifuges (yellow)<br>must pass through openings in the centrifuge floor and line up with the centrate<br>line and the cake bins below the floor. The distance between the centrate chute<br>and the solids discharge on any replacement centrifuge must match the existing<br>units in order to avoid structural modifications for new floor penetrations.<br>Additionally, even if the structural penetrations were made, the centrifuge liquid<br>and solids discharges would not line up with the centrate pipeline or the cake bins<br>below. This would require significant mechanical modifications to move the<br>chutes, the centrifuge FloorMechanical modifications to move the discharge chutes will be extremely<br>difficult, if not impossible, because the area below the centrifuge floor is very<br>congested with ancillary piping and equipment that is common to all of the<br>centrifuges and the dewatering process. This will be cost prohibitive and will<br>shut down the dewatering process for extended periods of time. |  |
| <b>FIGURE A-2:</b><br>Photo showing the area<br>below the centrifuge floor.                                                                                                                                                                                                                      | Due to the abundance of ancillary equipment and piping combined with the locations of the structural support beams for the centrifuge floor, relocations of the centrate chutes and cake bins is impractical.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |
| FIGURE A-3:<br>Photo showing two<br>dewatering centrifuges and a<br>rotating assembly.                                                                                                                                                                                                           | The rotating assembly is the heart of the centrifuge. To perform maintenance on internal parts requires removal of this assembly. For the existing centrifuges, the rotating assembly is removed by lifting it from the frame. One of the candidate replacement centrifuges, the rotating assembly is removed by sliding it out the back of the centrifuge. Limitations of space and bridge crane coverage would not permit removal of the rotating assembly by sliding it out the back. Maintenance would be impossible.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |
| FIGURE A-4:<br>Photo showing available<br>space behind the centrifuge                                                                                                                                                                                                                            | This photo shows more clearly the limitations of maintenance space available behind the centrifuges.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |
| FIGURE A-5:<br>Dwg 76-S-113<br>This drawing indicates the<br>geometry and relationship of<br>the structural framing,<br>support pads, and the floor<br>openings for the existing<br>centrifuges. These features<br>were laid-out specifically to<br>the dimensions of the<br>existing equipment. | Replacement centrifuges with geometry that cannot adapt to the existing dimension / limitations would require costly, operationally disruptive and troublesome structural modifications. Demolition, removing and replacing concrete elements would negatively impact the structural integrity of the centrifuge floor, create dust and debris which would affect the operations staff and could possibly impact the other operating units, and would lengthen the change-out time by a at least 45 to 60 days for each set of centrifuges. This would increase the risks at MBC as during the change-out time, MBC would be operating with reduced standby capacity. The Alfa Laval G-2 Centrifuge dimensions closely match the existing geometry and no change to the existing building structure would be required.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |

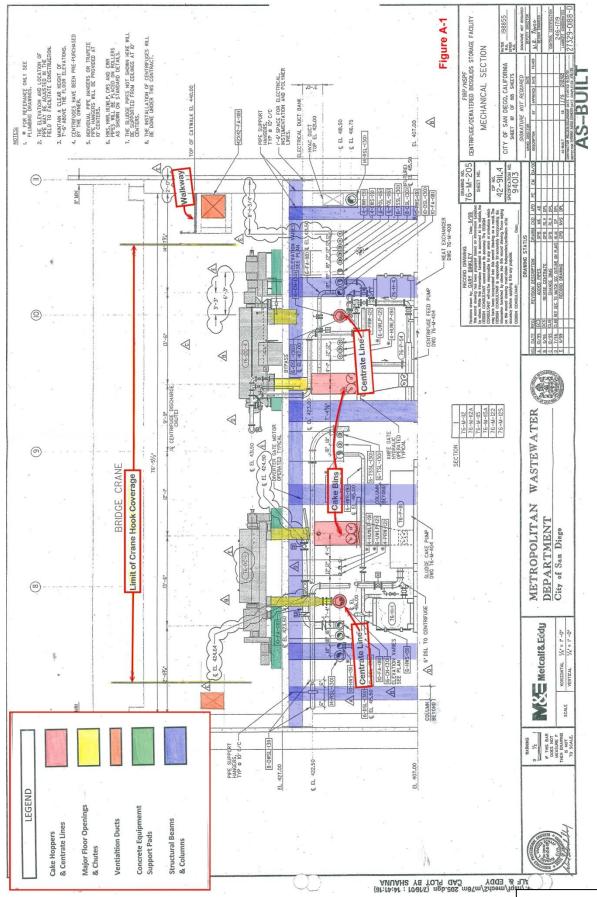
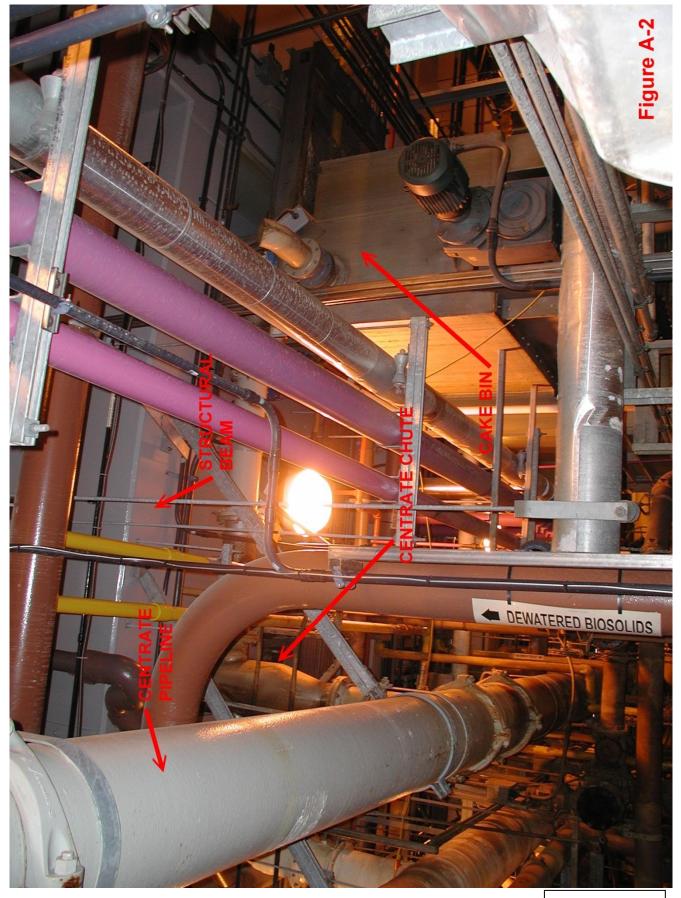
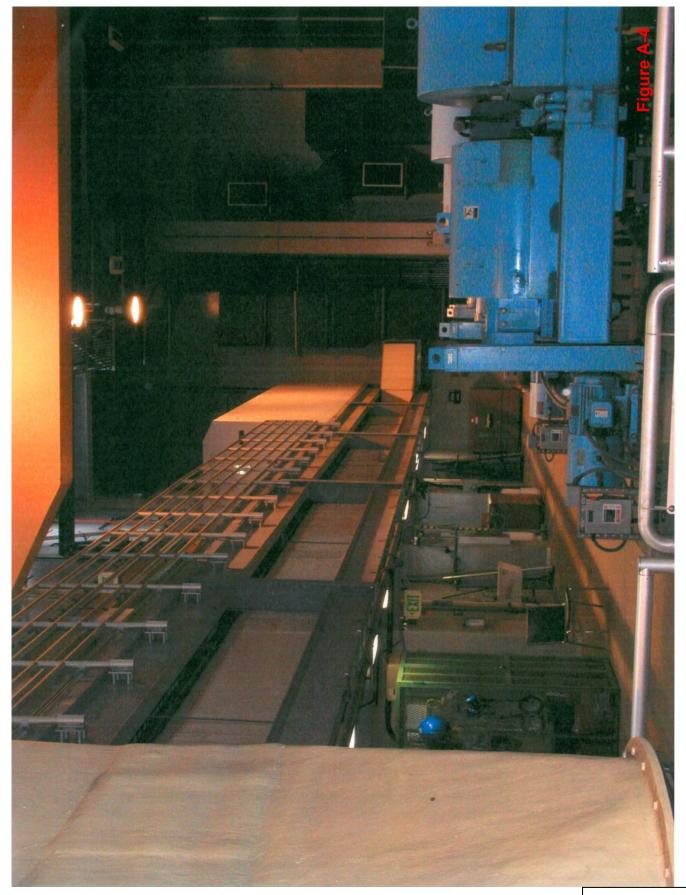


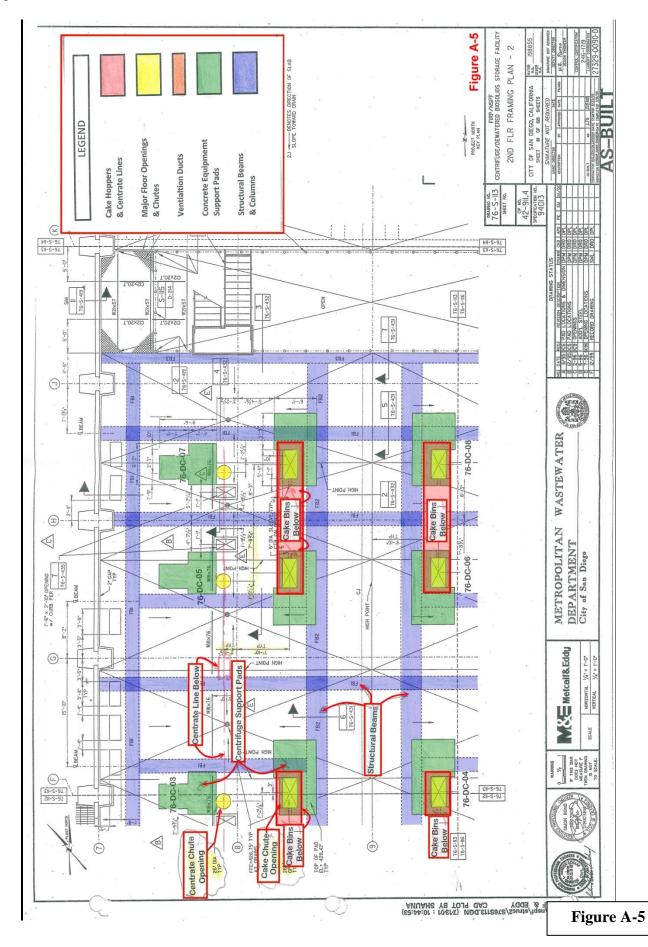
Figure A-1





Hildred Pepper, Director of Purchasing & Contracting Department April 25, 2011 Page 7 of 13





# Attachment B Replacement Centrifuge Selection Criteria

#### Feed Conditions:

- F-1. Anaerobically digested primary and secondary biosolids from the North City Water Reclamation Plant and the Point Loma Wastewater Treatment Plant (PLWTP). Digested sludge from the PLWTP constitutes between 80% and 85% of the sludge mass being dewatered.
- F-2. Chemicals added at PLWTP and MBC: ferric chloride and polymer.
- F-3. Combined feed solids content, percent by weight: 2.3% average. Maximum 3.0%.
- F-4. MBC's Dewatering Polymer type: Manich
- F-5. Hydraulic feed rate: 400 gpm

# Minimum Dewatering Performance:

- P-1. Minimum solids processing capability: 4,600 lb. solids per hour input
- P-2. Minimum cake solids content: 28%
- P-3. Minimum solids capture: 95%

#### Equipment Configuration:

- C-1. Proposed centrifuges must be standard units in current production. Specialized or non-catalog configurations of units or the use of non-standard components will not be allowed.
- C-2. The weight of the centrifuge and all of its associated equipment must not exceed the design capacity of the existing dewatering centrifuge building structure and must be capable of being installed and serviced by use of the existing 20-ton capacity bridge crane.
- C-3. To minimize disruptions to ongoing operations and maintenance (O&M) activities and to maintain the integrity of the existing building, structural modifications to the centrifuge floor slab and/or mechanical modifications to ancillary systems common with the other centrifuges will not be allowed. Therefore, centrifuges must fit into the existing space and must utilize the existing floor penetrations for the centrate and solids discharge chutes.
- C-4. Maintain recommended maintenance access around units clear of all obstructions. Daily operations and maintenance tasks shall be capable of being performed by staff standing on the floor, (elevation 427.0) or by the use of movable stairs. Permanently attached elevated access platforms encompassing the units or any other unusual equipment layouts/configurations that will negatively impact future O&M activities will not be allowed.
- C-5. An Ethernet data link between the PLC and existing Ovation Distributed Control System will provide the capability for remote process startup, monitoring and set point adjustments. The centrifuges will be controlled by a manufacturer provided centrifuge control cabinet PLC.

Hildred Pepper, Director of Purchasing & Contracting Department April 25, 2011 Page 10 of 13

- C-6. The centrifuge control cabinet, including all motor starters, centrifuge and auxiliary system control devices, must fit into the space occupied by the existing units with dimensions of 72-inches wide X 24-inches deep X 90-inches high.
- C-7. Due to the frequency of on-site power interruptions, centrifuges must have the ability to scroll out solids load during a power interruption.

#### Manufacturer Experience/Support:

- E-1. A minimum of two existing installations of the size and model proposed. Each installation must have demonstrates capacity and performance similar to that required above and must have been in operations for a minimum of one year.
- E-2. Supplier/manufacturer must have an authorized regional service center for major unit repair and must have existing local technical support and service staff.
- E-3. Supplier/manufacturer must provide technical training to operation and maintenance staff.

# Attachment C Summary of Non-compliance with Centrifuge Selection Criteria

#### B&P Process Equipment

- Does not have two existing installations of the required size and capacity. (E-1, F-5)
- Does have a national service center for major unit repair but does not have technical support and service staff located in the local region. (E-2)
- Hydraulic backdrives do not have the ability to scroll out solids load during a power interruption and will eliminate maintenance space between adjacent centrifuge units. (C-7, C-4)

#### Flottweg

- There are two installations in California utilizing the proposed Z73 model, but neither meet MBC's specified hydraulic feed criteria. Staff at both of the existing installations as well as the manufacturer's representative expressed concerns about running these units at the hydraulic feed rate of 400 gpm. (F-5)
- The configuration of the Z73 model places both drive motors on the same end of the centrifuge will require a wider equipment pedestal. This will eliminate maintenance space between adjacent centrifuge units and will conflict with the location of existing floor drains. See Photo C-1. (C-3, C-4)
- Flottweg does not have local technical service staff. (E-2)
- At this time, Flottweg does not have centrifuges with the ability to scroll out the solids during a power interruption as a standard offering. (C-7)

#### Westfalia

• Access to the rotating assembly of Westfalia centrifuges, including the proposed Model CD755, is from the end of the unit instead of from the top of the unit which requires more maintenance space between the centrifuges and the overhead walkway and HVAC ducts than is available in the existing centrifuge building. Photo C-2 shows maintenance activities on a Westfalia centrifuge.

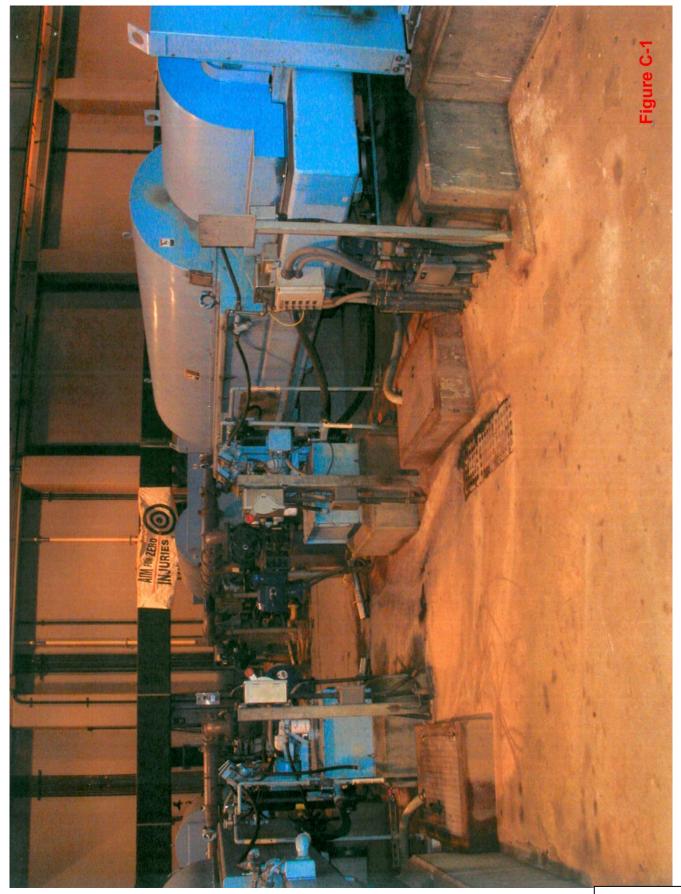
#### <u>Andritz</u>

• The design of Andritz centrifuges, including the proposed Model D7LL model, results in a configuration that is significantly different than the existing centrifuges with the solids and liquid discharges from the unit on opposite ends of the unit. This configuration will require that all of the piping and electrical hook-ups be relocated which will require either several new floor penetrations or will eliminate maintenance access space in order to re-route all of the hook-ups. (C-3, C-4)

#### Siemens

- Does not have a large enough unit that meets the hydraulic feed rate and which also meets the Manufacturer Experience/Support criteria. (E-1, F-5)
- The characteristic long bowl design of their Centramax line of centrifuges will not fit the existing floor penetrations for the solids and liquid discharge chutes and will require significant structural and mechanical modifications. (C-3)

Hildred Pepper, Director of Purchasing & Contracting Department April 25, 2011 Page 12 of 13



Hildred Pepper, Director of Purchasing & Contracting Department April 25, 2011 Page 13 of 13



# AGENDA ITEM 6 Attachment

# METRO JPA/TAC Staff Report

|    |                              | al System Improvements Phase II                                |  |  |
|----|------------------------------|----------------------------------------------------------------|--|--|
| R  | equested Action: Recommen    | ndation from the Metro Commission to approve the project and   |  |  |
| m  | oving it forward for Mayor's | approval.                                                      |  |  |
| R  | ecommendations:              |                                                                |  |  |
|    | Metro TAC:                   | Present to JPA for approval of the design.                     |  |  |
|    | IROC:                        | N/A- This project is included in the approved Metro CIP budget |  |  |
|    |                              | and does not require IROC review.                              |  |  |
|    | Prior Actions:               | -                                                              |  |  |
|    | (Committee/Commission,       |                                                                |  |  |
|    | Date, Result)                |                                                                |  |  |
|    |                              |                                                                |  |  |
| F  | iscal Impact:                |                                                                |  |  |
|    |                              |                                                                |  |  |
|    | Is this project budgeted?    | Yes <u>X</u> No                                                |  |  |
|    |                              |                                                                |  |  |
|    | Cost breakdown between       | 100% Metro                                                     |  |  |
|    | Metro & Muni:                |                                                                |  |  |
|    | Financial impact of this     | 33.5% of \$5,550,354.00 = \$1,859,370.00                       |  |  |
|    | issue on the Metro JPA:      |                                                                |  |  |
|    | I                            | 1                                                              |  |  |
| C  | apital Improvement Progra    | am:                                                            |  |  |
|    |                              |                                                                |  |  |
|    | New Project? Yes X           | No                                                             |  |  |
|    |                              |                                                                |  |  |
|    | Existing Project? Yes        | No _X upgrade/addition change                                  |  |  |
|    |                              |                                                                |  |  |
| С  | omments/Analysis:            |                                                                |  |  |
|    | <b>j</b>                     |                                                                |  |  |
| D  | revious TAC/.IPA Action: N   | Jona                                                           |  |  |
| Γ. | revious TAC/JFA Action: P    | None                                                           |  |  |
| A  | dditional/Future Action: H   | Present to TAC Commission                                      |  |  |
| A  | doltional/Future Action: F   | resent to TAC Commission                                       |  |  |
|    |                              |                                                                |  |  |
|    | •                            | Under the new streamlining only Mayor's approval is required.  |  |  |
| W  | Vill route PA2625.           |                                                                |  |  |
|    |                              |                                                                |  |  |

#### CITY OF SAN DIEGO ENGINEERING AND CAPITAL PROJECTS DEPARTMENT

# **Project Name:** MBC CHEMICAL SYSTEM IMPROVEMENTS PHASE II, (WBS# B-10178)

#### Name of Project Presenter: Idalmiro Manuel da Rosa, Project Manager

#### **Project Background:**

The City of San Diego's Public Utilities Department operates the Metro Biosolids Center (MBC), a regional biosolids processing facility located adjacent to the City's Miramar Landfill in Kearny Mesa. The MBC Facility uses various liquid chemicals for its solids processes and its odor control systems.

All of the bulk chemical storage tanks, chemical mixing tanks and transfer pumps are centrally located in the Chemical Building (Area 60). From Area 60 the chemicals are transferred to day tanks located in the process areas where the chemicals are used. From the day tanks, metering pumps feed the chemicals to the various points of application.

The problems with the MBC Chemical systems are as follows:

- 1. In the chemical transfer pump areas, the valves and motorized actuators are installed on the floors of the spill containment cells where they get splashed or submerged with chemical, resulting in significant corrosion and premature failure.
- 2. Isolation valves on the bulk chemical storage tanks are only accessible from within the secondary spill containment cells. During a spill event, staff must wade through the chemical accumulating in the containment cell in order to reach the tank isolation valves and isolate the spill.
- 3. Emergency showers/eye-wash stations are located in the spill containment cells and are not accessible in an emergency.
- 4. For each chemical that is transferred to day tanks, a leak in the transfer piping or failure of a day tank inlet valve can drain/spill the entire contents of the dual bulk storage tanks into uncontained areas of the pipe gallery.
- 5. The design intent of providing each chemical system with two bulk storage tanks (each tank with two discharge pipes) was to provide operating redundancy in the event that one tank needed maintenance or repairs. However, this redundancy was never realized because all four tank outlets were combined into a single pipe requiring the entire system be shut down in order to repair any leak in the chemical system.
- 6. Electrical outlets and conduits are located below the containment levels in the secondary containment cells of the bulk tanks. During a spill event this results in damage to the electrical wiring and conduits. Conduits also penetrate the floor of the containment cells which compromise the integrity of the secondary containment and allows migration of chemicals outside of the containment area (applies to all chemical areas).

- 7. Flooding of the bulk storage tanks' spill containment cells occurs during a heavy rain due to the perforated steel roof over the chemical bulk storage tanks. The accumulated rainfall is detected as a chemical spill and shuts down the entire chemical system.
- 8. The removable steel roof panels (each approximately 30 feet long by 10 feet wide) are extremely heavy and each panel is only supported by four 4-inch long support tabs. Several of these support tabs are corroding.
- 9. Single-walled ferric and ferrous chloride piping is routed over metal piping, electrical conduit and equipment in the pipe gallery and the digester complex. As ferric and ferrous chloride are extremely corrosive, any drip or small leak from these systems will drip onto the piping and equipment below and cause significant damage. Additionally the leak detection systems on these chemical systems are inadequate and foul easily.
- 10. Tight layout of the ferric and ferrous chloride feed pumps and piping do not provide safe access for maintenance staff. Additionally the feed pump models have been discontinued and spare parts are no longer available.
- 11. Existing 480-volt, 3-phase valve actuators installed in the ferrous chloride system are oversized. These large actuators apply excessive torque and can break body of the valves valve bodies causing chemical spills.
- 12. The use both Mannich-type and emulsion- type polymers, which are not compatible with each other, created handling and piping difficulties. As the need for the emulsion polymer was small and its purpose could be accomplished with Mannich polymer, MBC abandoned the emulsion polymer system in place. This space could be beneficially used to improve the chemical systems still in use.

# **Project Description**

The Project requires the following consultant design and construction support services:

- 1. Eliminate or remove the valves, actuators and conduits installed on the floors of the spill containment cells. Relocate/reroute to the side walls of the spill containment cells at elevations that are above the containment levels or outside of the containment cells.
- 2. Install access platforms to the isolation valves on the bulk storage tanks or provide remote operation hand stations.
- 3. Relocate three (3) emergency eyewash showers in the cells to more suitable locations.
- 4. To prevent accidental draining of chemical into the gallery, install a high point on the discharge piping of the transfer pumps before the pipe is routed down into the gallery.
- 5. Modify the bulk storage tank piping configuration so that only one discharge pipe from each bulk storage tank combines into one pipe that connects to one side of the transfer and metering pump suction header. The second discharge pipe from each of the tanks will combine into a second separate pipe that will be connected to the opposite end of the transfer and metering pump suction header.
- 6. Conduct a study to identify, evaluate, and present to the City options to relocate and reroute the electrical wiring and conduits out of the thirteen spill containment cells and to eliminate or protect the floor penetrations.

- 7. Using a 2-inch rain event, install multi-level flood sensors in the spill containment cells to provide low level alarms initially, with "shut-off" alarms at a higher level.
- 8. Address the existing corrosion issue and provide additional support tabs on each roof panel.
- 9. Install secondary containment on overhead ferrous and ferric chloride piping in the pipe gallery and the digester complex. Install or upgrade leak detection systems to use level sensors that do not foul as easily as the existing units.
- 10. Provide new ferric and ferrous chloride feed pumps & reconfigure the layout and piping to provide maintenance access.
- 11. Replace the existing oversized actuators with smaller, appropriately sized units.
- 12. Remove the idle emulsion polymer feed equipment and use the space to tie the existing Mannich-polymer feed pumps together for feed flexibility and capacity.
- 13. Provide all necessary electrical, instrumentation and control materials, labor and work necessary or associated with the above chemical systems improvements.

# **Consultant Selection:**

The selection of Black & Veatch, a Professional Engineering Firm, for Design and Construction Assistance with the MBC Chemical System Improvements Phase II was through a competitive selection process.

# Cost:

The costs associated with this project are as following:

| Administration        | \$ 470,000.00        |
|-----------------------|----------------------|
| Design Costs          | \$ 930,354.00        |
| Construction          | \$3,760,000.00       |
| Contingency           | <u>\$ 390,000.00</u> |
| Total Projected Costs | \$5,550,354.00       |

The Administration costs includes the planning costs incurred to date for in-house planning, preparation and process for the competitive selection, and future administrative support.

The funding will come from the MBC Chemical System Improvements, Phase II WBS# B-10178, Sewer Fund 700009.

#### Schedule:

The schedule for MBC Odor Control Facility Upgrade is as follows:

| Design Selection and Agreement Process | October 2011 - July 2012  |
|----------------------------------------|---------------------------|
| Design                                 | August 2012- June 2013    |
| Advertise and Award for Construction   | July 2013 – February 2014 |
| NTP for Construction                   | March 2014                |
| Construction Complete                  | March 2015                |

# AGENDA ITEM 7 Attachment

| CITY OF SAN DIEGO                |                                                                |                 | (FOR COMPT      | CERTIFICATE NUMBER<br>(FOR COMPTROLLER'S USE ONLY)<br>N/A |                    |          |               |
|----------------------------------|----------------------------------------------------------------|-----------------|-----------------|-----------------------------------------------------------|--------------------|----------|---------------|
| TO: FROM (ORIGINATING D          |                                                                |                 | DEPARTMEN       |                                                           | DATE:              |          |               |
| CITY COUNCIL Public Utilities    |                                                                |                 |                 |                                                           | 04/23/2012         |          |               |
| SUBJECT: Point Lom               | a Outfall                                                      |                 |                 |                                                           |                    | Lands (  | Commission    |
| PRIMARY CONTAC                   |                                                                | -               |                 |                                                           | Y CONTACT (N       |          |               |
| Tung Phung,(858) 292             |                                                                | 2, I IIONL).    |                 |                                                           | g, (858) 292-6476  | ,        | ionL).        |
| 1 ung 1 nung,(030) 272           | 2-0423                                                         | COMPLETE        |                 | UNTING PURI                                               |                    | )        |               |
| FUND                             |                                                                | COMPLETE        | FUK ACCU        |                                                           |                    |          |               |
| DEPT / FUNCTIONAL                |                                                                |                 |                 |                                                           |                    |          |               |
| AREA                             |                                                                |                 |                 |                                                           |                    |          |               |
| ORG / COST CENTER                |                                                                |                 |                 |                                                           |                    |          |               |
| OBJECT / GENERAL                 |                                                                |                 |                 |                                                           |                    |          |               |
| LEDGER ACCT                      |                                                                |                 |                 |                                                           |                    |          |               |
| JOB / WBS OR                     |                                                                |                 |                 |                                                           |                    |          |               |
| INTERNAL ORDER                   |                                                                |                 |                 |                                                           |                    |          |               |
| C.I.P./CAPITAL<br>PROJECT No.    |                                                                |                 |                 |                                                           |                    |          |               |
| AMOUNT                           | 0.00                                                           | 0.00            |                 | 0.00                                                      | 0.00               | 0.00     |               |
|                                  | 0.00                                                           | 0.00            |                 | 0.00                                                      | 0.00               | 0.00     |               |
| FUND                             |                                                                |                 |                 |                                                           |                    |          |               |
| DEPT / FUNCTIONAL                |                                                                |                 |                 |                                                           |                    |          |               |
| AREA                             |                                                                |                 |                 |                                                           |                    |          |               |
| ORG / COST CENTER                |                                                                |                 |                 |                                                           |                    |          |               |
| OBJECT / GENERAL                 |                                                                |                 |                 |                                                           |                    |          |               |
| LEDGER ACCT                      |                                                                |                 |                 |                                                           |                    |          |               |
| JOB / WBS OR                     |                                                                |                 |                 |                                                           |                    |          |               |
| INTERNAL ORDER<br>C.I.P./CAPITAL |                                                                |                 |                 |                                                           |                    |          |               |
| PROJECT No.                      |                                                                |                 |                 |                                                           |                    |          |               |
| AMOUNT                           | 0.00                                                           | 0.00            |                 | 0.00                                                      | 0.00               | 0.00     |               |
| COST SUMMARY (I                  | F APPLI                                                        | CABLE): This    | is a no cost le | ease renewal.                                             | I                  |          |               |
|                                  |                                                                | /               |                 | APPROVALS                                                 |                    |          |               |
|                                  |                                                                |                 |                 | ROVING                                                    | APPROV             | ΔΙ       | DATE          |
| CONTRIBUTO                       | RS/REVI                                                        | FWFRS           | AUTHORITY       |                                                           | SIGNATURE          |          | SIGNED        |
| Environmental                    |                                                                | L W LIKS.       | ORIG DE         |                                                           | Sasaki, Ann        | ΠL       | 5/8/2012      |
|                                  |                                                                |                 | OKIO DE         | F 1.                                                      | Sasaki, Alli       |          | 5/6/2012      |
| Analysis                         |                                                                |                 |                 |                                                           |                    |          |               |
| Liaison Office                   |                                                                |                 | CFO             | QUUEE                                                     |                    |          | 5/22/2012     |
| Equal Opportunity                |                                                                |                 | DEPUTY          | CHIEF                                                     | Bailey, Roger      |          | 5/22/2012     |
| Contracting                      |                                                                |                 |                 |                                                           |                    |          |               |
| Financial Management             | t                                                              |                 | COO             |                                                           |                    |          |               |
| Comptroller                      |                                                                |                 | CITY AT         | FORNEY                                                    | Zeleny, Thoma      |          | 5/30/2012     |
|                                  |                                                                |                 | COUNCII         |                                                           | Jurado-Sainz, I    | Diana    | 6/6/2012      |
|                                  | PRESIDENTS OFFICE                                              |                 |                 |                                                           |                    |          |               |
| PREPARATION OF:                  | PREPARATION OF:    RESOLUTIONS    ORDINANCE(S)    AGREEMENT(S) |                 |                 |                                                           |                    |          |               |
| The Mayor or his desig           | gnee is au                                                     | thorized to ren | ew Lease PR     | C 7029.9 with                                             | California State L | ands Coi | nmission, for |
| the existing Point Lom           |                                                                |                 |                 |                                                           |                    |          |               |
| term beginning Januar            |                                                                |                 |                 |                                                           |                    |          | -             |

| STAFF RECOMMENDATIONS:<br>Adopt the resolution. |                                                                        |
|-------------------------------------------------|------------------------------------------------------------------------|
| SPECIAL CONDITIONS (REFER                       | TO A.R. 3.20 FOR INFORMATION ON COMPLETING THIS SECTION)               |
| COUNCIL DISTRICT(S):                            | 2                                                                      |
| COMMUNITY AREA(S):                              | Peninsula                                                              |
| ENVIRONMENTAL IMPACT:                           | This activity is categorically exempt from CEQA pursuant to State CEQA |
|                                                 | Guidelines Section 15301 – Existing Facilities.                        |
| CITY CLERK                                      | Upon Council approval, please forward one (1) copy of the 1472 and     |
| INSTRUCTIONS:                                   | Resolution to Belinda Wesson at MS 901.                                |

## COUNCIL ACTION EXECUTIVE SUMMARY SHEET CITY OF SAN DIEGO

DATE: 04/23/2012 ORIGINATING DEPARTMENT: Public Utilities - Wastewater SUBJECT: Point Loma Outfall Pipeline Renewal of Lease PRC 7029.9 with California State Lands Commission COUNCIL DISTRICT(S): 2 CONTACT/PHONE NUMBER: Tung Phung/(858) 292-6425

DESCRIPTIVE SUMMARY OF ITEM:

Council authorization to execute the renewal of Lease PRC 7029.9 with the California State Lands Commission, for the existing Point Loma Outfall pipeline, diffusers and shoreline protection in the Pacific Ocean, for a 20-year term beginning January 1, 2012 and ending December 31, 2031.

STAFF RECOMMENDATION: Adopt the resolution. EXECUTIVE SUMMARY OF ITEM BACKGROUND:

The Point Loma Outfall has been in existence since 1961 and is located on the western side of the Point Loma peninsula within the City of San Diego (City). The outfall is owned and operated by the City of San Diego Public Utilities Department and consists of 11,400 linear feet of 108-inch diameter pipe and 12,500 linear feet of 144-inch diameter pipe. The outfall discharges chemically enhanced primary treated sewage effluent from the Point Loma Wastewater Treatment Plant approximately 4.5 miles from the shoreline at a depth of 320 feet below mean sea level via a wye diffuser structure with two 2,500 foot long legs that provide for dispersion of the treated effluent.

In December 1985, the California State Lands Commission (CSLC) authorized the issuance of a 25-year Lease to the City for the existing Point Loma Outfall pipeline, beginning January 1, 1987 and ending December 31, 2011 with the option to renew the lease. On March 30, 2012 the CSLC authorized the issuance of a 20-year lease renewal for the Point Loma Outfall pipeline. Council authorization is hereby requested to execute the renewal of this lease, beginning January 1, 2012 and ending December 31, 2031 with the option to renew. Since the City has been working with the CSLC on the lease renewal prior to the expiration date of the current lease, the current lease will remain in effect until the renewal application process is completed.

FISCAL CONSIDERATIONS: None.

EQUAL OPPORTUNITY CONTRACTING INFORMATION:

As this is a Public Agency, no Workforce Report is required; this agreement is not subject to the City's Equal Opportunity Contracting (San Diego Ordinance No. 18173, Section 22.2701 through 22.2708) though this agreement is subject to the City's Non-Discrimination in Contracting Ordinance (San Diego Municipal Code Sections 22.3501 through 22.3517).

PREVIOUS COUNCIL and/or COMMITTEE ACTION:

This item was presented and approved by the Natural Resources and Culture Committee on May 23, 2012.

COMMUNITY PARTICIPATION AND PUBLIC OUTREACH EFFORTS: N/A

KEY STAKEHOLDERS AND PROJECTED IMPACTS: Public Utilities Department and customers of the Metropolitan Sewerage System.

<u>Sasaki, Ann</u> Originating Department

Bailey, Roger Deputy Chief/Chief Operating Officer RECORDED AT THE REQUEST OF AND WHEN RECORDED MAIL TO: STATE OF CALIFORNIA California State Lands Commission Attn: Title Unit 100 Howe Avenue, Suite 100-South Sacramento, CA 95825-8202

#### STATE OF CALIFORNIA OFFICIAL BUSINESS

Document entitled to free recordation pursuant to Government Code Section 27383

A.P.N. 532-520-006 County: San Diego SPACE ABOVE THIS LINE FOR RECORDER'S USE

#### LEASE PRC 7029.9

This Lease consists of this summary and the following attached and incorporated parts:

| Section 1 | Basic Provisions                                            |
|-----------|-------------------------------------------------------------|
| Section 2 | Special Provisions Amending or Supplementing Section 1 or 3 |
| Section 3 | General Provisions                                          |
| Exhibit A | Land Description                                            |
| Exhibit B | Location and Site Map                                       |
|           |                                                             |

#### **SECTION 1**

#### **BASIC PROVISIONS**

THE STATE OF CALIFORNIA, hereinafter referred to as Lessor acting by and through the CALIFORNIA STATE LANDS COMMISSION (100 Howe Avenue, Suite 100-South, Sacramento, California 95825-8202), pursuant to Division 6 of the Public Resources Code and Title 2, Division 3 of the California Code of Regulations, and for consideration specified in this Lease, does hereby lease, demise, and let to the CITY OF SAN DIEGO, hereinafter referred to as Lessee, those certain lands described in Exhibit A hereinafter referred to as Lease Premises, subject to the reservations, terms, covenants, and conditions of this Lease.

MAILING ADDRESS:

LEASE TYPE:

LAND TYPE:

LOCATION:

LAND USE OR PURPOSE:

TERM:

**CONSIDERATION:** 

**AUTHORIZED IMPROVEMENTS:** 

9192 Topaz Way, San Diego, CA 92123

General Lease – Public Agency Use

Sovereign

Sovereign land in the Pacific Ocean near Point Loma, city of San Diego, San Diego County, as described in Exhibit A attached and by this reference made a part hereof.

The continued operation and maintenance of an existing reinforced concrete outfall pipeline, diffusers, and shoreline protection.

20 years; beginning January 1, 2012; ending December 31, 2031, unless sooner terminated as provided under this Lease.

The public use and benefit; with the State reserving the right at any time to set a monetary rent if the Commission finds such action to be in the State's best interest.

108-inch diameter outfall pipeline segment, two 78inch diameter diffusers, a 144-inch diameter outfall pipeline segment, and shoreline protection.

#### X\_EXISTING:

#### N/A TO BE CONSTRUCTED; CONSTRUCTION MUST BEGIN BY: N/A

#### AND BE COMPLETED BY: N/A

LIABILITY INSURANCE: N/A

SURETY BOND OR OTHER SECURITY: N/A

#### SECTION 2 SPECIAL PROVISIONS

#### BEFORE THE EXECUTION OF THIS LEASE, ITS PROVISIONS ARE AMENDED, REVISED, OR SUPPLEMENTED AS FOLLOWS:

#### 1. Lessee acknowledges and agrees:

- a. The site may be subject to hazards from natural geophysical phenomena including, but not limited to waves, storm waves, tsunamis, earthquakes, flooding, erosion and sea level rise.
- b. To assume the risks to the Lessee and to the property that is the subject of any CDP that is issued to Lessee for development on the leased premises, of injury and damage from such hazards in connection with the permitted development and use.
- c. To unconditionally waive any claim or damage or liability against the State of California, its agencies, officers, agents, and employees for injury or damage from such hazards.
- d. In addition to Section 4, Paragraph 7 "Indemnity" and with regard to the California Coastal Commission and the Costal Development Permit: To indemnify, hold harmless and, at the option of the California Coastal Commission, defend the State of California, its agencies, officers, agents, and employees, against and for any and all liability, claims, demands, damages, injuries, or costs of any kind and from any cause (including costs and fees incurred in defense of such claims), expenses, and amounts paid in settlement arising from any alleged or actual injury, damage or claim due to site hazards or connected in any way with respect to the approval of any CDP involving this property or issuance of this Lease, any new lease, renewal, amendment, or assignment by Lessor.
- 2. All future repairs, structural modifications or abandonment/removal of the outfall within the Lease Premises shall require prior review and approval by Lessor. In the event of an urgent repair requiring immediate action, telephone contact can be made through Lessor's 24-hour emergency response number (562) 590-5201.
- 3. Lessee shall conduct external inspections of the lease facilities using diver/ROV video or high resolution side-scan sonar on an annual basis and when warranted by extraordinary circumstances such as an accident or significant seismic event unless the schedule is modified by mutual agreement among the parties hereto. Copies of the results of all external inspections including reports, analysis, and recommendations shall be submitted to Lessor at no cost.
- 4. Lessee shall conduct internal inspections of the lease facilities, and the integrity assessment of the facilities by a California Registered Civil/Structural Engineer every five years, beginning 2016, and when warranted by when warranted by extraordinary circumstances such as an accident or a significant seismic event unless the schedule is modified by mutual agreement among the parties hereto. Copies of the results of all visual inspection reports, analysis, and recommendations shall be submitted promptly to Lessor at no cost.

- 5. Lessee shall maintain a current National Pollutant Discharge Elimination System (NPDES) permit during the term of the lease.
- 6. Lessee acknowledges that the lease premises described in Exhibit A of this Lease is subject to the Public Trust and is presently available to members of the public for recreation, waterborne commerce, navigation, fisheries, open space, or other recognized Public Trust uses and that Lessee's use of the Lease Premises shall not interfere or limit the Public Trust rights of the public.
- 7. Lessee agrees to submit no later than two years prior to the expiration of this lease either: (a) an application and minimum expense deposit for a new lease for the continued use of the Lease Premises, or (b) a plan for the restoration of the Lease Premises to be completed prior to the expiration of the lease term, pursuant to Paragraph 12 of Section 3, General Provisions, of this Lease. Failure to submit the application and minimum expense deposit or the restoration plan shall be deemed a default of the Lease under Paragraph 11(b) of Section 3, General Provisions, of this Lease.

8. Insurance and bond are not applicable.

In the event of any conflict between the provisions of Section 2 and Section 3 of this Lease, the provisions of Section 2 shall prevail.

# AGENDA ITEM 10 Attachment

#### MetroTAC 2011/12 Work Plan

| MetroTAC<br>Items                              | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Subcommittee<br>Member(s)                    |
|------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| IRWMP                                          | 4:12: Metro TAC received a presentation from Cathy Pieroni (City of San<br>Diego) on the Integrated Regional Water Management Program (IRWMP).<br>Group is still relatively informal but plans to become more structured during its<br>upcoming 2 year plan update. There is a governance & finance work group<br>that starts in the 3 <sup>rd</sup> quarter of 2012 and at that point the JPA role will be<br>examined. Padre Dam and Chula Vista are regular participants.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                              |
| Fiscal Items                                   | The Finance committee will continue to monitor and report on the financial issues affecting the Metro System and the charges to the PAs. The debt finance and reserve coverage issues have been resolved. Refunds totaling \$12.3 million were sent to most of the PA's.10/26/11: 2010 will be the first year where the PAs will be credited with interest on the debt service reserve and operational fund balances. Interest will be applied as an income credit to Exhibit E when that audit is complete.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Greg Humora<br>Karen Jassoy<br>Karyn Keese   |
| Recycled Water<br>Revenue Issue                | Per our Regional wastewater Agreement revenues from SBWTP are to be<br>shared with PA's. 4/11: City has agreed to pay out revenue to Wastewater<br>Section and PA's credit will be on the Exhibit E adjustments at year end<br>Open issues: Capacity reservation lease payments and North City<br>Optimized System Debt service status. 12/11: Letter sent to San Diego<br>regarding outstanding recycled water revenue issues.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Scott Huth<br>Scott Tulloch<br>Karyn Keese   |
| Water Reduction<br>- Impacts on<br>Sewer Rates | The MetroTAC wants to evaluate the possible impact to sewer rates and<br>options as water use goes down and consequently the sewer flows go<br>down, reducing sewer revenues. Sewer strengths are also increasing<br>because of less water to dilute the waste. We are currently monitoring the<br>effects of this. 2/2011:wastewater revenues are declining due to<br>conservation and flow reductions and agencies are re-prioritizing projects<br>to be able to cover annual operations costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Eric Minicilli<br>Bob Kennedy<br>Karyn Keese |
| "No Drugs Down<br>the Drain"                   | The state has initiated a program to reduce pharmaceuticals entering the wastewater flows. There have been a number of collection events within the region. The MetroTAC, working in association with the Southern California Alliance of Publicly-owned Treatment Works (SCAP), will continue to monitor proposed legislation and develop educational tools to be used to further reduce the amount of drugs disposed of into the sanitary sewer system. 8/2010: County Sheriff and Chula Vista have set up locations for people to drop off unwanted medications and drugs.4/11: Local law enforcement has taken a proactive role and is sponsoring drug take back events. 3/11: TAC to prepare a position for the board to adopt; look for a regional solution; watch requirements to test/control drugs in wastewater. 10/26/11: A prescription drug take back day is scheduled for 10/29/11. Go to www.dea.gov to find your nearest location.4/12: East County to host a prescription drug take back 4/28/12. | Greg Humora                                  |
| Flushable Items<br>that do not<br>Degrade      | Several PAs have problems with flushable products, such as personal wipes, that do not degrade and cause blockages. MetroTAC is investigating solutions by other agencies, and a public affairs campaign to raise awareness of the problems caused by flushable products. We are also working with SCAP in their efforts to help formulate state legislation to require manufacturers of products to meet certain criteria prior to labeling them as "flushable." Follow AB2256 and offer support.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Eric Minicilli                               |

| MetroTAC<br>Items                          | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Subcommittee<br>Member(s)                                              |
|--------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|
| Grease Recycling                           | To reduce fats, oils, and grease (FOG) in the sewer systems, more and more restaurants are being required to collect and dispose of cooking grease. Companies exist that will collect the grease and turn it into energy. MetroTAC is exploring if a regional facility offers cost savings for the PAs. The PAs are also sharing information amongst each other for use in our individual programs. <i>3/11: get update on local progress and status of grease rendering plant near Coronado bridge</i>                                                                                                 | Eric Minicilli                                                         |
| Padre Dam Mass<br>Balance<br>Correction    | 11/11: Padre Dam has been overcharged for their sewage strengths since<br>1998. Staff from City of San Diego presented a draft spreadsheet<br>entitled Master Summary Reconciliations Padre Dam Mass Balance<br>Corrections Calculation. Rita Bell and Karyn Keese were elected to<br>review the documentation and report back to Metro TAC. 2/12: Audit<br>complete. Item added as Standing to Metro TAC agenda. 4/12: This<br>issue is scheduled as a standing item and discussed at each Metro<br>TAC meeting until it is resolved. Currently Metro TAC is focusing on<br>the statue of limitations. | Rita Bell<br>Karyn Keese                                               |
| Recycled Water<br>Study                    | As part of the secondary waiver process, San Diego agreed to perform a recycled water study within the Metro service area. That study is currently underway, and MetroTAC has representatives participating in the working groups. TM #8 Costs estimates are out and PAs provided comments on TM#8 and have asked for a technical briefing. 10/16/11: Final draft of report is due out in November 2011.1/12: Final draft of report is due in March 2012.3/12: Final draft available for comments until 3/19/12 4/12: PUD staff to give presentation to Metro JPA at their May meeting.                 | Scott Huth<br>Al Lau<br>Scott Tulloch<br>Karyn Keese<br>Jennifer Duffy |
| Recycled Water<br>Rate Study               | San Diego is working on a rate study for pricing recycled water from the<br>South Bay plant and the North City plant. Metro TAC, in addition to<br>individual PAs, has been engaged in this process and has provided<br>comments on drafts San Diego has produced. We are currently waiting for<br>San Diego to promulgate a new draft which addresses the changes we<br>have requested. 10/26/11: draft study still not issued                                                                                                                                                                         | Karyn Keese<br>Rita Bell                                               |
| Metro JPA<br>Strategic<br>Initiatives      | Metro TAC to develop success measures for the JPA strategic initiatives<br>and suggest a schedule to complete certain items. 1/12: Paula de Sousa<br>requested the Board Secretary to provide all past policy decisions.                                                                                                                                                                                                                                                                                                                                                                                | Dan Brogadir<br>Karyn Keese<br>Paula de Sousa                          |
| Salt Creek<br>Diversion                    | 9/2010: OWD, Chula Vista and San Diego met to discuss options and who<br>will pay for project; Chula Vista and OWD are reviewing options. 2/2011:<br>OWD and PBS&J reviewed calculations with PUD staff; San Diego to<br>provide backup data for TAC to review. This option is also covered in the<br>Recycle Water Study.10/26/11: Back-up information has still not been<br>received from staff.                                                                                                                                                                                                      | Roberto Yano<br>Bob Kennedy<br>Karyn Keese<br>Rita Bell                |
| Recycled Water<br>Study Cost<br>Allocation | A small working group was formed to discuss options to allocate PLWTP offset project costs among the water and wastewater rate payers; Concepts will be discussed at TAC and JPA Board in near future.                                                                                                                                                                                                                                                                                                                                                                                                  | Roberto Yano<br>Al Lau<br>Karyn Keese                                  |
| Board Members' I                           | tems                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                        |
| Rate Case Items                            | 1/12: San Diego is in the process of hiring a consultant to update their rate case. As part of that process, Metro TAC and the Finance Committee will be monitoring the City's proposals as they move forward.                                                                                                                                                                                                                                                                                                                                                                                          | Karyn Keese                                                            |
| Exhibit E                                  | Metro TAC and the Finance Committee are active and will monitor this process. Individual items related to Schedule E will come directly to the Board as they develop.                                                                                                                                                                                                                                                                                                                                                                                                                                   | Karen Jassoy<br>Karyn Keese                                            |

| MetroTAC<br>Items                                | Description                                                                                                                                                                                                                                                                                                                                       | Subcommittee<br>Member(s)                    |
|--------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Future bonding                                   | Metro TAC and the Finance Committee are active and will monitor this process. Individual items related to bonding efforts will come directly to the Board as they develop. 10/26/11: San Diego is issuing an RFP for a cost of service study to support a future bond issue potentially in mid-2013. Kristin Crane to sit on the selection panel. | Karen Jassoy<br>Karyn Keese<br>Kristen Crane |
| Changes in water legislation                     | Metro TAC and the Board should monitor and report on proposed and new legislation or changes in existing legislation that impact wastewater conveyance, treatment, and disposal, including recycled water issues                                                                                                                                  | Paula de Sousa                               |
| Role of Metro<br>JPA regarding<br>Recycled Water | As plans for water reuse unfold and projects are identified, Metro JPA's role must be defined with respect to water reuse and impacts to the various regional sewer treatment and conveyance facilities 2/12: Scott Huth removed as member due to new position. JPA/Metro TAC needs to appoint a new representative.                              | Karyn Keese                                  |
| Border Region                                    | Impacts of sewer treatment and disposal along the international border<br>should be monitored and reported to the Board. These issues would<br>directly affect the South Bay plants on both sides of the border. 2/12: This<br>Item does not have a champion. Should we remove?                                                                   |                                              |
| IROC<br>Performance<br>Audits                    | Work with IROC to identify areas to be audited; participate in audit process. 8/20/10: provide the top 5 areas to audit by September IROC meeting. 4/12 Performance audit completed but JPA participates on an ongoing basis with the IROC.                                                                                                       | Luis Natividad<br>Jim Peasley                |

| Completed<br>Items                                         | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Subcommittee<br>Member(s)                |
|------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|
| Debt Reserve<br>and Operating<br>Reserve<br>Discussion     | In March 2010, the JPA approved recommendations developed by Metro JPA Finance Committee, MetroTAC, and the City of San Diego regarding how the PA's will fund the operating reserve and debt financing. MetroTAC has prepared a policy document to memorialize this agreement.<br><b>Project complete: 4/10</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Scott Huth<br>Karyn Keese<br>Doug Wilson |
| State WDRs &<br>WDR<br>Communications<br>Plan              | The Waste Discharge Requirements (WDRs), a statewide requirement<br>that became effective on May 2, 2006, requires all owners of a sewer<br>collection system to prepare a Sewer System Management Plan (SSMP).<br>Agencies' plans have been created. We will continue to work to meet state<br>requirements, taking the opportunity to work together to create efficiencies<br>in producing public outreach literature and implementing public programs.<br><b>Project complete: 5/10.</b> 2/12: State has proposed new WDR regulations.<br>Metro TAC will not reopen but Dennis Davies will stay on top of the issue.                                                                                                                                                                                   | Dennis Davies                            |
| Ocean Maps from<br>Scripps                                 | Schedule a presentation on the Sea Level Rise research by either Dr.<br>Emily Young, San Diego Foundation, or Karen Goodrich, Tijuana River<br>National Estuarine Research Reserve<br><b>Project complete: 5/10</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Board Member<br>Item                     |
| Secondary<br>Waiver                                        | The City of San Diego received approval from the Coastal Commission<br>and now the Waiver is being processed by the EPA. The new 5 year<br>waiver to operate the Point Loma Wastewater Treatment Plant at<br>advanced primary went into effect August 1, 2010.<br><b>Project complete 7/10</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Scott Huth                               |
| Lateral Issues                                             | Sewer laterals are owned by the property owners they serve, yet laterals often allow infiltration and roots to the main lines causing maintenance issues. As this is a common problem among PAs, the MetroTAC will gather statistics from national studies and develop solutions.<br>4/11: There has been no change to the issue. We will continue to track this item through SCAP and report back when the issue is active again. <b>Efforts closed 3/11</b>                                                                                                                                                                                                                                                                                                                                             | Tom Howard<br>Joe Smith                  |
| Advanced Water<br>Purification<br>Demonstration<br>Project | San Diego engaged CDM to design/build/operate the project for the water repurification pilot program. 2/8/11: Equipment arrived 3/2011; tours will be held when operational (June/July 2011 timeframe). 2/12: Tours are available. San Diego whitepaper on IPR distributed to Metro TAC members. Closed 4/18/12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Al Lau                                   |
| SDG&E Rate<br>Case                                         | SDG&E has filed Phase 2 of its General Rate Case, which proposes a<br>new "Network Use Charge" which would charge net-energy metered<br>customers for feeding renewable energy into the grid as well as using<br>energy from the grid. The proposal will have a significant impact on<br>entities with existing solar facilities, in some cases, increases their<br>electricity costs by over 400%. Ultimately, the Network Use Charge will<br>mean that renewable energy projects will no longer be as cost effective.<br>SDG&E's proposal will damage the growth of renewable energy in San<br>Diego County. A coalition of public agencies has formed to protest this<br>rate proposal.2/12: PUC has not accepted SDG&E's filing. Metro TAC<br>move to close this item. Will continue to monitor this. | Paula de Sousa                           |

| Completed<br>Items          | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Subcommittee<br>Member(s)  |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| Metro JPA<br>Strategic Plan | 2/2011: committee to meet 2/28/11 to plan for retreat to be held on 5/5/11<br>Retreat held and wrap up presented to the Commission at their June<br>Meeting. JPA strategic planning committee to meet to update JPA<br>Strategic Plan and prepare action items. 1/12: Draft strategic plan<br>reviewed by Board and referred to Metro TAC for input. MetroTAC has<br>created a subcommittee to work on this project. 2/12: Metro TAC has<br>completed their final review. Forwarded to Commission. 4/12: Adopted at<br>April 2012 Metro JPA Meeting. Project complete. | Augie Caires<br>Ernie Ewin |